

FINANCIAL TIMES

The nuclear choice still facing Gorbachev, Page 19

EUROPE'S BUSINESS NEWSPAPER

Monday May 19 1986

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Table with exchange rates for various currencies including Australian, Canadian, Japanese, etc.

No. 29,932

World news

Business summary

Israel and Syria reduce tensions

Israel and Syria backed away from a new military confrontation...

Sri Lanka suffers renewed violence

Fighting among Tamil separatist rebels and the security forces in Sri Lanka...

Channel bomb threat

Security measures were stepped up in ports in Britain, France, Belgium and the Netherlands...

Chemobyl effects

West German Chancellor Helmut Kohl criticised Soviet leader Mikhail Gorbachev...

Soviet jet shot down

A Soviet MiG-21 jet was shot down by two Pakistan F-16 aircraft...

Escape foiled

Police guards in Paris, in the French Pyrenees mountains, foiled an escape attempt...

Talks on hostages

West Germany held talks with Nicaraguan rebel representatives...

Bangladesh polling

The pro-Government Jatiya Party widened its lead in Bangladesh's staggered parliamentary election...

Sudanese deaths

Makour Doshgal, a provincial Sudanese governor, and seven others were killed...

Attack 'beaten off'

Iran said its troops beat off an Iraqi invading force near the border city of Mehran...

Apartheid warning

Indian Prime Minister Rajiv Gandhi appealed to all countries to increase pressure on South Africa...

Arms cache find

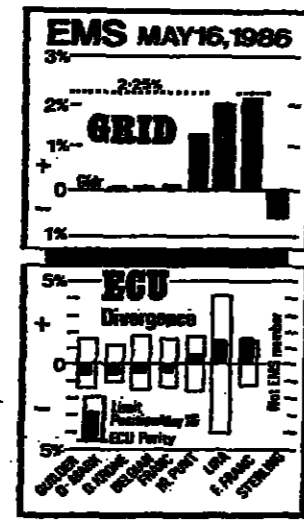
South African police said they had uncovered, in a mineshaft, what they believed to be the biggest arms cache...

Finnish strike ends

Finland's civil servants' strike ended at midnight on Saturday...

Target puts off market flotation

TARGET GROUP, the UK life assurance and unit trust company, has postponed indefinitely its stock market flotation...



The chart shows the two constraints on European Monetary System exchange rates...

The lower chart gives each currency's divergence from its 'central rate' against the European Currency Unit (ECU)...

TOKYO share prices regained some earlier decline but the Nikkei index closed \$5.82 lower...

ZURICH Stock Exchange intends to open a fifth trading floor by next spring...

FINLAND: Foreign ownership in Finnish shares will rise from 20 to 40 per cent...

FRENCH unemployment rose by 1.7 per cent in April on a seasonally adjusted basis...

MECHICO's central bank governor, Miguel Mancera, says he hopes his country will be able to agree with the IMF...

BRITISH diplomatic missions' service to UK companies trading in Africa is severely criticised...

MONSANTO, US chemicals group that last year paid \$2.8bn for C. D. Searle, a pharmaceuticals company...

NOMURA Research Institute, an arm of Japan's biggest securities firm, says radical rethinking is essential...

FIAT, Italian vehicle maker, re-enters the UK executive car market next month...

LEYLAND BUS, part of the BL state-owned vehicle group, which the Government wants to privatise...

Dutch election faces fallout from Chernobyl disaster

CHERNOBYL may have sounded the death knell for the Netherlands' centre-right government...

Table titled 'STANDING OF DUTCH POLITICAL PARTIES' showing seats and opinion poll results for various parties.

UK ministers press for rise in spending

A MAJORITY of British Cabinet ministers now believe there should be higher spending on education, health and housing...

US groups win entry to new UK market

THE BANK of England has allowed three US institutions - Morgan Guaranty, Morgan Stanley and Seligman Brothers...

New York Fed chief warns on dollar's decline

EFFORTS to drive down the value of the dollar over the last six months have been 'broadly constructive'...

Burroughs and Sperry confirm talks on merger have begun

BURROUGHS and Sperry, two of the largest US computer manufacturers, were in negotiations...

Advertisement for CNT Property Centre, featuring a logo, phone number 01-935 6100, and the slogan 'When you want to move we don't hang around.'

Table of contents listing various sections of the newspaper such as International, World Trade, Britain, etc.

Table of contents listing various sections of the newspaper such as Big Bang, Malaysia, Nuclear arms, etc.

Continued text from the Burroughs and Sperry merger article, including financial details and market reactions.

OVERSEAS NEWS

GOVERNMENT WILLING TO TAKE TOUGH POLICY DECISIONS

Mexico 'close to debt package'

BY WILLIAM HALL IN PHOENIX
MR MIGUEL MANCERA, the governor of Mexico's central bank, says that he is hopeful that his country will reach agreement...

accomplished since 1983. Mr Mancera admitted that concern about the size of Mexico's budget deficit was the main obstacle in reaching agreement with the IMF...

defect would be to exclude the inflation induced component of interest payments on the public debt—a concept known as the operational deficit. On this basis he was confident that Mexico's operational deficit would not exceed 2.5 per cent of GDP in 1988.

were endorsed by Dr William Cline of the Washington-based Institute for International Economics, who described the \$17bn figure as "excessive" and said that Mexico's current account figures were misleading.

Balaguer leads poll in Dominican Republic

By Robert Graham in Santo Domingo
MR JOAQUIN BALAGUER, the 78-year-old blind leader of the right wing Reformist Party (PRSC) looked set to win yesterday's Dominican Republic public presidential election...

ANC and group from Commonwealth may hold more talks

By PATTI WALDMER IN LUSAKA
THE DOOR has apparently been left open for a further session of talks between the African National Congress (ANC) and a Commonwealth team working to initiate negotiations between the South African Government and its opponents.

Tamil break in fighting

By George de Silva in Colombo
TAMIL separatist Eelam People's Liberation Front (EPLF) has broken its long-running military offensive against the Sri Lankan army...

Taiwan accuses China of stalling negotiations

By David Dodwell in Hong Kong
TAIWAN yesterday accused China of deliberately stalling negotiations over the recovery of a Taiwanese aircraft and two of its crew after the aircraft's captain flew it to China...

Pakistan Speaker to be ousted

BY JOHN ELLIOTT AND MOHAMMED AFTAB IN ISLAMABAD
PAKISTAN'S ruling Moslem League Party has decided to remove Mr Fakhr Imam, the Speaker of the National Assembly, from his post, accusing him of not being impartial and of not co-operating with the Government.

Kuwait 'will not pull out assets'

Finance Minister Jassim al-Khorafi said yesterday that Kuwait's plans to spread its investments to Communist states and the Third World did not threaten its huge assets in the west.

Mob disrupts Korean rally

BY STEVEN B. BUTLER IN SEOUL
AN opposition memorial service for victims of the bloody 1980 Kwangju uprising was disrupted by a mob of youths shouting slogans against the moderate New Korea Democratic Party yesterday.

Punjab leader performs penance

PUNJAB'S MODERATE Akali Party Chief Minister, Mr Surjit Singh Barnala, yesterday spent the day at the Holy Sikh temple at Anandpur Sahib cleaning the shoes of Sikh pilgrims as part of a seven-day penance that could heal the serious rift in his ruling party, K. K. Sharma writes from New Delhi.

Mr Barnala's critics said that sending in armed personnel into the Sikh's holiest shrine was an unforgivable act and urged the Chief Minister to appear before the high priests to explain his conduct.

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السنة الثامنة

OVERSEAS NEWS

Israel and Syria say tension between them diminishing

BY REGINALD DALE, US EDITOR IN WASHINGTON

ISRAEL and Syria yesterday backed away from a new round of military confrontation, with both countries claiming that the recent tension between them was diminishing. Mr Shimon Peres, the Israeli Prime Minister, said on American television that Israel did not intend to attack Syria and that he did not see an imminent danger of war between the two countries. "I do not believe that Syria will attack Israel tomorrow morning," he added. President Hafez Assad of Syria told the Washington Post that the risks of confrontation appeared to be lessening. Neither Syria nor Israel had undertaken any unusual troop movements in recent days, he said in an interview. Tension between the two countries increased last week after the Israeli, British, West German and American governments all linked Syria in one way or another with international terrorism. Israel, in particular, accused Syria of involvement in the failed attempt to bomb an El Al airliner on a flight from London's Heathrow airport to Israel last month. Israel also complained of threatening moves by Syria to

Kohl wants Moscow to pay for damages

WEST GERMAN Chancellor Helmut Kohl yesterday criticised Mr Mikhail Gorbachev, the Soviet leader, for failing to offer compensation to the West for the effects of radioactive fall-out from the Chernobyl nuclear disaster, Reuters reports for Munich.

Referring to Mr Gorbachev's televised address on the Chernobyl reactor accident last Wednesday, Mr Kohl said the Kremlin leader had taken three weeks to make a public statement on the issue. "It would certainly have been better if he had dropped his attacks on other states and explained how the Soviet Union intends to compensate for the material damage which was caused, above all in the Federal Republic of Germany," he told a rally in Munich. Mr Gorbachev accused Western countries of exploiting the Chernobyl accident to mount an anti-Soviet campaign and singled out the US and West Germany for special criticism. Bonn has said it wants compensation from Moscow to cover losses suffered by German farmers after milk and vegetable sales were restricted when radioactive fall-out from the reactor reached West Germany. The Soviet ambassador to Bonn, Mr Yuli Kvitinsky, has said the Kremlin feels no obligation to make any such payments. Meanwhile, the West German Greens party, buoyed by a surge of support after the Chernobyl disaster, yesterday demanded the country's immediate withdrawal from Nato. Delegates at an environmental party's congress in Hanover brushed aside moderate resolutions on defence and the slogan "Out of Nato" a central theme — together with abolition of nuclear power — in their campaign for national elections in January.

Dutch delay plans for nuclear reactors

BY LAURA RAUN IN AMSTERDAM

AMBITIOUS PLANS for at least two new nuclear power plants in the Netherlands have been delayed — probably for years — and could eventually be dropped. The proposal for two or more reactors with a combined generating capacity of around 2,000 megawatts is presently among the biggest nuclear projects outside France. But the Christian Democrat-Liberal Government had little choice other than to freeze plans until the Chernobyl disaster is thoroughly understood. The Economics Ministry is to report back to the Cabinet on the Russian reactor accident but did not indicate how long that would take. Meanwhile, the electricity utility industry has closed the nuclear construction bureau that originally was to have invited bids this month for the F1 10bn (\$4bn) pair of reactors. The centre-right Government of Prime Minister Ruud Lubbers decided in January 1985 to expand nuclear power as a way of meeting the

Pakistan shoots down MiG-21

BY MOHAMMED AFTAB IN ISLAMABAD

THE SHOOTING down of a Soviet MiG-21 fighter by the Pakistan Air Force during the weekend could lead to increased fighting in Afghanistan and across the Pakistan-Afghanistan border. Two Pakistani F-16s shot down the MiG-21 which was nine miles inside Pakistani territory and had dropped four bombs near Parachinar, close to the Afghan border. Pakistani soldiers spent yesterday scouring the rugged mountains near Parachinar where the wreckage of the jet was strewn, searching for the missing pilot. The aircraft was one of four MiG-21s which had intruded into Pakistani territory. Pakistani aircraft also hit another MiG-21 in the tail but the burning aircraft was last seen flying back towards Afghanistan. It may have crashed. The talks, which began in 1982, have been held back over the vital questions of the withdrawal of 115,000 Soviet troops from Afghanistan. The Soviet Union believes that if it withdraws its soldiers, the Islamic guerrillas will overrun Kabul and capture the Government from the present communist regime led by President Babrak Karmal. Western diplomats monitoring the situation said: "If the Soviets and Afghans do not take the shooting down of their aircraft seriously and continue intruding into the Pakistani territory, the cross-border fighting may escalate. But it is also unlikely that they will sit back and cease their operations into and close to the Pakistani border."

Iran says Iraqi assault on border town halted

BY KATHY EVANS IN DUBAI

IRAN SAID its troops beat off an Iraqi invading force in the area of the border town of Mehran yesterday and that Iraqi troops were now three miles from the town. Over the weekend Baghdad claimed that Iraq's second army corps had captured Mehran, which lies in the central sector of the war front. Troops crossed the border at a point 37 miles south-west of the Iranian city of Ham. If confirmed, this represents a minor success for the Iraqi forces since they began their new tactic of entering Iranian territory to divert Iranian operations in the Faw peninsula. The Iraqi army has been unable to dislodge Iranian troops from Faw, since they crossed the Shatt al Arab waterway on February 9. Iraqi forces now claim to hold 145 sq miles of Iranian territory. On the other side of the Gulf, the bodies of two Honduran seamen killed in a missile attack on the super-tanker Aristotle S. Onassis, were brought to a Dubai hospital yesterday. Several recent attacks in the southern Gulf near UAE territory mark an apparent widening of the danger zone.

Yugoslav Premier favours bigger market forces role

BY ALEKSANDAR LEBL IN BELGRADE

MR BRNKO MIKULIC, Yugoslavia's new prime minister, has said that he favours the principle of giving market forces greater sway, but will not shy from imposing controls if companies continue to abuse the lack of economic competition by raising prices excessively. Yugoslav inflation is running at more than 80 per cent a year. Mr Mikulic has more room to manoeuvre than Mrs Milka Planinc from whom he took over the premiership last Friday, because that day also saw the end of six years of supervision by the International Monetary Fund under standby arrangements. The IMF consistently opposed attempts to freeze prices. In his inaugural speech to Parliament, Mr Mikulic promised to pursue policies that would reward those who increased exports, productivity, and savings. He particularly wanted to promote small businesses with fiscal and credit incentives, as well as tourism and joint ventures. Editorial comment, Page 18

Finnish strike settled

FINLAND'S strike of 42,000 civil servants ended at midnight Saturday after the unions' board of representatives voted 10-1 to return to work. Offi Viranen reports from Helsinki. The employers' side approved the mediators' offer earlier. The strike, which stopped air traffic and closed most of public offices including the Post Office, lasted almost seven weeks. The settlement gives civil servants a pay rise of about 20 per cent in total for this year and 1987.

French unemployment

French unemployment rose by 1.7 per cent in April to 2,429m people, our Paris Staff reports. But this still leaves the total number of unemployed only 1.1 per cent above the level of a year ago. Prediction of further unemployment this year takes no account of the Government's crash programme to provide more jobs for the young by partially waiving social security contributions

Former Turkish PM attacks political curbs

TURKEY'S former Prime Minister, Mr Bulent Ecevit, bitterly attacked restrictions on political life in that country when he addressed a mass audience in Ankara for the first time in six years, Reuters reports from Ankara.

He spoke to several thousand cheering supporters of the small Democratic Left Party, formed by his wife Rahsan last year, in an apparent breach of a ban on his involvement in politics until 1982. Mr Ecevit, 60, who was premier three times during the 1970s, devoted much of his 90-minute speech to attacking the country's 1982 constitution, which imposed the restriction on him and which he said did not represent the will of the people. Students and teachers were barred from politics, civil servants from forming associations and professional groups could not express their views freely, he said. While Prime Minister Turgut Ozal had business friends in Parliament, officials of trade unions and co-operatives were not allowed to be deputies. Parliament last month lifted a ban on former leaders speaking publicly. But they remain under a constitutional restriction that they "shall not establish relations of any kind with political parties."

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WORLD TRADE NEWS

UK government help for exporters to Africa criticised

BY MICHAEL HOLMAN

BRITISH aid, trade and commercial representation in Africa is sharply criticised in the results of a survey* of nearly 50 companies published today.

The commercial sections of British embassies and high commissions are often under-staffed and personnel said to lack adequate commercial training, there is "unsatisfactory" provision of export information, and the services of Britain's Export Credit Guarantee Department (ECGD) does not match those provided by competitors, according to responses to a questionnaire circulated to companies with interests in Africa.

The exercise was conducted by a committee comprising representatives of the London Chamber of Commerce and Industry, the East Africa and Southern Africa Associations, and the West Africa Committee.

The committee acknowledges that there is a temptation for companies to claim all the credit for their successes, and blame British government policies and the embassies' shortcomings for all their failures.

"Nevertheless," it says, "there is concern about British government support being inferior to the support given by foreign governments to their business enterprises."

Norwegians to build Bosphorus ferries

By Fay Gjester in Oslo

FJELLSTRAND, A west Norwegian shipyard which specialises in building high-speed, aluminium passenger ferries with catamaran hulls, has booked its largest-ever order—for 10 vessels each 38.5 metres long, with seating for 450.

The contract, worth about \$38m, comes from a newly-established company in Istanbul, Albatross Shipping, which will operate a service across the Bosphorus Straits, linking the Asian and European halves of the Turkish city.

The first ferry will be delivered by the end of February 1987 and the others by September 1988. Five will have a maximum speed of 25 knots, and the others of 32 knots.

Mary Frings reports from Dallas on the Teresat project China launch for US satellite group

THE US Teresat project, which plans to use China's Long March 3 carrier rocket to put two commercial telecommunications satellites into orbit, will be funded by a \$80m public share float together with some private equity and loan finance.

Mr Henry Schwarz, president and chairman of Universal Satellites (Usatco)—which is a 25 per cent equity holder and managing partner in the Teresat consortium—said yesterday two US companies had expressed interest in underwriting the public issue, which would be offered in the market "as soon as the pieces of the project have been put together."

He declined to name the potential underwriters at this stage.

He said China's Great Wall Industry Corporation was offering preferential launch and insurance rates, but would not be involved in financing either the purchase of the two satellites from Lloyds of London or the cost of launching them.

the cost of the retrieval operation. The Teresat project is unique not only because it is based on salvaged hardware, but because it promises to give Chinese technology its first big breakthrough into the Western commercial market.

To achieve this, the Chinese were prepared to cut satellite launch costs by about 15 per cent and offer an attractive insurance package through their own People's Insurance Company.

A delegation from quasi-government Great Wall Industry visited several aerospace companies in the US last month. This helped to establish its credentials. But the strongest argument in favour of the Long March 3 launch vehicle was its availability, at a time when the European Ariane programme is fully booked and NASA launch schedules are delayed for at least 18 months.

which members of the Teresat consortium are placing on their project covers only the costs associated with acquiring the hardware and the first launch towards the end of next year. It does not include the second launch about three months later (the Chinese rocket carries only one satellite), nor the \$10.5m worth of new equip-

ment Teresat is putting into each satellite. Pending the public flotation and the negotiation of loans, bridging finance of about \$2m will be arranged next month through private equity placements by First National Trust (FNT) of Houston, which is a partner in the consortium.

Mr Dan Beaborn, of FNT said the response had been excellent and he already had tentative commitments for the bulk of the \$8m. FNT has been in business since 1985—which makes it the venerable institution in the state of Texas. A privately-held company with only three principals, it acts broadly as an investment banking institution

Brel wins rail coach order from China

By Lisa Wood

British Rail Engineering (BRE), which is expected to announce shortly a new coach design for the high-speed rail line, has won a \$100 million order for 100 coaches from China.

A \$5m trial order was signed after 18 months of talks, for Brel to build three prototype coaches based on the company's design.

Mr Philip Norman, BRE's chairman, said: "We have secured one of the most prestigious and significant projects of its kind. There could be opportunities for the sale of significant quantities of hardware and, possibly, opened the door to the market. Brel and the UK supply industry are well placed for further business."



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Brazil subsidy challenged by Eximbank

THE US Export-Import Bank has once again challenged Brazil's export credit agency, for offering to sell hydroelectric power plant equipment in the US with subsidised export financing.

Eximbank is offering a loan of \$4.2m at 6.5 per cent to finance the sale of turbine generators for a project on the Youghiogheny River near Pittsburgh. The offer is direct competition with a bid from Voith-Brazil of Sao Paulo.

The bank is backing Allegheny-Chalmers Hydro of York, Pennsylvania, and Century Steel, a provider of US law which allows Exim to offer subsidised financing domestically when foreign financial subsidies may be "a significant factor" in a deal.

Mr John Bohn Jr, the bank's chairman, said he is especially concerned about the Brazilian offer of low interest rate US dollar financing when Brazil "is ignoring arrears of \$200m on its loans from Eximbank."

Caribbean leaders head for Tokyo

THE prime ministers of three Caribbean island states — Antigua, St Lucia and St Vincent — are going to Tokyo this week to discuss trade, aid and investment possibilities in the Organisation of Eastern Caribbean States countries, writes Canute James in Kingston.

The organisation groups the former British colonies in the Leeward and Windward Islands. Mr Jack Compton, St Lucia's Prime Minister said they would be seeking to redress the considerable trade imbalance with Japan.

Competition to sell aircraft intensifies

THE COMPETITION to supply China's increasing aircraft needs has been particularly evident in the past week with leading US manufacturers displaying their wares at a weapons exhibition here, and Boeing formally announcing on Saturday the sale of eight aircraft to the Civil Aviation Administration of China (CAAC).

Also, the United Technologies Corporation announced at the weekend that China could buy its turbo-prop and turbofan engines under a licensing agreement with the Chinese National Aero-Technology Import Export Corporation for the country's Y-12 commuter planes.

Boeing's vice-president of international sales, Mr Robert Norton, said his company was convinced that "we must do more than just sell planes to China" and is looking for a suitable manufacturing agreement similar to one arranged by McDonnell Douglas. McDonnell Douglas has signed an agreement for the assembly of 25 MD-80 twin-jet transports in Shanghai with the Shanghai Aircraft Industrial Corporation. The aircraft will be assembled in Long Beach, California, and then shipped to Shanghai for completion.

SHIPPING REPORT Lower oil prices help to increase tanker rates

BY ANDREW FISHER, SHIPPING CORRESPONDENT

TANKER RATES moved further ahead last week, as the continued low level of oil prices stimulated demand and led to more big tankers leaving their lay-up berths. Imports of crude oil into the US east coast and northern Europe were also forecast to rise strongly in the next four years in a study by London-based Drewry Shipping Consultants.

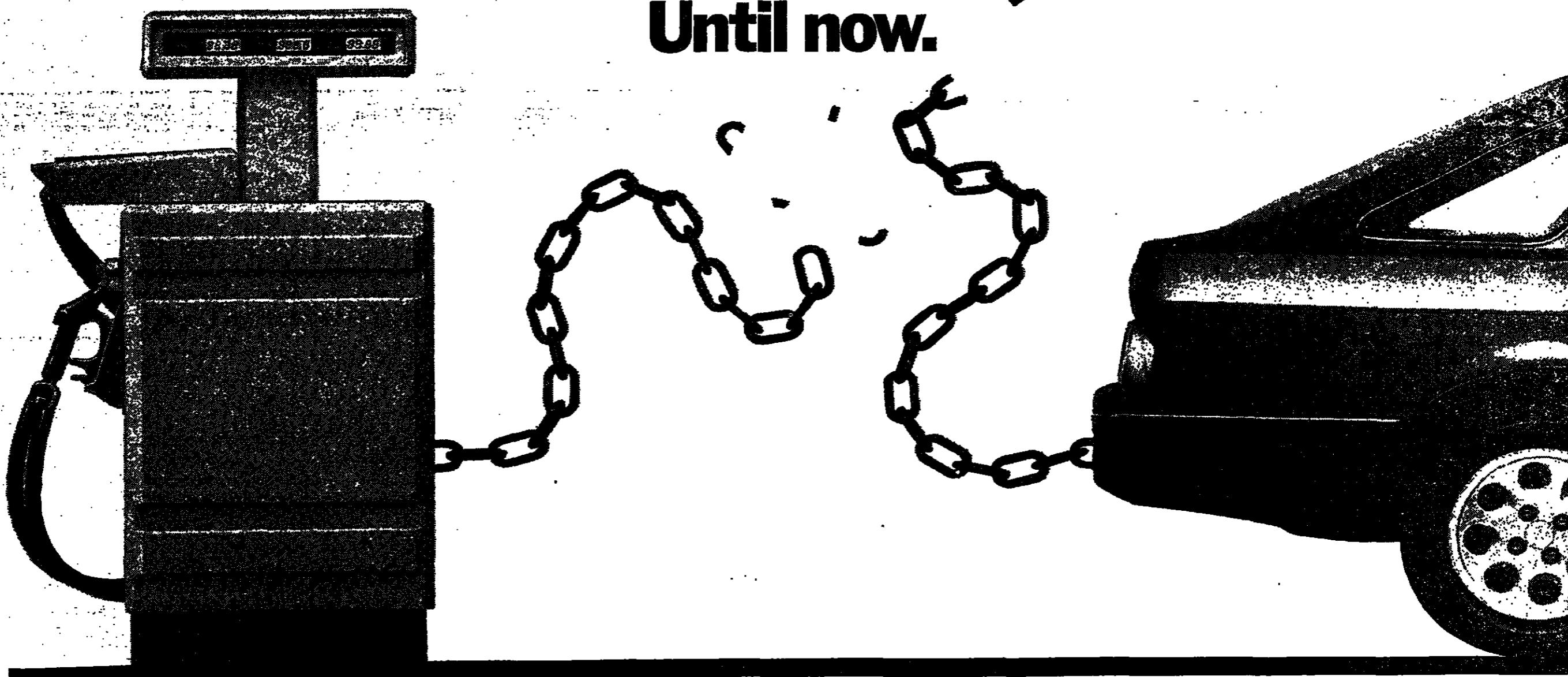
Table titled 'World Economic Indicators' showing Foreign Exchange Reserves (US\$m) for various countries from Mar '84 to Mar '85.

Handwritten text at the bottom of the page.

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New Formula Shell. It will improve the performance of your car.

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

Grande école goes English

Paul Betts explains why France's leading business school is internationalising its curricula



Jean Paul Larcon: "It's bound to provoke a fuss"

VERY discreetly, a revolution is taking place at one of the venerable French "grandes écoles"...

mote the French language and culture. Only recently he went as far as suggesting that French should be able to replace English as the language used in computer sciences and information processing technologies.

HEC in 1964 was already a pioneer among French grandes écoles by deciding to decentralise itself and moving out of Paris to a leafy American-style campus at Jouy-en-Josas, near Versailles.

Advocate of the case study

FRANCIS LORENZ at 44, relaxing in his neat modern office in the Avenue Malakoff in Paris, is the picture of the modern breed of French business manager...

Lorenz, inevitably, is also a product of the grandes écoles. First he went to HEC "where I got a lot of practical knowledge, basic accounting training and a sense of the concrete"

approach of HEC he felt ENA offered him the intellectual satisfaction he lacked at the business school. "I came out of HEC a bit frustrated."

found secondary education monumentally boring. At HEC, Lorenz enjoyed the school's flexible and liberal structure. "It taught me the importance of the market, to respect financial balances without which everything will ultimately collapse, and the spirit of enterprise."

Saxon cultural and business environment, says Larcon. French students who choose the all English course will be exposed far more to international business and companies than in the traditional French language curriculum.

"If we work only in French, our overall student selection is inevitably limited, especially for students from Asia or Japan who need to work in English," he explains, adding: "We also want to attract people who want to come to HEC but can't because of the language problem."

Competition to enter HEC is at present very fierce—not surprisingly since every student is virtually guaranteed a good job even before graduating. Indeed, an average of 10 jobs is available for every student to graduate from HEC.

Rather than studying Renault, students might devote as much if not more time looking at the problems of BL, Britain's state-owned motor group. Instead of studying the strategy of a large French conglomerate like the Compagnie générale d'Electricité, the English curriculum is likely to concentrate more on foreign conglomerates like I.T.T.

countries to the school. Larcon seems especially keen to attract students from Japan and other parts of the Far East to do their advanced business management studies at HEC.

But for all its fame in France, HEC is probably less well-known abroad than Insead, the European business school at Fontainebleau. "Because of its international image, many foreigners often think that the Paris business school is in Fontainebleau when it's in fact here at HEC," said an HEC professor.

In competition with Insead, HEC will also be offering a business management programme in English for experienced executives. This, too, has provoked some raised eyebrows. One of the organisers of the English course for executives said she had sent out letters in English to advertise the programme.

Lobbying

How and where to influence policy

THE BRITISH tend to be woefully ignorant about the way in which their political institutions work. That lack of knowledge about Westminster, and Whitehall must be multiplied many times when it comes to knowing about who does what in the European Community's array of institutions.

Many businessmen, intent on meeting the day-to-day demands of management, simply do not have the time to work out the intricacies of the civil service hierarchy or the committee system at Westminster, let alone the corridors of power in Brussels. They pay their subscription to the Confederation of British Industry, trade association, chamber of commerce, and hope that these bodies will be their worthy representatives in negotiations with government.

Most of the time that works. But what if there is a more specific matter which arises from the political and administrative processes—for example, a bill going through parliament, or a directive about to be agreed by the Council of Ministers, which will have a direct impact on a particular company. Or, perhaps, that the businessman feels that he would like to try to influence government thinking in the policy preparation stage. Who should he approach? Which is likely to be the most effective route—civil servant, backbench MP, or the minister?

Some of the largest companies have specialists in government affairs—their job is to liaise with officials and politicians so that they know what is in the agenda, and help to ensure that their senior people will be given the chance to make their views known. But this is a luxury for the vast mass of companies. Hoping to fill the knowledge gap are the publishers of a guide called Government and Industry, which sets out to demystify the political process by straightforward explanations of the workings of the town hall, Whitehall, Westminster

and Brussels. Probably the most useful chapter for businessmen is on Public Affairs, headed by Professor John Giddens of the National Consumer Council, who explains how and when to influence policy, and discusses issues such as when to use professional parliamentary and public relations services. His advice, for example, is that businessmen should not be used for presenting cases directly to ministers or officials.

The guide is edited by William Roberts, who has devoted himself to businessmen want more than explanatory essays. As the editor of a department which covers in for more than its fair share of lobbying, he gives advice on how to approach ministers and officials and who to go to for help. Heads of departments in the government must be able to answer the business world's questions and telephone numbers given.

Frequently, however, these are only general switchboard numbers—the real substance of the matter is in the Civil Service Year Book, published annually by the HMSO, at only about one-sixth the price of this guide. The section on the European Communities explains the workings of the various institutions. But the chief exhibit to each Commissioner, and heads of the Directorate-General. It also lists Community directives, and proposed directives, particularly those that will affect companies.

This is all information that could be obtained with a few phone calls to the Community's representative office in Britain, but obviously it helps to have everything neatly summarised. For this you pay £20, plus £5 for the binder which would cover a lot of back telephone calls. But the guide also has the merit of a loose leaf format, with easy signposting, and the opportunity to up-date information three or four times a year for which you pay £5 a time. "Government and Industry, Lloyds Publishing, 1 Hertford Avenue, Great West Road, Uxbridge, Middlesex UB8 3HW Hazel Duffy

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April, 1986



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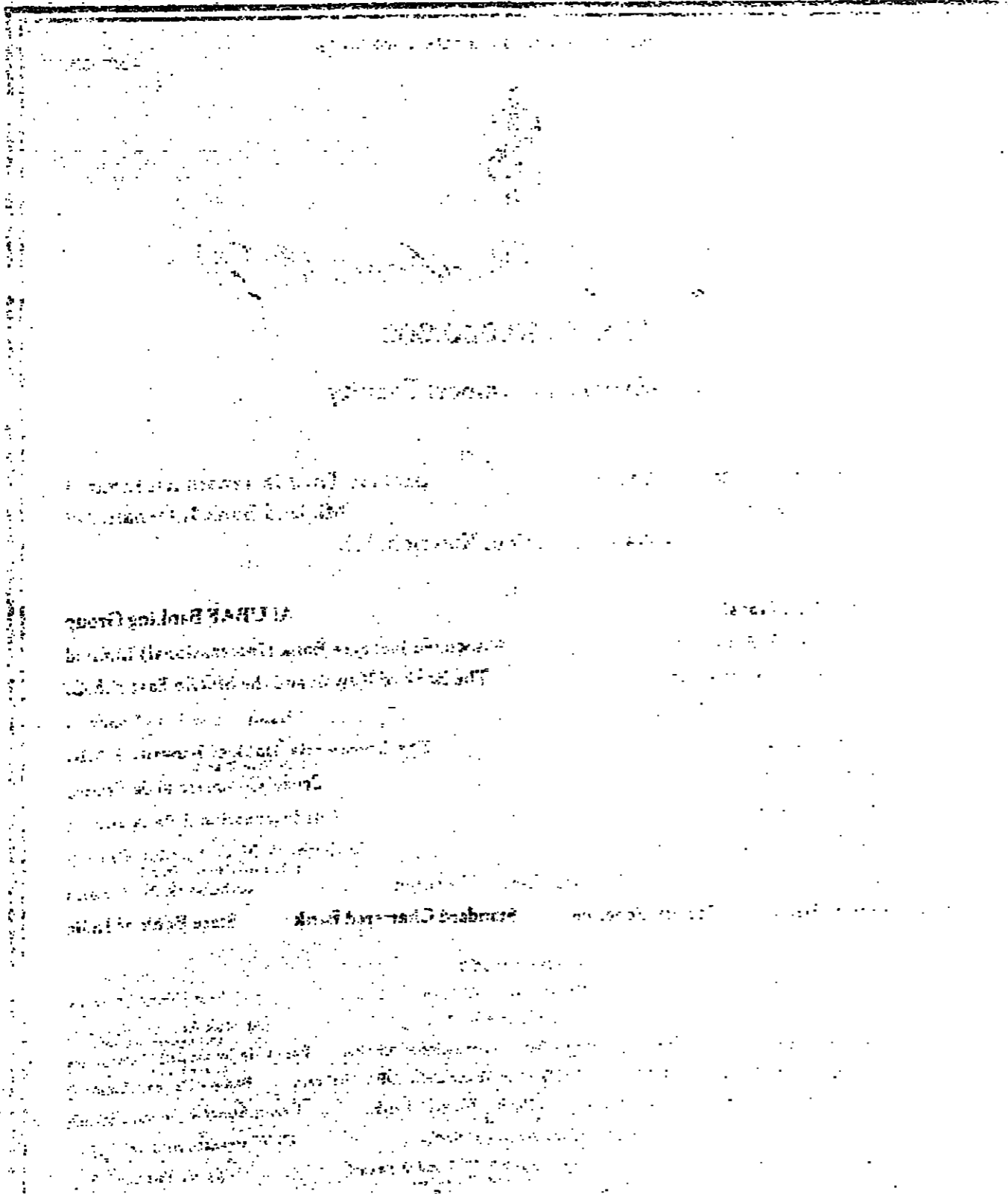
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Continuous *a.* The state of being continuous; an uninterrupted connection or succession in time or sequence; unbrokenness, uninterrupted duration.

With acknowledgements to the Concise Oxford and Webster's dictionaries.



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UK NEWS

Murdoch considers initiative to end print dispute

MR RUPERT MURDOCH'S News International is considering a radical initiative to break the deadlock in the dispute over its new printing plant at Wapping, east London...

The compensation money - and there may be more on top of the £15m already offered - would be put into a trust fund...

Government faces embarrassment over Leyland Bus offers

THE UK Government faces further embarrassment over its attempts to return parts of the state-owned vehicles group to the private sector...

INSIGHT INTO CORPORATE STRATEGY

BANK OF TOKYO: Welcoming Change

The Bank of Tokyo is widely recognised at home and abroad as Japan's most innovative international financial institution. Known initially for its global financing operations as Japan's sole specialised foreign-exchange bank...



By Glenn Davis Mr. Minoru Inouye President, The Bank of Tokyo, Ltd.

Appreciating Yen

Davis: The yen has witnessed extremely rapid appreciation in the past few months. How do you see the situation? Inouye: Back in 1978, there was a similar appreciation of the yen...

As the Bank of Tokyo, we recruited the staff and took over the assets from our predecessor, the Yokohama Specie Bank in 1947, thus developing a wide base during the 50's and 60's...

banks. But regarding the risk of "off-balance business", that would have to be studied further.

Interest Rate Deregulation

Davis: There is certainly a lot of interest rate deregulation going on these days in Japan. How is this trend affecting your business? Inouye: This trend occurred quite late in Japan...

funds, resulting in increased use of the Tokyo market.

Davis: I am interested in your bank's long relationship with the People's Republic of China. Where does this deep interest evolve from and why?

Inouye: Well, China has a great possibility for further growth towards the 21st century. China is one of the most important nations for Japan...

We believe that the cultural affinity between our two countries is also an advantage, and that we will be able to work out a complementary economic relationship.

Opportunities For Women

Davis: Japan just recently passed an equal opportunity law for women. But I have noticed that your bank has long maintained one of the most liberal policies among Japanese companies for female employees. Could you expand on this?

Inouye: For the past 25 years, we have followed the policy of allowing women to become managers. During this period, we have seen many of our female employees overseas to receive advanced training in various financial fields...

Fiat makes return to executive car market

BY OUR MOTORING CORRESPONDENT

FIAT is to return to Britain's executive car market next month with the launch of the Cromia, the Italian producer's first big-car with front-wheel-drive. Since the Fiat 130 was dropped in 1977, the group has not been represented in the executive sector in the UK...

Brands Hatch acquired

BY LISA WOOD

THE FUTURE of motor sport at Brands Hatch and two other British racing circuits has been secured in a £5.25m deal. Brands Hatch in Kent, Quilon Park in Cheshire and Snetterton in Norfolk have been bought by Mr John Foulston, chairman of Atlantic Computers, part of British American Tobacco.

Machine tool sales up 15%

Financial Times Reporter

SALES of machine tools in the British market in the three months ended February were 15 per cent higher than in the previous three months, according to Department of Trade statistics. Despite a 10 per cent drop in exports during the period under review, the surge in home trade was enough to produce a net increase in sales of 4 per cent for the three months.

Barclays set to conform system

By Alan Cane

BARCLAYS BANK is to standardise its middle tier international electronic banking operations on systems now being developed by Financial Information Services (FIS), a subsidiary of the US computer company Control Data (CD). The systems will run on minicomputers built by Digital Equipment of the US.

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Schedules are subject to change without notice.

Handwritten scribble in a box at the top of the page.

UK NEWS

MPs urge Government to support shipbuilding industry

BY ANDREW FISHER, SHIPPING CORRESPONDENT
THE GOVERNMENT will come under strong pressure this week to act in support of the UK merchant and naval shipbuilding industry...

Ministry of Defence orders as a result of attempts to curb defence spending. Swan Hunter, the Tyneside warship builder employing 4,500 people...

Professor Smith to quit House of Fraser

By Martin Dickson
PROFESSOR Roland Smith is leaving House of Fraser, the stores group, after six years as chairman...

Employers press for Whitehall review of competition policy

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT
THE CONFEDERATION of British Industry (CBI) will this week put pressure on the Government to press ahead with a wide-ranging review of UK competition policy...

Labour in bid to expel Militants

BY MICHAEL CASSELL, POLITICAL CORRESPONDENT
THE LABOUR PARTY will this week resume its bid to expel 12 supporters of the Trotskyite Militant Tendency...

Support for the strong stand being taken against the Militants by Mr Neil Kinnock, Labour leader, and other shadow cabinet colleagues...

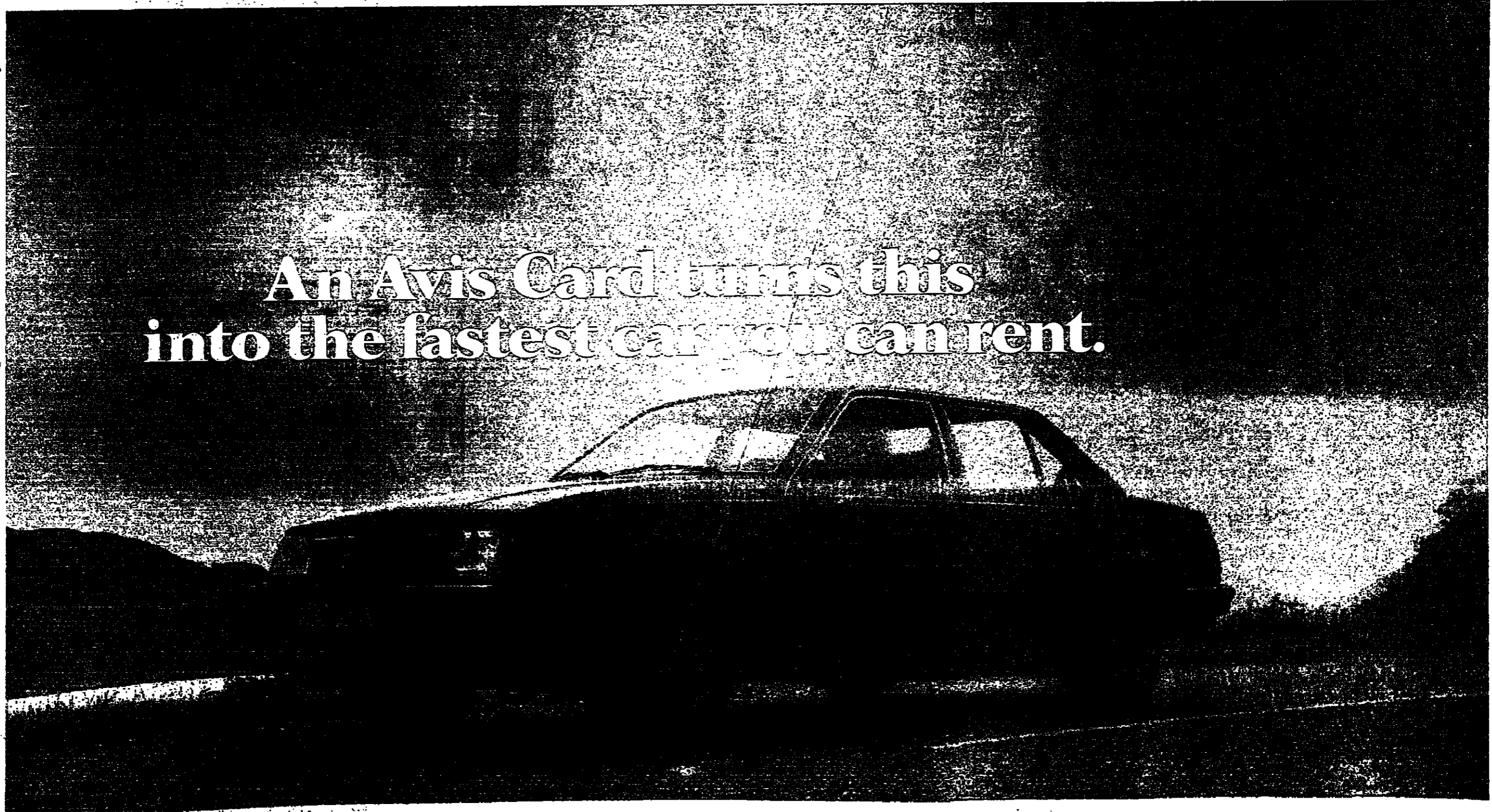
Alliance may face split on defence

BY OUR POLITICAL CORRESPONDENT
THE PROSPECT of a potential split within the Social Democratic-Liberal Alliance over Britain's future nuclear defence policy emerged at the weekend...

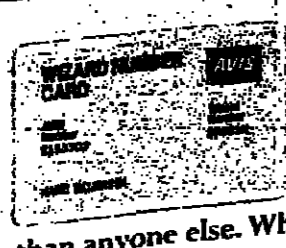
to finding an eventual replacement for the UK's Polaris missiles, unless the two superpowers implemented a massive reduction in nuclear warheads...

Swire Pacific Limited

Final dividends for the year ended 31st December 1985. Scrip Dividends. The average last dealt prices of the Company's shares on the Hong Kong stock exchange for the five trading days up to and including 16th May 1986 were: 'A' shares 13.20, 'B' shares 2.19.



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UK NEWS

Britain's sea-sharers

Most UK fishermen do not earn wages; instead they receive a share of the boat's earnings. Robert Oakeshott reports

SINCE the dramatic days of the cod wars, and the subsequent exclusion of British fishing waters around Iceland and the Faroes, Britain's fishermen have attracted little attention. But now the old large trawlers, with their mainly wage labour crews, have largely disappeared, almost all remaining 15,000 fishermen are, in the new jargon, "revenue sharers" rather than wage earners.

Nigel Lawson, the Chancellor, is seriously considering tax concessions for profit sharing, then the experience of our fishermen deserves more attention.

There is nothing new about revenue sharing, or in the phrase popularised by Professor Martin Weitzman of the Massachusetts Institute of Technology, the "share economy" system of remuneration. North of the borders it has been the established custom for as long as anyone can remember. But it was partly obscured, until the disappearance of the long-distance trawler fleets, by their conventional wage labour arrangements. In any case, it is only since the publication in 1984 of Professor Weitzman's book, *The Share Economy*, that the argument for revenue sharing has been properly considered. Indeed, many of us have only recently come to understand the concept and how it works.

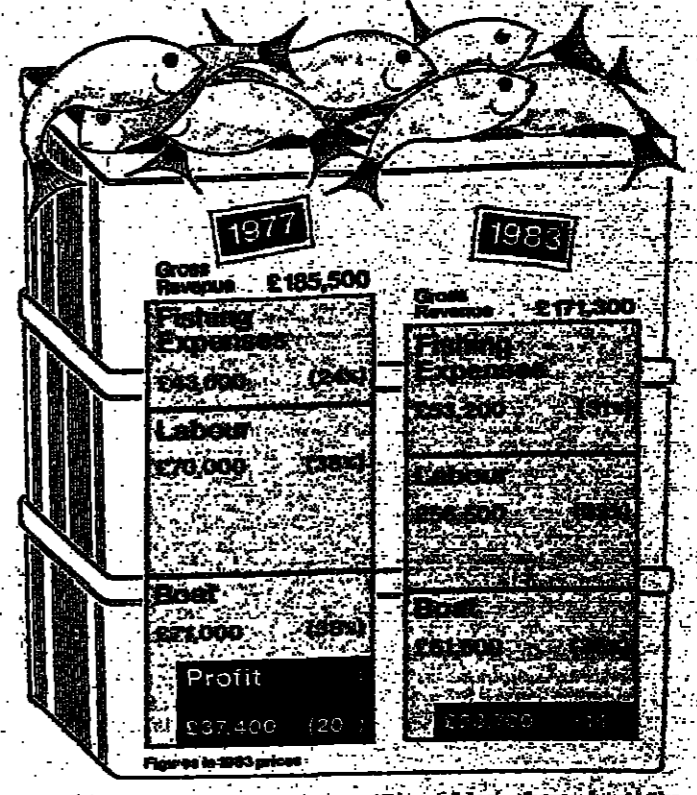
Under the share system, workers do not receive a fixed

face of it Professor Weitzman's predictions about the system's employment consequences during a recession are vindicated. And that is true, even if it is acknowledged that the 1977 figures were, for various special reasons, an all-time high.

However, it is not possible to test Professor Weitzman's predictions for the effect on employment during economic expansion — partly because recent statistics cover mainly downsizing and partly because of factors special to the Scottish fishing fleet. On the other hand it is possible, from the evidence of the last few months, to correct an impression otherwise conveyed by the table. The fishermen who work for revenue shares are not, as the table might suggest, accepting a system where the risks are all to their disadvantage. For example at the moment they are benefiting considerably — perhaps by as much as 10 per cent of their earnings — from the oil price collapse.

To understand how this is happening we need to be clearer about the workings of the system and about how the figures in the table are calculated.

In fact two kinds of share system are operated in the UK inshore fishing fleet. On English and Welsh boats the share of each fisherman is normally a percentage of gross revenues. For example, J. Marr and Sons, one of the few remaining corporate owners of English fish-



The tables show how the fishing revenue of an average Scottish inshore boat was divided between revenue and the fishermen's share.

Against this background of relative sacrifice which has in effect enabled the Scottish inshore fishing fleet to weather the recession, it is agreeable to note that the entire workforce will benefit from the fall in the oil price. Such is the largest single expense in fishing and until the last few months accounted for 50 per cent or more of fishing expenses. In late March J. Marr and Sons was paying £300 a ton for diesel oil which cost £220 a year earlier. The price fall will benefit Scottish inshore fishermen because their share system is based on net rather than gross revenues.

J. Marr and Sons is minimal as the only corporate owner of a small number of large vessels working out of English ports and operating a gross revenue sharing system. Its subsidiary Peter and S. Johnston has a minority share in 28 smaller Scottish boats and acts as agent for a further 12 all of which use the net revenue sharing system.

According to Mr. Charles Middleton, Peter and S. Johnston's managing director, the latter system, provided that the skipper is a substantial partner in the boat, produces the best operating results. It can also, he adds, be more than acceptably profitable to outside corporate partners with minority shares.

What about the views of the deck hands? The steep fall in earnings between 1977 and

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Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the Ordinary shares of Savage Group PLC in the Unlisted Securities Market. It is emphasised that no application has been made for the shares to be admitted to listing. A proportion of the shares being placed is available to the public through the market.

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19th May, 1986

Saying no to radioactive waste doesn't make it go away.

Low-level radioactive waste is the by-product of the invaluable services provided by the use of radioactivity in electric power generation, industry, scientific research and medicine. (It includes medical syringes and doctors' gloves, paper towels from the nuclear industry and worn-out industrial instruments).

So, it follows that the nation needs a means of safely disposing of this waste.

In recognition of this fact, Parliament will shortly decide whether it should authorise a Special Development Order for the investigation of four possible disposal sites. Eventually one may be chosen for development. Which is where UK Nirex Ltd comes in.



United Kingdom Nirex Limited

Nuclear Industry Radioactive Waste Executive.

It is our job to implement the Government's strategy for the safe and efficient disposal of this low-level waste. It is our wish to provide anyone who asks with information about our proposals.

Of course, we haven't the space here to tell you all about low-level radioactivity. Or why intermediate and high-level waste is managed separately.

But if you'd like to know, please write for our Fact File to Peter Curd, at UK Nirex Ltd, Information Office, Curie Avenue, Harwell, Didcot, Oxon OX11 0RH.

We can give you the reasons why saying no to low-level radioactive waste is no solution.

The second type of revenue sharing, based on net revenue shares, is now almost universal in Scotland's inshore fishing fleet and is increasingly common in England and Wales. In theory, its workings are simple: what are conventionally accepted as "fishing expenses"

If the Chancellor is serious about profit-sharing, then the experience of our fishermen deserves more attention

are first deducted from gross sales revenue to arrive at a net figure. This sum is next split into two equal parts. The first, an aggregate "labour share" is divided equally among the crew regardless of rank. The second goes to cover the expenses of the boat, or sometimes in theory to both the boat and the nets. After this, any profit remaining belongs to those partners who have shares in the vessel. In Scotland's inshore fishing fleet these last always include the skipper, almost always the mate and often other crew members as well. Members of the crew who are also partners will thus receive a double share-out, first as workers, secondly as partners sharing any profits.

The tables show the operation of this net revenue sharing system between 1977 and 1983. As well as the fall in the value of labour's share between 1977 and 1983 the tables highlight two further points. First, net revenue is not always split exactly 50:50 between the labour share and the gross boat share. There is some degree of flexibility about this division and in the most modern vessels expensive equipment may necessitate a share of over 50 per cent for the boat. Second, "profits" fell proportionately far more than labour's share between 1977 and 1983. Given that these are trading and not pre-tax figures and that it is only via his share in those profits that the skipper can take home more than a deckhand, it follows that skippers' earnings — and others such as mates who were also partners in the boat — fell most sharply during the recession.

1981 produced some muttering against the system, that is scarcely a surprise, especially as a deckhand may return from a particular trip out of pocket although his share over the year remained positive even during the worst of the recession. On the other hand there is a suggestion, both in Hull and Aberdeen, that some fishermen see the positive as well as the negative aspects of fluctuating earnings. Some see the gambler's excitement as a positive attraction. If the Chancellor decides to grant favoured tax treatment to revenue sharers, he can only increase the numbers who will be attracted by "a bit of a gamble."

Robert Oakeshott is executive director of Job Ownership Ltd. The work on which this article is based was financed by Partnership Research Ltd, an independent charity.

This week in Parliament

TODAY

Commons: Remaining stages of the Social Security Bill; Lords: Ulster Harbour Order Confirmation Bill, Third Reading; Armed Forces Bill, Committee; Gas Bill, Committee; Tissue Products (Regulation of Powers) Bill, Second Reading; Select Committee: Home Affairs: Sub-committee on race relations and immigration; Subject: Racial attacks; Witnesses: Metropolitan Police, Association of Police Officers (Room 6, 4.15 pm); Public Accounts—Subject: Preventative medicine; General Dental Services; Witness: Sir Kenneth Stowe, DHSS (Room 16, 4.45 pm); Treasury and Civil Service—Subject: Long term trends in resources and public spending; Witnesses: Treasury officials (Room 15, 4.45 pm);

Discrimination in employment; Witness: Mr Michael Heseltine (Room 8, 4.15 pm); Home Affairs—Subject: Domestic growth of asylum seekers; Witness: Mr David Mellor, Home Office Under-Secretary (Room 19, 4.15 pm); Public Accounts—Subject: Shipbuilding; DTL (Room 16, 4.15 pm); Defence—Subject: Statement on defence and disarmament; Witness: Mr Graham Day, BL chairman, and officials (Room 17, 10.45 am); Defence—Subject: Statement on defence and disarmament; Witness: to be announced (Room 16, 10.45 am); Energy—Subject: Coal industry; Witnesses: Professor Tweedie and Professor Cooper (Room 8, 11 am);

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THURSDAY

Commons: Social Security Bill, Second Reading; Lords: Public Trustee and Administration Bill, Committee; Airports Bill, Committee; Housing (Scotland) Bill, Third Reading; Drug Trafficking Offences Bill, Third Reading; Select Committee: Committee on a private bill—London Docklands Railway (City Extension) (Room 6, 10.30 am);

FRIDAY

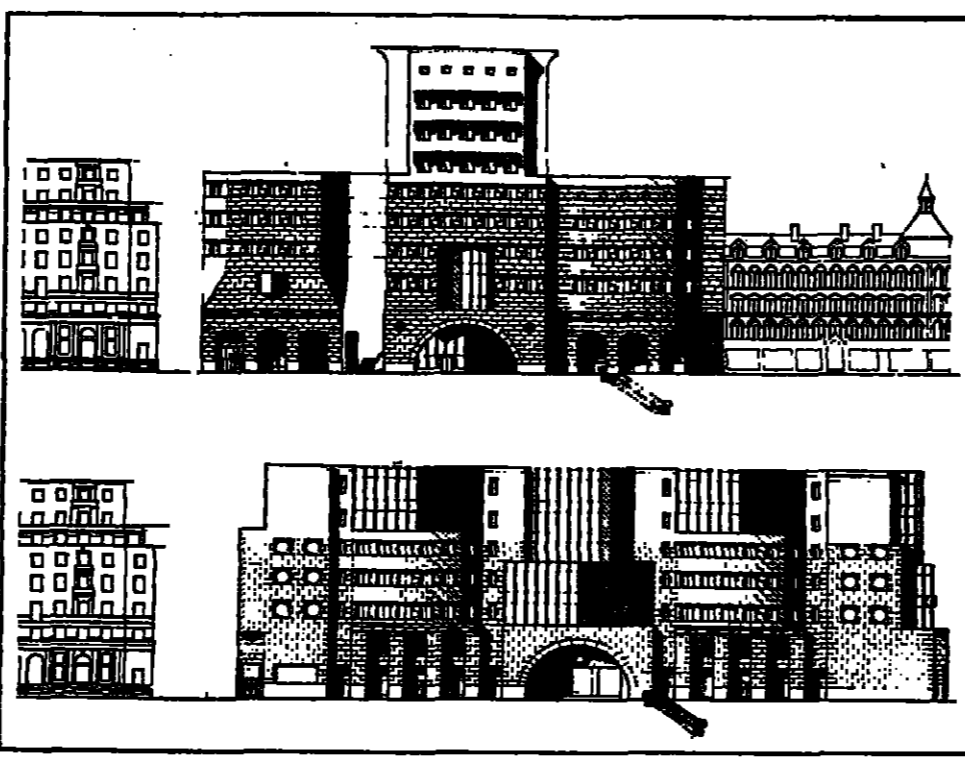
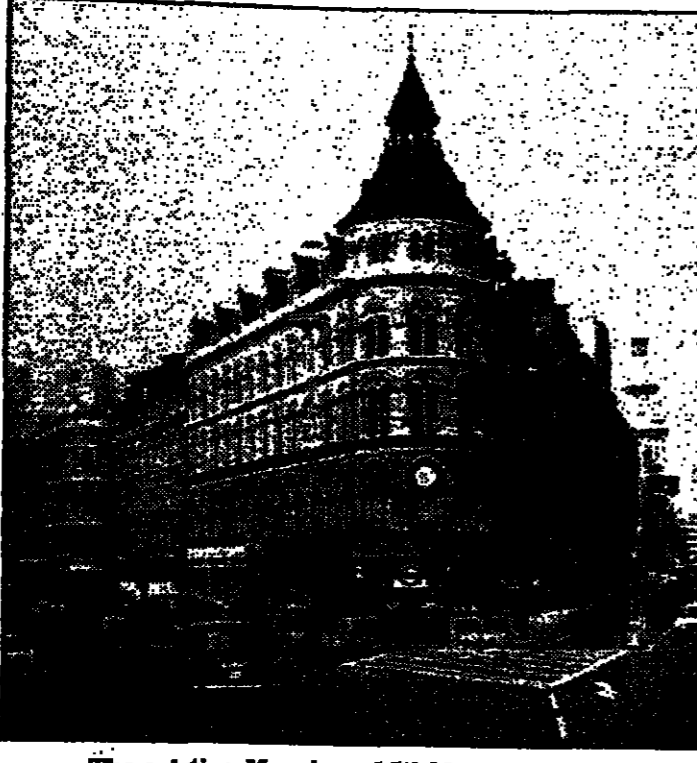
Commons: Debate on the motion for the adjournment.

سورة التين

THE ARTS

Architecture/Colin Amery

Civilised changes for Mansion House Square



The existing Mappin and Webb premises and the two versions of James Stirling's scheme for the Mansion House Square site

The City of London has the rare opportunity to acquire an important and intriguing work of architecture by James Stirling...

had the confidence to choose an architect who has difficult reputation but is undoubtedly the most original designer working in Britain.

Portland stone up to the tower level and on the tower itself the stone is smooth.

Both schemes are distinguished and mature works by James Stirling. They are rich in references to the immediate surroundings...

stair. Both schemes are distinguished and mature works by James Stirling. They are rich in references to the immediate surroundings...

Carmen/Covent Garden

Richard Fairman

Over the years this Carmen has lost much of its local colour. Neither the music nor the women with their washing go about their work in Seville...

ally slow first advance on José, or her playful skip away afterwards. She risks extremes of humour and vulgarity...

Real Dreams/The Pit

Michael Coveney

It is down to the Barbican bowels and back to the Sixties in this late substitution in the Royal Shakespeare Company small house repertoire...

that "smashing the liberal under the skin takes time." As in The Party, Griffiths sets up a dialectical debate within the enclosed group on the nature of revolutionary action...

Cannes Film Festival/Nigel Andrews

Box-office opportunism threatens Mission's success

What ever has happened to Cannes this year? After two years of rainwater austerity...

like the drip of water on human souls. But if the threat to the mission comes from State and ecclesiastical tyranny across the Atlantic...

are in Crete, Barletta and Cinqueto Studios for a magnificent clean-eyed and clear-lunged movie.

meanwhile there is my nomination for the coveted Plastic Palm Award, given each year to the film you would least like to take to a desert island.

meanwhile there is my nomination for the coveted Plastic Palm Award, given each year to the film you would least like to take to a desert island.

The Spanish Lady/St John's, Smith Square

Richard Fairman

There were always people pressing Elgar to write an opera. When he did finally start one, it was not the setting of some King Arthur legend...

advance not to expect too much. What remains, however, does open a hitherto unknown page of Elgar's musical biography.

Saleroom/Antony Thorncroft

Newbury in the news

Around 1770 Sir Robert Burrett commissioned Thomas Chippendale to supply furniture for his new house at Foremark in Derbyshire.

tion on the same day. This is the most important of the art markets, particularly the work of the Newlyn School.

Arts Guide

- Music May 16-22 PARIS: Nouvel Orchestre Philharmonique de Radio France... LONDON: London Solists Chamber Orchestra... TOKYO: Homero Franscini... NETHERLANDS: Amsterdam, Concertgebouw...

"What's special about these Danish companies?"

- A&N Bank Copenhagen Branch, Assurandor-Societeten, Barclays Finans AS, Berlingske Tidende, Elkubben, Bolikid, Buch-Dachmann, Danish Steel Works Ltd...

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FINANCIAL TIMES SURVEY

Monday May 19 1986

Adhesives and Sealants

Although sales of adhesives and sealants are not in the big league there is hardly a sector of industry that does not make use of these increasingly sophisticated products

Big demand for research

THE TRUE WAY to appreciate the significance of modern adhesives and sealants is to contemplate the value of the finished products in which their use is vital.

According to detailed studies undertaken by IAL, marketing and management consultants specialising in the chemical and allied process industries, total consumption of adhesives alone in Britain, France and West Germany in 1984 was 650,000 tons. Total annual sales of the adhesives and sealants produced by the 120 or so manufacturers in Britain in 1984 was \$385m.

That is hardly in the big league but is certainly not insignificant. So when Dr Peter Bosworth, secretary of the industry's sole voice, the British Adhesives and Sealants Association, says that the products which depend upon sealants and adhesives are worth perhaps 100 times as much, he knows the claim is not statistically precise, for the total is incalculable, but it is undoubtedly of the right order.

"Every home and every car, every office block and every vehicle depends on sealants," he points out. And that is only a sixth of the market; the total value of adhesives sales is five times more.

Sophistication has come to this industry. Glues have been reborn as adhesives and adhesives have graduated as sealants. The technical problems of clients as varied as carton manufacturers and dentists, carpet manufacturers and water boards, together with the development of new raw materials, have transformed the industry's profile.

Adhesives and sealants are essentially the same—they have to provide a bond between two surfaces. The difference is not in kind but in degree—sealants have to fill bigger gaps and must, in addition, have more flexibility than is usually required for adhesives.

That is not always, however, as simple as it seems. The ordinary shoe, for example, is held together by adhesive at least in part. But while it prevents the upper from coming away from the sole, it must also withstand all the flexing and tension imposed upon it by the wearer.

SURVEY BY DAVID LOSHAK

The key element in this little appreciated but indispensable industry is, indeed, in expertise of application of its products.

It is, broadly speaking, a low capital industry. Although it employs advanced modern processes, such as polymerisation, these are hardly as complex as, for instance, those of the petrochemical industry, on which it relies for many of its raw materials.

There is such multiplicity of need for adhesives and sealants that the key to the industry's effective working is in suiting its many products to this variegated market.

There are some big multi-nationals in the field but they

are well outnumbered by small concerns, often family businesses. There are 23 companies among BASA's 64 full members with a turnover of less than \$2m a year, and some 60 or so concerns outside BASA together account for no more than 20 per cent of the market.

The chairman of one of them, Patra, of Basildon, which last year won a Queen's Award for Export Achievement, is Mr Max Kochmann, who is this year's chairman of BASA. "The industry is highly competitive and very responsive to the changing needs of our customers," he says.

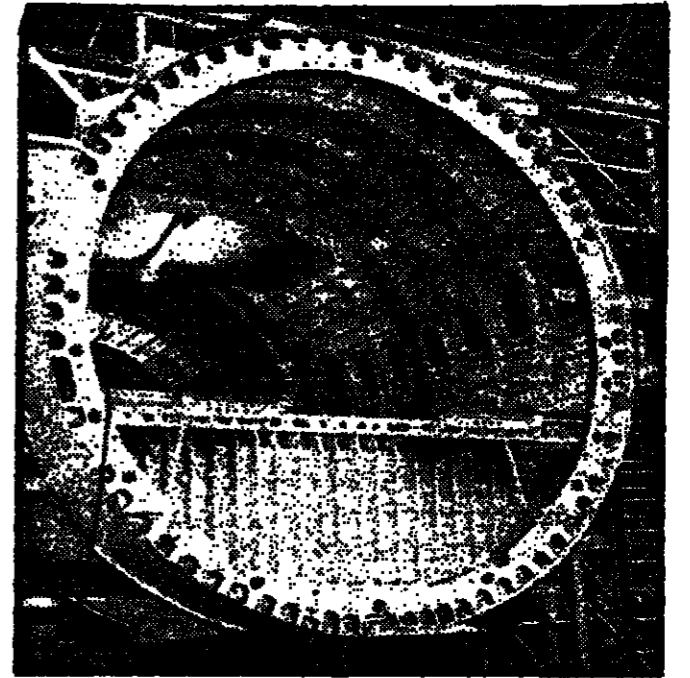
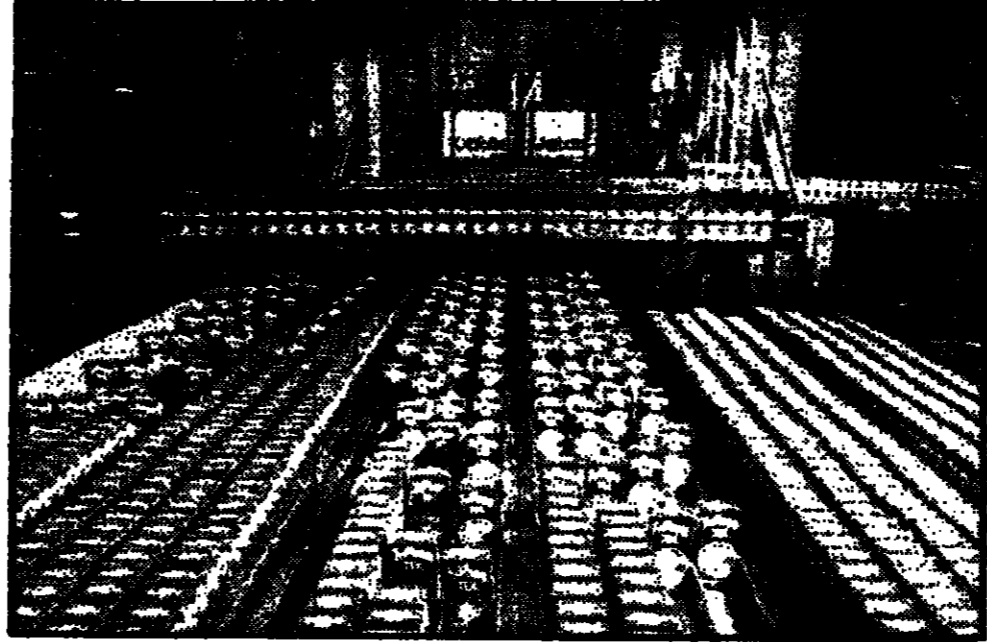
"Its extensive research and development activities continue to provide new and improved products in all fields, and thereby help to improve the products and processes of user industries."

This has led to a sea-change over the past 25 years in the quality as well as the range of products and the confidence of their users in them. Formulations are constantly modified, and specialist teams work with the makers of machines which apply them.

Price is often a problem. The industry does not find it easy to explain justifiable increases to customers who tend to take its products for granted.

Yet, it is vulnerable to currency changes, the effects of crop failures, with consequent loss of resins, and perhaps above all, the economic ups and downs of its several markets.

When, for example, there is a recession in the construction industry or a downturn in one of the fashion-conscious markets, such as footwear, which the industry supplies, some



The centre fuselage of British Aerospace's 146 showing bonded stringers. From helicopters to the European Airbus adhesives and sealants play an important role in the construction of aircraft. Left: packaging is another important sector

smaller concerns can be hurt. BASA has been making efforts to help users of both adhesives and sealants to appreciate the nature of the industry and what it can offer.

"Our role here is not to pass on product information," Dr Bosworth says, "but to deal with more general topics such as the need to design any articles which depend on adhesives and sealants in conjunction with the suppliers of those products."

"The supplying industry itself often probably fails to appreciate the know-how it has built up on end uses. With commodities, a user's decision depends on cost, quality and delivery. In the case of adhesives and sealants, the same considerations hold but cost means the cost to achieve a function.

"It will vary with the cost per unit weight of product but often much more dramatically with the design of the bond, the calibre of the adhesive and the way the product is used —

whether it is applied, or 'cured' or whatever.

"In many cases, work with the supplier will offer major savings. These will come from the expertise the supplier has built up, even though the expertise itself is reflected, of course, in the price per unit weight."

Another important role the industry fulfils, through its trade association, is to deal with consumer protection. BASA has three working parties, dealing with labelling of hazardous products, safety and retail products.

It is inevitably involved, also with the proposed Health and Safety Commission COSHH regulations on the control of substances which threaten health, and regulations coming into force next year concerning the manufacture, supply, conveyance and use of dangerous substances.

It has an interest, further, in such legislation as the recent Intoxicating Substances (Supply) Act — passed to reduce solvent abuse (few cases of which, in fact, arise from sniffing adhesives).

These are functions of growing importance if only because of the EEC and the impact of European Commission directives on various aspects of the industry's work, such as quality standards, standardisation of pack sizes and other specifications, and product liability. BASA works closely with the European Adhesives Association and will host its 1987 Assembly, in Edinburgh.

Although several of the larger manufacturers have strong international links, exports are not of major importance. Many of the products, being water-borne, are uneconomic to ship, while others, which contain inflammable solvents, are awkward to send abroad.

But in some specialist areas, as with Patra's gluing equipment, which has been sold in 30 countries there is a keen demand for British made products, while National Adhesives and Resins, a subsidiary of the US company National Starch, exports to 18 countries and sees China as a major potential growth area.

One innovation with export potential is the development of a tissue-tolerant superglue for use in human surgery. Now being studied at the Medical Unit of North Staffordshire Polytechnic, this would offer to surgeons the same advantages of smoother joins and better load spreading, in place of stitching, that industrial adhesives offer in place of welds and rivets.

It is fair to claim that the adhesives and sealants industry, unlike some other long-established British industries, has adapted well to change. Moreover, it stimulates change, with new ideas and new products — Dr Bosworth reckons that the typical product of today is superseded within five years.

Mr George Hinton, joint managing director of National Adhesives and a previous BASA chairman, says the industry deserves recognition for the way it has coped with a succession of new materials, end-product performance needs and developments in production and construction.

In the past, he believes, it was "somewhat casual" about its standing as a provider of a vital service. Users had thus regarded its products as commodities rather than specialties. The industry now needed to project more self-confidence and style, as well as to seek, through its pricing policies, the financial base which would enable it to respond to its responsible role.

"In the aerospace, automotive, electronic and building industries, there are many examples of new and highly demanding performance requirements that in-depth research by the industry has made possible," Mr Hinton added.

"While these are exciting, many other examples arise day by day whereby the industry is gradually helping a wide range of British industries to improve standards, cope with new products and processes and become more efficient.

"Such activities are more mundane but the adhesives and sealants industry functions as 'consultant' to industry at large and to the individual consumer. "It is a vital component in our industrial success."

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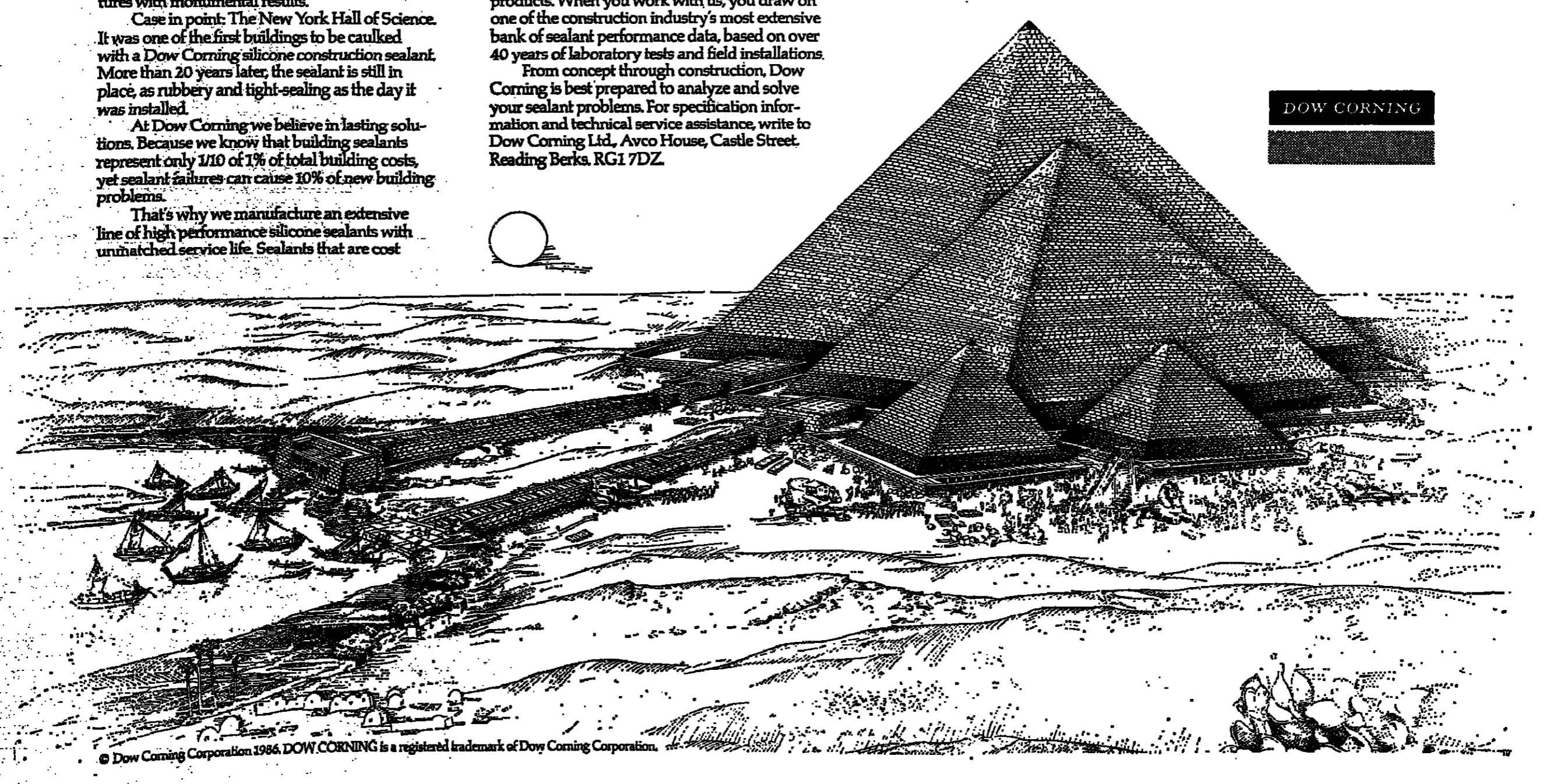
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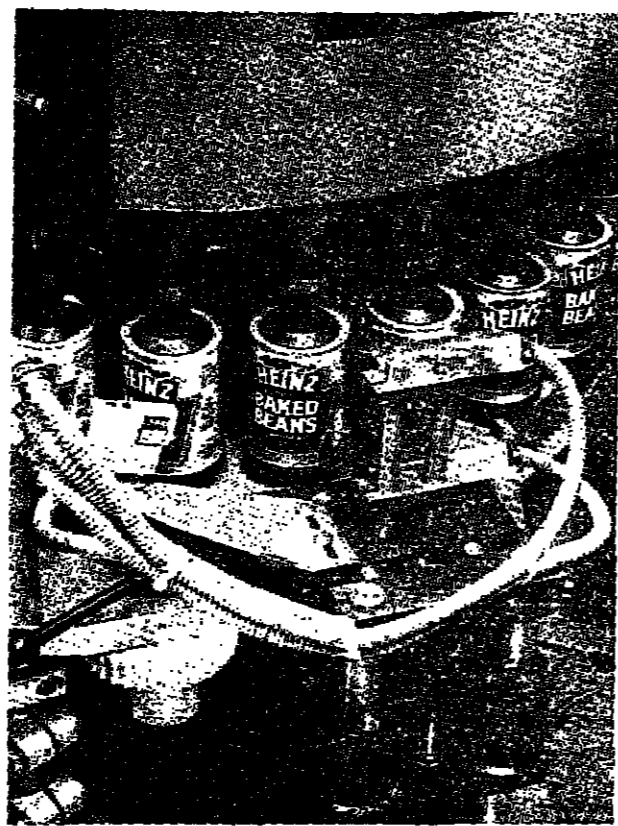


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Paper and Board Plants Laminating single face board stock.

Sack and Bag Plants Bonding specialty bag and sack.

Tissue Converting From bonding disposable nappies to providing tissue and towel pick-up and tail tie.

Product Assembly Assembling and finishing major manufacturers' products.

Picture shows: Heinz baked beans, labelled with a Swift hot melt adhesive which works effectively on cold as well as hot cans up to 40°C.

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Swift have increased their research team and facilities at Twickenham while also dedicating a new laboratory specifically to technical service at their Ashford, Middlesex, plant.

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Adhesives and Sealants 2

On this and the next two pages a look at some of the sectors supplied

Structural adhesive innovations

Civil Engineering

STRUCTURAL adhesives offer the best growth prospects within the adhesives industry. Their development gives the engineer a viable alternative to mechanical joints in many load-bearing and other applications.



On the Thames Barrier two-part polyurethanes seal the concrete structures, walls, deck areas and 'domes', while flexible epoxy sealants are used on the levels where abrasion is a possible problem.

But while engineers have a wider choice than ever of materials of varying capabilities, adhesive suppliers have found it hard to overcome their reluctance to try new and tested methods.

A conference, to examine such aspects of structural adhesives as their use in the motor industry and what requirements they will need to meet in future, is being convened by IAL Consultants, of London, later this month.

Nevertheless, a prototype has been developed, which makes greater use of aluminium and plastics. The car consists of a central steel or aluminium frame, a form of chassis, comprising the main load-bearing members of the monocoque design.

Adhesives and sealants of many kinds are already used widely, of course, in the automotive industry, both by the main manufacturers and the makers of components. Epoxy, rubber or PVC based adhesives are applied as fluid paste to parts of the car body before it passes into ovens for heat hardening of paint, where they

enhanced stiffness of bonded structures may enable designers to use thinner metal, lowering production costs.

Structural adhesives can also reduce the time and cost of repairs, says Dick Newberry of the Adhesives Technology Department at IAL.

Spotweld sealants are also used to prevent rust at vulnerable points. A recent development is the use of moisture-curing polyurethane adhesive sealants to bond in and seal windcreens.

As so often in the adhesives industry, it is the smaller companies that have major innovations to their credit. One in this field is the Staffordshire firm, Apollo Chemicals.

Another major user of adhesives and sealants is the domestic appliance industry. In appliances as varied as freezers and ovens, dishwashers and vacuum cleaners, tough and durable one-part sealants can plug leaks in gas pipes below ground, often obviating costly and inconvenient road excavation work.

The brazing of machine tools may soon be obsolete, thanks to recent work with high strength heat-resistant bonding. A new advanced adhesive outperformed welding in tests.

Table titled 'ADHESIVES USE By type, 1985 (estimated)'. Columns: Adhesive Type, Tonnes, % of Total. Rows include Natural glues and adhesives, Bituminous, Solvent-based rubber adhesives, Rubber latex, Synthetic resin (polymer) emulsions, Other water-based adhesives, Solventless adhesives (including hot melts), Structural adhesives, and Other adhesives.

No significant change in total consumption is forecast up to 1990, but there will be important changes in the types of adhesives used.

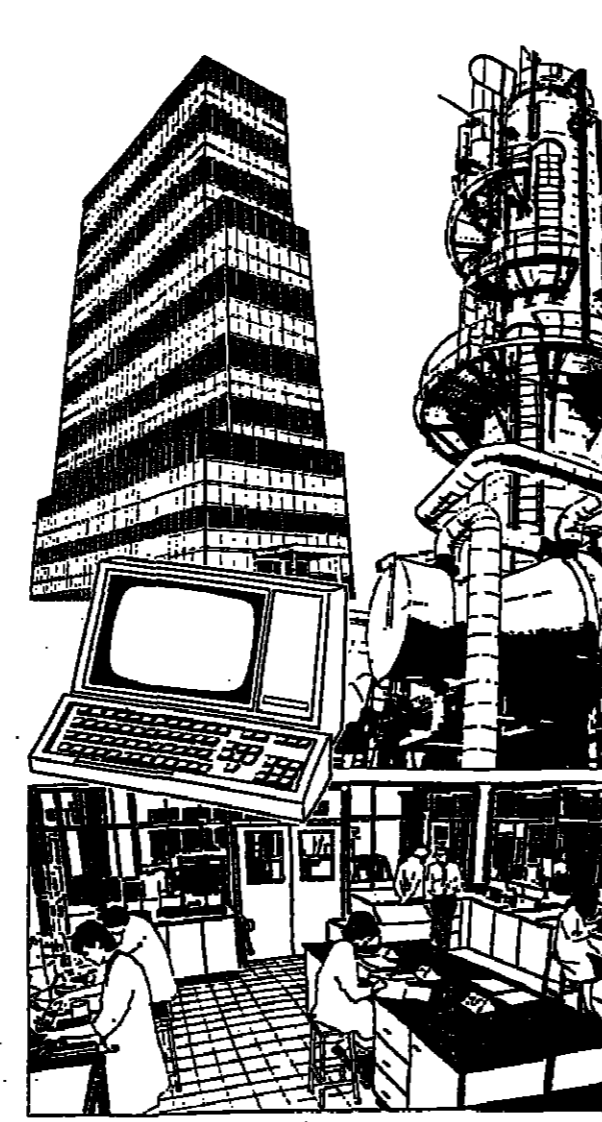
Table titled 'BY END-USE 1984 (estimated)'. Columns: End-use Category, Tonnes, % of Total. Rows include Packaging and paper, Building & construction, Textiles, non-wovens, Footwear, Vehicles, Other uses, including retail sales, and Total.

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CHAMBERLAIN PHIPPS ITALIA S.p.A. Zane, Italy.

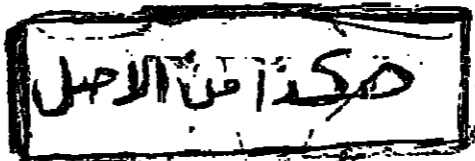


*Chamberlain Phipps PLC is an International group of some 25 companies organised into two divisions. The General Industries Division manufacturing adhesives and speciality chemicals as well as insulation accessories, automotive trim and vinyl wallcovering materials.

Chamberlain Phipps PLC, Wood Street, Higham Ferrers, Northants NN9 8HH. Tel: Rushden (0933) 53084. Telex: 31517

Borden (UK) Limited advertisement featuring the slogan 'Half a century of Adhesive Technology Available to Industry' and contact information for Martin Moore.

3M advertisement titled 'A few surprises...' highlighting 'Jet-Melt' System, 'Scotch-Weld' EPK System, and 'Scotch-Grip' Aerosol Adhesives. Includes contact details for Tony Stokes.



Big appetite for adhesives

Stationery

ALMOST EVERY stationery product—and there are thousands—requires an adhesive. In printing and bookbinding, too, adhesives are essential; and the roles they have to fulfil are surprisingly varied. Hardbacks, paperbacks, periodicals, directories, catalogues and educational books all have differing requirements.

A number of companies in this field produce hundreds of adhesives for envelopes of many kinds, folders, files, boxes, binders, writing pads and the like, as well as for books as varied as receipt and cash books at one end of the spectrum and quality hardbacks at the other.

There are also such useful products as the growingly popular yellow self-adhesive papers which will stick almost anywhere but can be removed and restuck without leaving a mark. But there are also self-adhesive labels, of course, which are made so that they cannot be peeled off.

A noteworthy adhesive in the stationery field is the widely-used stick of "non-sticky" stuff, which is one of the most convenient and easy ways to bond paper, card and the like, and

is absent from hardly any office in the country. The adhesives used in stationery are mainly hot melts, emulsions, vegetable glues and pressure-sensitive adhesives, the last allowing for any degree of tack or peelability, as required.

To produce envelopes for the million from reel-fed, high-speed machines, re-moistenable hot melts are now the favoured adhesive. Hot melts are also used in seams and bonding processes, giving fast setting at economical cost. Other examples of their use include direct mail returns, promotional literature and continuous-run stationery.

Clear and colourless emulsions, too, are fast setting and are ideal for greeting card assembly, for example. Re-moistenable emulsions allow lightweight paper to lie flat.

Dextrin vegetable glues are, after many years, still widely used in envelope manufacture. There are all kinds of grades for all kinds of circumstances and requirements, such as fast-drying, tropical climates, extra wet tack, and high gloss.

There are several manufacturers, some established for generations, who have specialised in bookbinding adhesives, including new ones which allow swifter production, and synthetic resin adhe-

sives which can be used cold to give flexible bonds with clean results. Books present many challenges to the adhesive manufacturer. With mass-produced paperbacks, for instance, the paper is often heavily filled and non-absorbent, and there may be colour printing right into the gutter, with ink solvents capable of affecting the adhesive.

In addition, as there are no board covers and spine, the paperback's durability comes from its adhesive; yet this must not be so stiff that it will not open easily, and the book may be exposed to extremes of temperature. The modern hot melts are the best answer to these problems.

School textbooks produce different problems. They get exceptionally hard use and must be able to withstand it term after term. Many carry colour illustrations on coated paper. They should lie flat and they must be produced at lowest possible cost.

The adhesives industry has proved adept at meeting the constantly developing requirements of a society which, despite the telecommunications explosion, has an unappeasable appetite for stationery and the printed word.

Exports of formulated adhesives

	Tonnes*				
	1980	1981	1982	1983	1984
Caseln glues	208	13	215	212	224
Gelatinet	2,734	568	1,910	1,933	1,874
Starch or dextrin glues	594	103	704	675	644
Fish and animal glues	n/a	n/a	1,555	1,632	1,288
Prepared vegetable glues	970	273	830	907	1,205
Other prepared glues	12,180	2,478	10,807	10,727	10,688
Glues for retail sale: (packages less than 1 kg)	1,191	254	1,775	1,594	1,175
Other products suitable for use as glues	1,333	335	1,254	1,289	1,363
Total	19,050	18,989	18,463		

* The statistics by weight are incomplete for 1980-81 so no totals are given.
 † Excludes photographic gelatine, by definition includes edible gelatine.
 ‡ Last quarter only.

	£'000s (Feb)				
	1980	1981	1982	1983	1984
Caseln glues	148	14	250	179	259
Gelatinet	4,824	988	3,650	3,789	4,236
Starch or dextrin glues	253	79	452	462	584
Fish and animal glues	1,223	220	1,597	1,809	1,393
Prepared vegetable glues	1,433	499	1,846	3,316	3,639
Other prepared glues	12,381	3,630	14,055	15,691	15,577
Glues for retail sale: (packages less than 1 kg)	1,054	223	1,437	1,311	1,101
Other products suitable for use as glues	2,900	814	2,472	2,553	2,585
Total	24,816	5,986	26,189	29,210	30,074

* Excludes photographic gelatine, by definition includes edible gelatine.
 † Last quarter only.
 Source: Overseas Trade Statistics.

Imports of formulated adhesives

	Tonnes*				
	1980	1981	1982	1983	1984
Caseln glues	460	128	385	368	509
Gelatinet	5,172	1,672	6,496	6,134	6,705
Starch or dextrin glues	1,177	770	2,419	2,461	3,118
Fish and animal glues	n/a	n/a	5,211	4,386	4,380
Prepared vegetable glues	270	158	653	243	447
Other prepared glues	2,468	669	3,315	3,890	4,565
Glues for retail sale: (packages less than 1 kg)	90	45	96	48	51
Other products suitable for use as glues	666	185	704	678	770
Total	19,269	18,206	20,545		

* The statistics by weight are incomplete for 1980-81 so no totals are given.
 † Excludes photographic gelatine, by definition includes edible gelatine.
 ‡ Last quarter only.

	£'000s (Feb)				
	1980	1981	1982	1983	1984
Caseln glues	276	74	275	274	540
Gelatinet	7,981	2,856	11,766	11,459	13,607
Starch or dextrin glues	542	328	2,248	1,431	1,704
Fish and animal glues	3,420	773	3,312	2,822	3,063
Prepared vegetable glues	273	89	414	509	863
Other prepared glues	4,316	1,202	6,035	8,072	9,320
Glues for retail sale: (packages less than 1 kg)	414	171	351	94	114
Other products suitable for use as glues	4,262	1,244	5,060	3,930	4,034
Total	21,483	6,841	28,601	26,656	33,265

* Excludes photographic gelatine, by definition includes edible gelatine.
 † Last quarter only.
 Source: Overseas Trade Statistics.

Do-It-Yourself

THE buoyant do-it-yourself market—DIY to aficionados—continues to boom, with sales of some £3,000m a year in all. Within this market, of course, adhesives, fillers and sealants are fundamental.

Home owners now comprise the majority of householders, and DIY activity has increased markedly, although the number of hardware shops supplying the market has fallen from about 23,000 during the 1960s to about half that number today, due to the rise of DIY superstores.

With the continuing popular interest in bathroom and kitchen decor showing no signs of slackening, and as householders, particularly the young, show increasing confidence and ability in tackling jobs for which they would have formerly called in a professional, the market's continued growth seems assured.

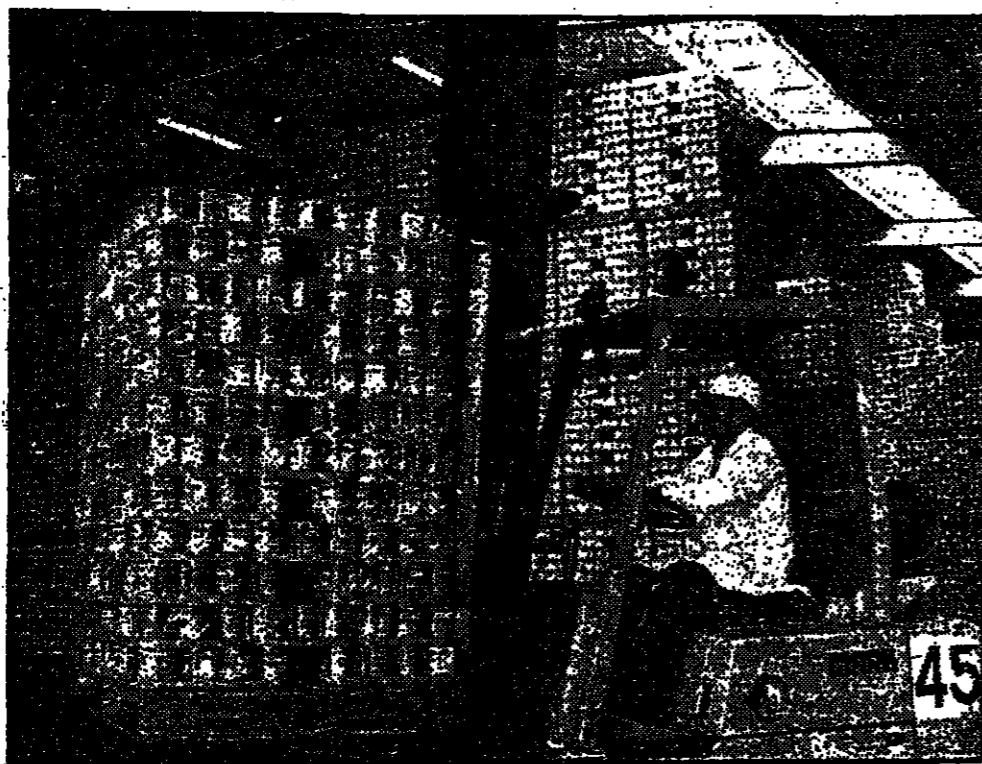
There is now a bewildering array of adhesives, fillers and sealants for the do-it-yourselfer to choose from.

Evode, a major UK manufacturer, has established its Evoxick as a household name. The range has impact and time-bond adhesives, waterproof wood adhesives, adhesives for ceramics, ceiling tiles and floor coverings, grouting, flashings and glazing tapes, bath, roof and car sealants, and much more.

Among other leading suppliers in the retail DIY market are Hansel, Expandite, Bostik and Hemitite, although there are, of course, many more producing both adhesives and sealants in a great variety of forms and for almost every domestic need.

One of the most notable products of recent years has been the class of cyanoacrylate adhesives—the "superglues"—which have exceptionally rapid bonding times, measured in seconds rather than minutes, and whose ability to bond impermeable surfaces like metal and plastic as well as wood and paper have made them all but indispensable to the home handyman—though he has to be careful, as they are, notoriously, no less good at bonding human skin.

The adhesives industry has proved itself to be particularly inventive in this area and responsive to consumer demand. There are even adhesives which can be used with inflatable craft like dinghies, as well as adhesives which spread like butter and so are particularly easy for the non-expert to use. It is a market in which there are always good new ideas.



At canning factories high speed precision and versatile adhesion characteristics are important.

Supermarkets are spur to development

Packaging

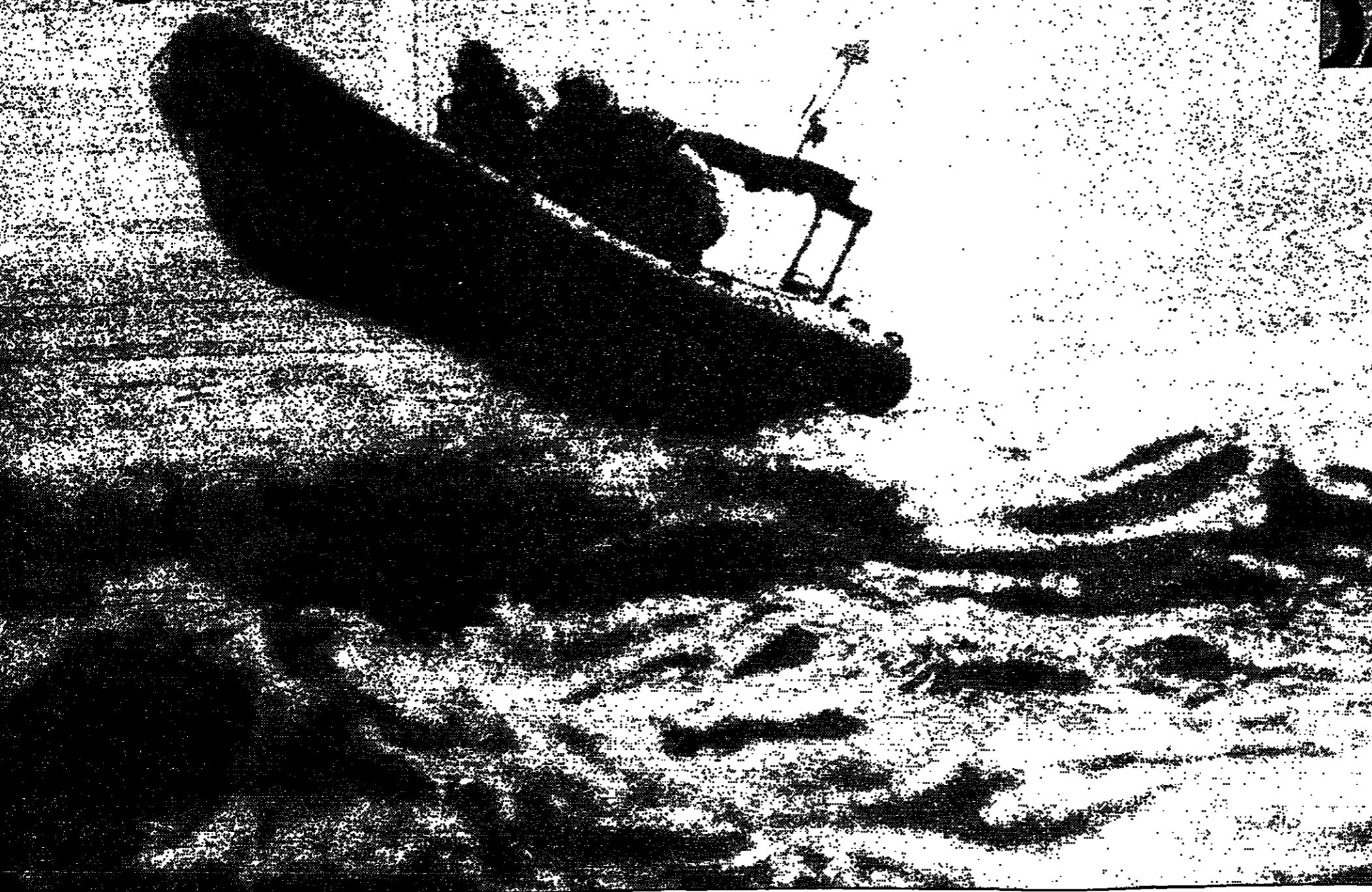
FEW INDUSTRIES have created more challenges and opportunities for the innovative and ingenious use of adhesives than packaging and labelling. Supermarket trading, with the switch from personal to self-service, which has been chief spur to change and development. This revolutionised packaging, as not only the shelves of the supermarkets but their frozen-food compartments make abundantly plain. The brown-paper wrapping and anonymous bags of the past have gone, replaced by individually packed and sealed items displaying the maker's name, often in distinctive ways which would be impossible without sophisticated adhesive techniques and the

complex machinery that enables them to be applied on a mass scale at great speed. Without modern adhesives, certain types of packaging could not exist at all—frozen food in greaseproof boxes, for example, or many kinds of PET plastic bottle which, despite appearances, consists of two sections bonded near the base. The apparent simplicity of a simple pack belies the complexity of its underlying technology. The humble bag of nuts, for example, is a three-layer laminate. Or, to take another example, a tub of yoghurt can require an adhesive to be white, for aesthetic reasons. It must also be capable of resisting the migration of fats, and able to create an impervious seal to atmospheric conditions. And it must fulfil statutory regulations governing direct contact with

food, and be capable of working effectively on the packaging machines. No less remarkably, the cigarette industry depends on modern adhesives for speed and reliability of production. Adhesives are used with machines that attach 8,000 filter tips a minute; and up to 400 hinge-lid packets a minute are formed and sealed by adhesives. Adhesives are vital, too, in carton manufacturing, case and carton forming and sealing, tray-erecting, tube-making and tapes and labels. Pack design, the type of paper and board employed, the inks and varnishes and barrier coating used, as well as the variety of packaging machines that are available, all influence the type of adhesive used, and stimulate the development of new and better adhesives.

Hot melts are among the most commonly used kinds of adhesives in packaging. They have transformed packaging during the last two decades by allowing faster production and the use of many more types of packaging material. Also commonly used are dispersions—popularly known as "white glues," which are water-based, like emulsion paint—starch adhesives, used in bottle labelling and the manufacture of bags and sacks, and protein glues from animals and casein, which have excellent laminating qualities. The cost of the adhesives is a relatively small item in the total costs of a package—typically, as with a peanut bag, about 7 per cent. But if the adhesive fails, so does the entire package, and a lot of sales appeal. The adhesive in packaging is crucial.

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Aminoplasts make their mark

Chipboard

PROBABLY NO material, despite the wide range of modern plastics is as versatile as wood. But the trouble is that it is always relatively scarce, if only because it takes so long to produce.

One way to maximise the potential of wood is to employ chipboard, which uses almost every part of the tree to produce boards with uniform and consistent properties that can go into almost every type of finished article for both industry and the domestic consumer. Last year, more than 2m cubic metres of chipboard were used in Britain.

The role of adhesives in its production is vital. Synthetic resins are used to bond wood particles into a homogeneous mass. As much as 10 per cent of a board can be resin, so the properties of the adhesive are crucial and the manufacturers have done a great deal to get

the best possible performance and appearance.

The most widely used resins are aminoplasts, chemically similar to the resin used in white electrical plugs and light sockets. Normally, it is used in two mixtures — one for the core of the board, where the coarser wood particles are bonded with a fast curing resin; the other for the board's two faces, formulated to give a smooth surface and to be moisture-resistant and durable.

A 12 inch-thick mat of particles and resin is built up on a moving belt and fed into a heated press, where the board is formed and cured. After being pressed, at temperatures of up to 200C, the boards are cooled, then cut to size and sanded.

As the technology has developed, grades of chipboard for special applications have been produced. Some is veneered with real wood, or there is board with decorative laminates, or with PVC and paper foils. Particularly durable boards, which can withstand high

Adhesives and Sealants 4



Adhesives play a major part in the manufacture of shoes

Footwear

MOST footwear today is made either by stitching a pre-formed or sheet-pressed, and upper, or by moulding a thermoplastic or thermosetting material on to the upper. Most shoe soles are made by one of two methods in Britain each year.

Because of heavy materials are used in modern footwear — various rubbers and plastics as well as leather — the differing adhesives used have to be highly versatile. They must have good "tack", high initial strength and a capacity to withstand the stress of being worn. Heat resistance is also important.

The Shoe and Allied Trade Research Association, which works closely with the British Adhesives and Sealants Association, employs stringent testing and evaluation methods at its Footwear Technology Centre. Finished shoes are processed using the Solva sole vulcanisation test to determine the force needed to separate the sole from the upper.

The European Adhesives Association has also equipped test machines and laboratories for footwear adhesives, and bonding of shoe materials.

Unhappy youthful experiments

SOLVENT ABUSE

We reserve the right not to supply certain solvent-based products



THOSE WHO toll in what to many is seen as the somewhat humdrum business of adhesives and sealants are to a man affronted at being linked with the bizarre and, for all the publicity, comparatively rare practice of solvent abuse, popularly known as glue sniffing.

Even solvent abuse is not an accurate description of the habit, for some of the substances involved are not solvents. To be precise, it is volatile substance abuse that is the problem.

Glue sniffing as such is estimated to account for fewer than 25 of the 80 or so deaths a year in Britain, almost always accidental, almost all among teenage boys, attributed to the habit of inhaling volatile and psychoactive substances to obtain a dreamlike "high." About 1,000 youngsters a year are thought to experiment with these materials.

Dozens of products besides solvent-based adhesives can and are used. They include such everyday contents of kitchen cupboards, bathroom cabinets, dressing tables and garages as cleaning fluids, nail varnish remover, aerosol propellants, hair sprays, paint, petrol, fire extinguishers and even the fumes from burning ping pong balls. Adhesives have unjustly attracted publicity because, in essence, glue-sniffing is a term that suits headline writers.

Despite this, the adhesives and sealants industry has, more than any, taken initiative to tackle the problem. Most notably, it has founded the national charity Re-Solv, whose executive director, Mr Barrie Lees, has been seconded to it by his company. Re-Solv, totally independent from the industry, has 26 local

authorities among its associate members as well as associations representing manufacturers and retailers.

A grant from the Department of Health and Social Security has enabled it to produce an up-to-date advisory kit, with guidelines and warning stickers, for free circulation to 43,000 retailers.

There is also a 20-minute video for shop assistants covering the history of volatile sub-

stance abuse (which goes back to ancient Greece), medical aspects and the best ways to deal with potential abusers across the shop counter. There is, too, a video for schools and a book for social workers.

The British Adhesives and Sealants Association believes that education, as broad as possible, is the best approach. As Dr Peter Esmerth, its secretary, points out, this is a social problem that is not at bottom amenable to a technical solution.

BASA has helped defray the costs of publishing a book, of making the Health Department film illusions, for professional workers, and of seminars on all aspects of the issue.

Mr Lees believes that as most solvent-based products can be abused, the dissemination of correct information should be dealt with collectively by all manufacturers of such products. For this reason, Re-Solv has a variety of industrial and trade associations among its members.

In addition to its educational work, the charity co-ordinates action across the spectrum of these industries, seeks to make media coverage more responsible and informed, and maintains contacts with concerned MPs.

The Intoxicating Substances (Supply) Act, which came into law last year, was drawn up in close consultation with the adhesives industry and other interested parties. It makes a person who supplies or offers to supply a substance which they know or believe will be inhaled by a young person liable to six months' imprisonment or a fine of up to £2,000.

This superseded an earlier Bill which would have required manufacturers to add an agent to make adhesives repellent. But BASA was able to persuade MPs and ministers concerned with volatile substance abuse that aversive additives were impracticable.

The products would be rendered unpleasant or even unacceptable to the proper user.

Moreover, most vile-smelling additives are themselves toxic.

In any case, such additives tend either to reduce the effectiveness of adhesives or lose their aversive qualities relatively soon. In the US, one additive is suspected of being carcinogenic.

In considering whether there is a technical solution to the problem, it can obviously be asked if consumers need solvent-based adhesives at all. For some applications, certainly aqueous products are more suitable — in wood gluing, for instance. But to glue plastics or rubber, only solvent-borne adhesives will do.

In other cases, where the industry has provided consumers with a choice, they have tended not to prefer the aqueous products because they take longer to provide a bond. They neither look as good nor perform as well in other respects.

It thus remains that solvent-borne adhesives account for a quarter of the total tonnage of adhesives sold. Since they need more precautions in use, it is evident that they do some jobs better.

Work is going on to develop adhesives which are solvent-free. This has in any case been undertaken because it would reduce the need in industrial processes for flameproof motors and help to eliminate static. But it remains a stubborn physical fact that water has a high latent heat and is also unable to dissolve plastics. No major switch to solvent-less substitutes is therefore likely.

Ultimately, it is a matter of education, social attitudes and law enforcement. The videos, books, conferences, leaflets and posters can do a great deal.

As for social attitudes, controlling behaviour, especially of teenagers, is a notoriously tricky problem, especially in a free society. Harsh repressive measures would almost certainly prove counter-productive. Publicity has probably helped to spread the fashion but could equally be used to combat it.

Likewise, although laws against harmful habits can often create more problems than they are intended to solve, the recent legislation should perform a useful role in discouraging irresponsible shopkeepers from selling potentially dangerous inhalants to young people. The need for the legislation, as well as an illustration of the deterrent power that the law can deploy, has been demonstrated in Scotland, where, under Common Law, two Glasgow shopkeepers were sentenced to three years' imprisonment for selling solvents to children, knowing they would be abused. Under English Common Law, they could not have been prosecuted.

All in all, says Dr Colin Brewer, director of the Community Alcoholism Treatment Service at the Westminster and All Saints' Hospitals, writing in New Scientist, "volatile substance abuse is best seen in historical perspective. Individual tragedies notwithstanding, "As with other and laughing gas (freely sniffed in Victorian times), the habit will probably diminish of its own accord and the vast majority of habitual glue sniffers will have transferred their affections to beer long before they are legally entitled to do so."

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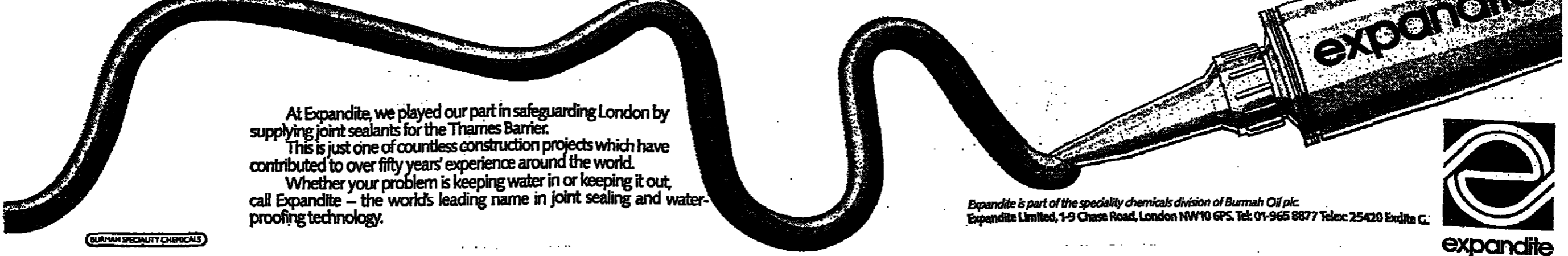
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دكتور محمد الراجحي

New needs stimulate improved products

Technology

FOR MILLENIA, starting with the glues derived from bones and hides in ancient Egypt, to the chemically sophisticated bondings which has so successfully kept the heat resistant tiles of US space shuttles in place, adhesives have continuously played a part as essential as it has been unsung and underrated in man's technological advance.

Few people would even think of putting adhesives along with the wheel, paper, explosives or agriculture as inventions which have been fundamental to progress. Yet their largely invisible contribution has been crucial from the earliest times.

Never more so than today, when their uses are legion. Without them, indeed, and sealants too, hardly anything would be as it is in fields as varied as electronics, publishing, architecture, medicine, packaging, construction and aerospace. They are essential in Concorde and the Thames Barrier and motorway, ingeniously applied in shoes and cigarettes and toilet rolls.

Quite when the possibilities of using adhesives were first

discovered is unknown. But a fragment of a coffin found in an Egyptian tomb and dated to before 2500 BC has surface inlay veneers stuck with animal glue. A cake of glue has been found in a tomb from the second millennium BC. A wall decoration of later date shows a carpenter with a gluepot beside him.

The Egyptians were pioneers, too, with sealants. Bituminous materials have been found in the tombs of the Pharaohs.

As the Egyptians, so the Chinese, as in so much else. The ancient Chinese adhesive mix of cheese and lime was similar in essence to the 20th century use of casein, the protein in milk. Casein was used during the Renaissance for picture frames.

Factory production of glue from skins and bones came from Holland to Britain in the 18th century and remained the main adhesive in woodwork, abrasive products and bookbinding until the 1940s. Indeed, animal glue is still used—in directories that are to be recycled, for example, and as the binder in match heads.

It was during the industrial revolution, from the later 18th century, that the use of starch as an adhesive grew apace. First

used as a textile size, it led to the development of the dextrine industry, with its tackier and faster-setting adhesives. These were the mainstay of the packaging industry until the veritable revolution in that sector of the last two or three decades.

At about the same time, natural rubber in solution in organic solvents produced adhesives for textiles, clothing, footwear and rubber and remained in such use until recent times. Pressure-sensitive tapes using rubber solutions date from as far back as 1945, and new adhesives came during the following decades for textiles, paper and board, the "dry tack" of the natural rubber film leading to self-seal adhesives of a kind widely familiar still.

The use of rubber latex for adhesives is especially noteworthy, for it was the first time a dispersion was used rather than a solution. Adhesives of this kind are widely used today. Also, vulcanising ingredients in rubber adhesives marked the first use of chemical reaction, a harbinger of the immense developments to come.

The mid-19th-century also saw the introduction of linseed oil putties, the first significant ad-

vance in the manufacture of sealants.

In the years up to World War II, more natural adhesives came into use—the water resistant wood adhesives, deriving from blood albumen and from casein that were used by Allcock and Brown in other early aircraft. A mixed blood and egg albumen adhesive was long used to stick the cork to the metal of bottle crowns.

It is only relatively recently that these have all but totally disappeared. But as early as the 1930s, synthetic polymers, albeit few in number, were becoming known—the phenol-formaldehyde resins, and urea and melamine formaldehyde glues, for instance.

However, it was only some 30 years ago that synthetic polymers, cheaper now through bulk manufacture and the rising cost of natural raw materials, came into their own. That began a trend which accelerated rapidly with the rise of the petrochemical industry and the mushroom growth of modern synthetic adhesives and sealants.

These have been developed in line, of course, with the increasing use of synthetic materials generally, to meet the considerable and varied demands of modern packaging, and as a

stronger and corrosion-free replacement of rivets, screws, bolts and other mechanical fastenings.

"You can no longer think of it as the gunk and glue business," says Mr Harry Werrell, managing director of Swift Adhesives and a leading figure in the British Adhesives and Sealants Association. "In whatever direction you turn, when two surfaces come together there is an adhesive for them."

That means the technology has developed, for example, a wide range of products to handle difficult substrates—those in which the basic chemical or physical structure of the surface does not respond to the bonding mechanism of traditional adhesives.

Thus, it is now possible to stick materials to waxy, greased or varnished surfaces, to aluminium foil, plastics, glass and to many other surfaces with which non-mechanical bonding was not possible until a few years ago.

The development of hot-melt adhesives for bonding has advanced from such initial applications as packaging and labelling to coating, laminating and product assembly—uses dictated by the need for speedier output on production lines.

Hot melts are totally solid material composed of polymeric resins, waxes and stabilisers which, in various combinations, offer a large range of physical properties for different applications. They differ radically from liquid adhesives in that they form bonds by cooling rather than evaporation or absorption, giving them the advantage of very rapid setting in high speed production and allowing the most precise and accurate control, saving on cost.

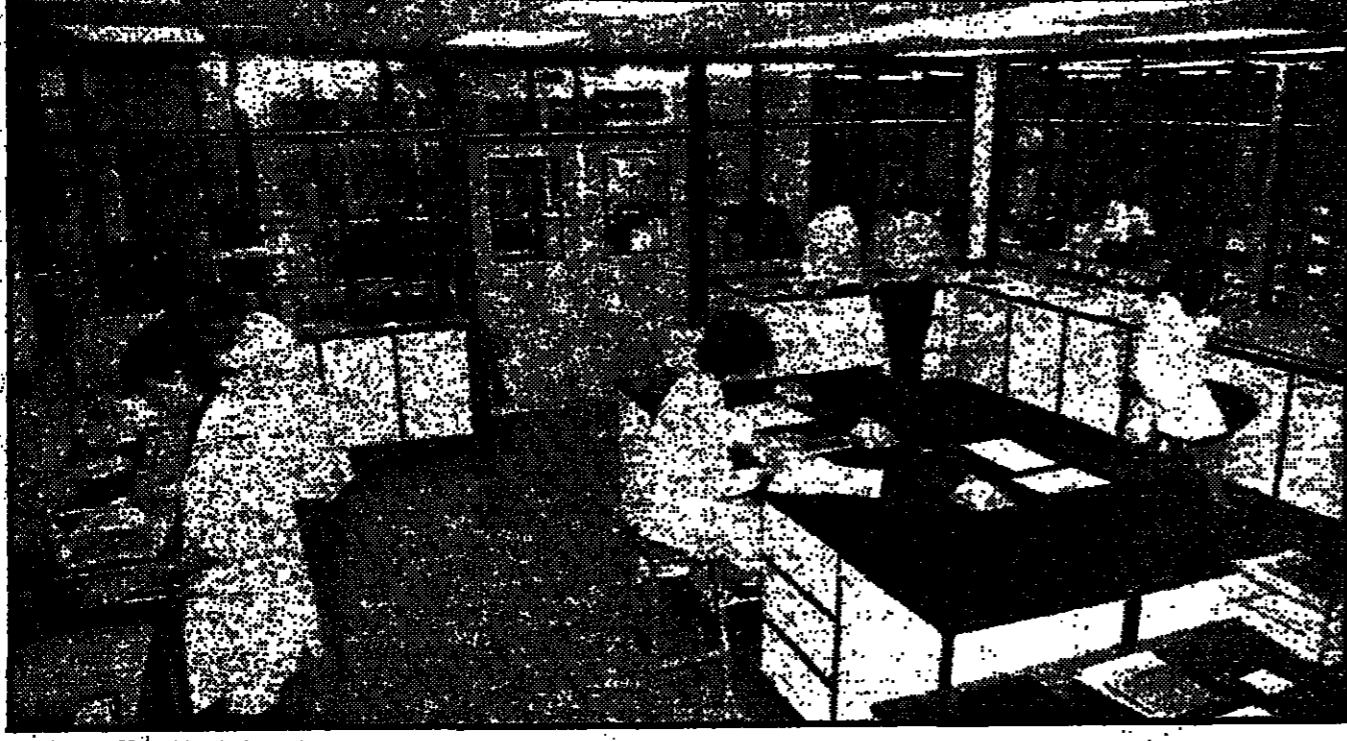
Because there is no volatile vehicle that has to be eliminated, they can bond many impervious substances. And their shelf life is lengthy.

Poly-vinyl acetate adhesives have been developed, with acrylics and co-polymers in their formulation, for high-speed, water-resistant packaging as well as in bookbinding, bottle labelling and envelope manufacture. Continuing research in synthetic polymer chemistry has yielded new PVA emulsions for wood applications and, through crosslinking technology, adhesives that can withstand extremes of exposure.

Dextrine and starch adhesives are still used widely, as are animal glues, in bookbinding, packaging labelling and the like. Solvent-based adhesives are increasingly non-flammable, for



Technicians use computers in the formulations laboratory at Datec Adhesives, the Dukinfield (Cheshire) based company, to make sure adhesives supplied match customer's needs



New laboratory facilities at Tivoli Kay Adhesives, Bury

product assembly applications in insulation, foam converting, trim attachments, sealing batteries, decorative laminates, vibration damping panels and hundreds of other uses.

Modern adhesives often have to withstand stretching and bending. New solvent and water-borne systems are fundamental to the manufacture of such varied products as snack food packets, fire-retardant blankets, sailcloth, tarpaulins and other flexible web applications.

The growing use of nonwoven materials for disposable medical and domestic products has led to new and highly engineered adhesive applications. Often, the adhesives must be sterile and non-toxic.

In high technology, with its new industries, the challenge of innovation has led to the development of cyanoacrylates, anaerobic sealants and acrylic adhesives. The major suppliers to the adhesives industry today invest heavily in research and development.

The science of adhesion involves several scientific disciplines—polymer physics, polymer chemistry, surface chemistry, colloid chemistry, rheology.

Polymer physics and chemistry are deployed in determining the quality of the final bond made by adhesives and sealants—their capacity to withstand extremes of temperature and humidity, their durability, their resistance to load and shock.

Surface and colloid chemistry are employed to achieve adhesion to the surfaces to be bonded and sealed. Because the forces of adhesion are at molecular level, they can only be brought into effect by very close contact and it is an adhesive's "wetting" ability, its ability to enable intimate contact with a surface, that is crucial.

Rheology, the science of flow of liquids, is used to assure that flow qualities are appropriate to application method and machinery requirements. An adhesive or sealant must usually assist the user, in terms of timing and speed of setting, to make a bond as well as provide the final join.

The development of sealants has, advanced remarkably in recent years, notably in the building industry. In the war years, they were used in tanks and vehicles to enable them to

pass through rivers and streams, as well as in aircraft and ships. Later, they came into more general waterproofing use but the modified putties that were not displaced until the 1950s were unsatisfactory. Oil-based mastic was an improvement but also had limitations. It was succeeded by polysulphide sealants, butyl rubber-based sealants and the acrylic sealants, and later by silicone sealants, which proved of particular value in glazing and of ever-growing use in the construction industry. These have excellent durability and can accommodate movement.

An index of the utility of modern sealants is provided by the New Scotland Yard building in central London. Whatever there is to say against its architectural aesthetics, it is worth noting that it contains 17 miles of polysulphide sealed joints.

In all these and many other ways, adhesives and sealants today contribute significantly to industry, commerce and the economy generally. Thanks to the remarkable developments in their technology, they will continue to play a key role in the regeneration of British manufacturing.




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FOREIGN AFFAIRS

The choice that still faces Mr Gorbachev

By Ian Davidson

THERE IS a tradition in Italian opera that the first entrance of the heroine is held back until the second act, in order that the suspense may screw the expectations of her waiting clique to fever pitch.

It seems clear that Mr Mikhail Gorbachev is not a close student of Italian opera. His first public appearance after the Chernobyl disaster was so long delayed that most of the tension had evaporated along with the radioactive cloud, and his prepared text was hardly a show-stopper.

One theme was interesting, however. This was his unexpected emphasis on the connection between civil nuclear power and nuclear weapons, and the rather dramatic way he expressed his concern on this score.

and now, and the temptation is all the greater because the more recalcitrant with every passing year.

It concluded, "will need to make fundamental strategic choices, but there are as yet all too few indications that this requirement is being acted on."

Quite so. The temptation of grand Utopian schemes, apart from any propaganda mileage they may generate, is the illusion that an imaginative leap into a wonderful future can exonerate the superpowers from grappling with the recalcitrant dilemmas of the here

This tragedy is another grim warning that the nuclear era necessitates a new political thinking and a new policy

and now, and the temptation is all the greater because the more recalcitrant with every passing year.

The central dilemmas for the West are almost as old as Nato itself. The first question posed by the IISS, over the role of US nuclear weapons in the defence of Europe, is only a special case in a more general issue. How is Europe to be defended against an assumed Soviet threat? If Europe cannot defend itself, how reliable and how durable will be an American commitment which puts the US nuclear weapons in the defence of Europe and the relationship between offensive and defensive strategic systems. "Both sides,"

The fact that these questions are old does not mean that the Alliance has ever come up with anything better than a patchwork quilt of questionable propositions. Because Europe has until now been prevented by its political fragmentation if by nothing else, from matching the Soviet Union in nuclear weapons, it has preferred the safe option of handing over the problem to the US and spending much less on defence than its superpower protector. At least, it may have seemed a safe option in the days of US superiority; it seems much less safe when everyone, starting with President Reagan, is deeply worried about nuclear weapons.

Nato's strategy of "flexible response" is a euphemism for the proposition that, in the event of a Soviet attack, the West would be prepared to compensate for its weakness in conventional force by using nuclear weapons first. There are just two problems: the first, does it have nuclear superiority at any level; and the more the professionals think about using nuclear weapons, the less they like the prospect.

The nuclear strategists take flight into ever subtler refinements of counter-force target lists, in the hope of taking out the other side's nuclear weapons; but the soldiers look for ways of evading the nuclear dilemma, by strengthening conventional defence through new tactics and new technology. One result of all this ferment is that no one any longer knows how to mesh an effective defensive policy with a reliable arms control doctrine; and the more the soldiers try to replace nuclear weapons with super-accurate conventional missiles, which may be small and mobile, the harder it gets to devise an arms control regime which depends on counting numbers.

Three years ago, the US Scowcroft Commission recommended the Administration moving away from multi-warhead missiles in fixed silos, to single-warhead mobile missiles, and to the inconvertibility of ICBMs and strategic stability; today the Geneva talks should ban



Mikhail Gorbachev - in last week's television address.

all mobile missiles, because they are hard to count, and because the Russians have just started deploying two new mobile types.

Four years ago, the US proposed the banning of all medium-range Euro-missiles; today the Europeans fear that the main effect of such a ban would be to underline Soviet superiority in short-range missiles, as well as its conventional advantage.

A big reduction in strategic nuclear weapons should have lots of foreign policy appeal. It could be a stepping-stone to a major rapprochement with the US superpower, since it would appear to reduce those weapons directly threatening the US

homeland; it could inject an unprecedented element of predictability into the strategic equation, since a big reduction would have to be phased in over at least a decade; and it might have the pulling power to secure corresponding guarantees against any destabilising, or at least any early, deployments of Star Wars systems.

6 The accident at Chernobyl showed again what an abyss will open if nuclear war befalls mankind. For inherent in the nuclear arsenals stockpiled are thousands upon thousands of disasters far more horrible than the Chernobyl one.

COMPARISON OF SOVIET AND US PROPOSALS FOR STRATEGIC NUCLEAR FORCES

Table with 4 columns: US Inventory, USSR Inventory, US Proposal, USSR Proposal. Rows include Total warheads, Total missile RV, ICBM RV, SSBN and SLBM warheads, and Intercontinental ballistic missile.

Source: White House Background Briefing to General Council, 20 October 1985. The January Review 1986-1988 (London: IISS, 1985).

peans are scared of irritating the Americans; so that leaves the Russians. If Mikhail Gorbachev is really worried by the nuclear arms race, he faces three main arms control options: deep cuts in long-range strategic weapons; a ban on all Euro-missiles; or a balance in conventional forces in Europe; or even all three.

Both leaders merit the criticism of informed observers for peddling humbug to a gullible and hopeful public

Atlantic to the Urals." If the Soviet Union were to negotiate effective equality in conventional forces, it would become much easier for Nato to accede to arguments that battlefield nuclear weapons are dangerous because they are vulnerable and uncontrollable, and should be reduced or even eliminated entirely.

There are just two problems: it is hard to imagine any nuclear agreement so long as the major issues of strategic weapons, strategic defences and strategic stability remain in doubt; and a free-standing Euro-missile deal can only focus more anxiety on short-range weapons and conventional forces. The implication would seem to be that a reconstruction of the arms control process needs to start either at the top or at the bottom, or both, but not in the middle.

Lombard Testing time for Chinese walls

By Barry Riley

AMIDST all the arguments about Chinese walls and conflicts of interests in the City of London there is no more intriguing case than that of MIM, the one-time Montagu Investment Management which is changing hands for the second time inside a year.

Within the past few months MIM has unashingly made use of its pension fund clients' money in order to pursue its own corporate ambitions. It has leveraged itself out of the undesired institutional ownership of the US insurance giant Aetna Life & Casualty, to which it was sold by Midland Bank last July, and has engineered its purchase by Britannia Arrow Holdings.

Among the rewards for MIM's executive directors from this exercise will be "golden handcuff" bonuses worth up to £1.5m in aggregate if they stay until 1990 and 1991, and participation in an expanded Britannia Arrow share option scheme "to encourage" their continued "motivation".

In December MIM allied itself in a concert party with the controversial figure of Mr Robert Maxwell and with the Britannia Arrow Board. This concert party succeeded in having the 140p share bid for Britannia by Guinness Peat early this year.

During the bid battle, and subsequently when Guinness Peat sold out its own stake, MIM invested more than £25m of its clients' funds in a 12.9 per cent stake in Britannia, mostly at around 140p but including some purchases at near 150p. They are now showing a short-term loss, with the share price standing at 124p.

The motivation of MIM and Mr Maxwell was not clear at the time, but in late March it was announced that Britannia was to buy MIM, a deal for which Britannia is now raising nearly £40m through a rights issue.

Incentives for employees

From the Joint Managing Director, Cockman, Copeman & Partners

Sir, - The Taylor report on "The right approach to more jobs", published by the Centre for Policy Studies (May 14), leaves me wondering whether people like Mr Cyril Taylor, chairman of the American Institute for Foreign Study and a former GLC deputy leader, clearly understand the pros and cons of employee share ownership schemes.

The Finance Act 1986 provides a very attractive financial incentive for employees to acquire shares in their employing company through the proceeds of a Share-Yield-Earn contract related to a savings-related share option scheme. There are now over 500 of these schemes operating in British companies.

If Mr Taylor and the CPS do not feel that a savings-related share option scheme which requires at least a five-year waiting period before employees actually become shareholders, is good enough, then the Finance Act of 1978 certainly does not. Readers in your employee share schemes (May 13), by the reference to the "rather unexciting" growth of the John Lewis Partnership. And I can only assume that it was either the "Share-Yield-Earn" or based on the sort of growth rates which are rarely achieved except by companies like Slater Walker, before its fall.

Given the current debate on tax incentives for profit-related cash payments for employees, for which tax incentives will be incorporated in next year's Finance Bill, I would suggest

Letters to the Editor

to the CPS and the Chancellor of the Exchequer that the one remaining tax incentive which would give a real boost to employee share ownership would be the introduction of a new allowance for companies to gain additional relief from part of their corporation tax liability (or a corporation tax credit if appropriate). A corporation tax credit is the relief to the existing income tax relief, might be too difficult for a board of directors and institutional shareholders to resist.

Partnership in profit From the Executive Director, Job Ownership

Sir, - I was puzzled, in your generally admirable leading article (Sharing more than profits, May 13), by the reference to the "rather unexciting" growth of the John Lewis Partnership. And I can only assume that it was either the "Share-Yield-Earn" or based on the sort of growth rates which are rarely achieved except by companies like Slater Walker, before its fall.

Penalties of VAT From Mr R. Ashton

Sir, - Mr Baldwin (May 14) has not read VAT Notes 1/86,

Letters to the Editor

amounted to 10.6 per cent which is the largest annual decline in remaining proven gas reserves as far back as I can trace published Brown Book statistics (1973). The reason for this decline, as far as can be gleaned from various sources, is that ostensibly established reserves in BP's Villages and UK (not to speak of Norwegian) Frigg, turned out to have less recoverable gas than was originally thought.

Combining this with current levels, and near term expectations of oil prices, which virtually rule out new development other than in Southern Basin dry gas fields, there is some uncertainty about UK gas supplies after the (now hastening) decline of the Frigg field.

Extra voluntary tax From Mr M. Paterson

Sir, - Mr Cole (May 18) states that Mr Fraser is in error in overlooking the fact that the actual cost to the individual, in the example given, is only 29 per cent of the £375 deemed to be added to his gross income, i.e. £106.75. He then goes on to claim that the company-subsidised motorist is thus over £280 better off at the expense of everybody else.

Gas reserves estimates From Mr J. Stern

Sir, - Professor Peter Odell (May 13) is entirely correct to say that a decline of less than 3 per cent initially recoverable proven and probable gas reserves is not significant and that is why I made no mention of this in my original letter.

Letters to the Editor

Mr Baldwin's last paragraph, in which he pleads for an extra month's credit for "extraordinary" ignores the fact that there has always been a month's grace for payment after the end of each VAT quarter, ample time for any business with proper VAT control to collect the VAT charged out to its customers.

System X quality centre A new 11,000 sq. ft. microelectronics centre has been opened by Plessey at its Liverpool telecommunications plant. Representing an investment of over £5.5 million, it provides essential quality assessment and development facilities for the Plessey production of British Telecom's System X exchanges.

£24 million Mauritius airport contract Against fierce competition from French companies, Plessey has won a £24 million contract to redevelop Painesville International Airport in Mauritius. Expanding its fast-growing tourist industry is a key element in the Mauritian economic development plan. By 1995, passenger usage is expected to double to a million a year, and freight rise from 8,600 tonnes a year now to 18,000 tonnes.

Sonar contracts for Trident are worth another £40 million Plessey has won contracts worth more than £40 million to supply highly sophisticated sonar for the Royal Navy's Trident submarine programme, and for a covert submarine communications programme.

£150 million Total orders for the Trident sonar project received over the last 12 months by Plessey are worth more than £150 million. As prime contractor for the sonar, Plessey was awarded a £700,000 contract for an advanced new communi-

development prototype system which will allow pre-production contract in April, 1985. Further production contracts which take long lead times into account will be let in line with the schedule for the submarine programme itself.

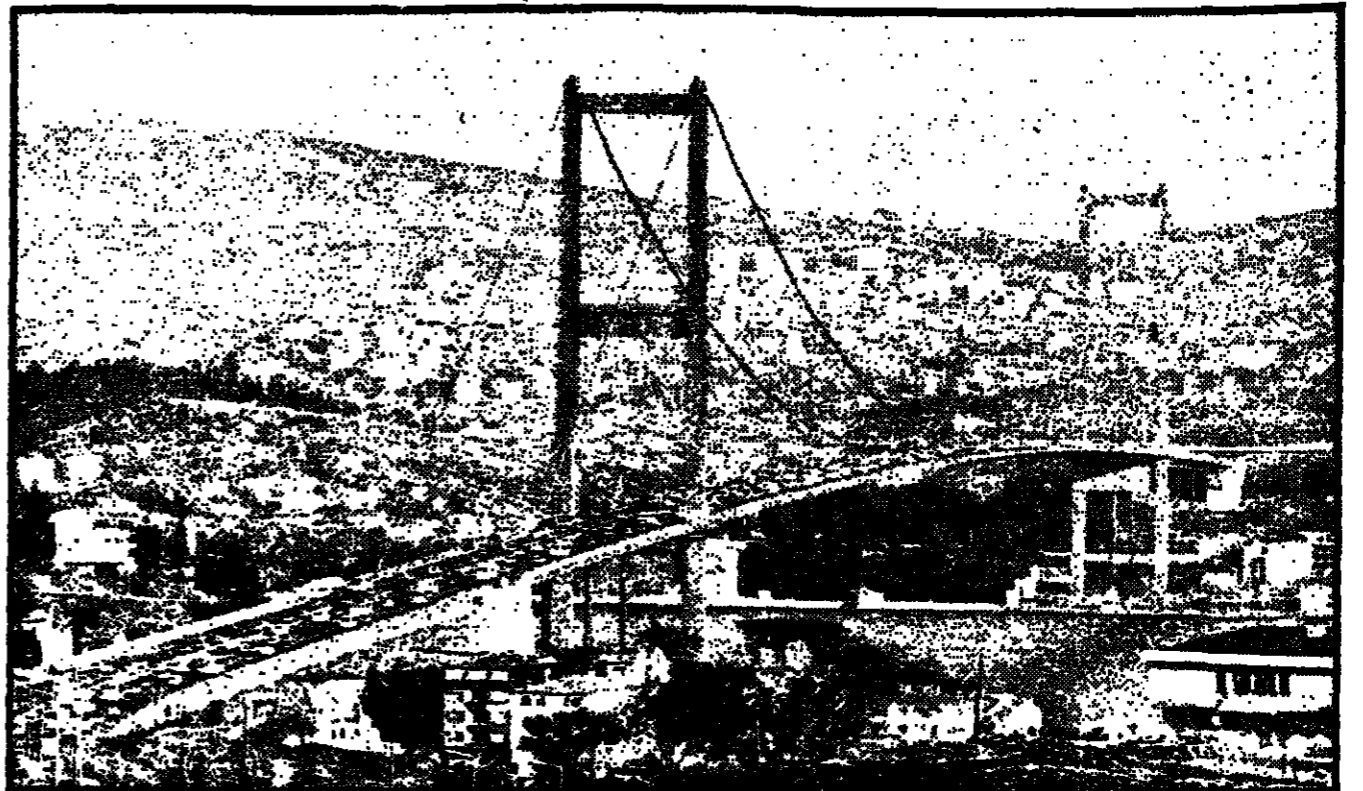
ADVERTISEMENT PLESSEY HOTLINE PLESSEY H Sonar contracts for Trident are worth another £40 million. Plessey pumps for Boeing. Boeing is buying more Plessey fuel pumps, worth almost £1 million, for its 737-300 - one of the world's best-selling jet airliners.

System X quality centre. £24 million Mauritius airport contract. Against fierce competition from French companies, Plessey has won a £24 million contract to redevelop Painesville International Airport in Mauritius. Plessey Technology is our business.

FINANCIAL TIMES SURVEY

سورته المالية

TURKEY



The Bosphorus bridge, gateway between Europe and Asia

EVERY YEAR has been a testing one in Turkey during the last decade. In the later 1970s the economy was struggling to survive the consequences of gross mismanagement. In the 1980s the emphasis shifted to efforts at reconstruction, the restructuring of industry and the financial system and opening up of the economy to world markets.

Restructuring of industry within a stable political framework is proceeding under Prime Minister Turgut Ozal, and the crisis of the early 1980s is over. Now priorities are directed on maintaining momentum in the decade ahead while continuing the return to democracy.

Alarm bells stop ringing

By David Barchard

This is a testing year and so, too, will its immediate successors be. The kind of turn around which Mr Ozal has been attempting since 1980 probably requires at least a decade to consolidate itself.

But the alarm bells have stopped ringing and business has a more favourable environment in which to operate than for many years. Law and order prevails in the major cities, though opposition political activity is growing steadily freer and more visible. Times are much more normal, economically and politically, than they have been in Turkey in a long while.

This is not to say that Mr Ozal has yet completed the agenda of economic reforms he embarked on in 1980—or that all Turks yet feel politically satisfied with the present system.

On the economic front, inflation remains too high (around 48 per cent in 1985) and, as a result, investment is sluggish. Mr Ozal has been able to pull Turkey's current account deficit down to about \$1bn, but he was not able to attract more than a modest \$98m or so in foreign investment last year.

The country's financial system remains frail, with some institutions (particularly in corporate finance and inter-bank lending) either non-existent or embryonic, while others such as state banks for instance are struggling to cope with inherited debts and bad management.

Turkey's industrialists have shown an impressive willingness to learn how to export since

1980. But they do not yet enjoy the back-up that their competitors possess in many other countries, while inefficient or bad managers are still protected from the cost of their mistakes.

Politically, Mr Ozal remains in the ascendant, even though he faces increasingly noisy challenges, both from the social democrats and from his former master, Mr Süleyman Demirel.

The opposition claim that Turkey enjoys much less political freedom than other European countries do. Mr Demirel has been campaigning this spring, from end to end of the country, using the populist slogan, "Turkey without prohibitions." He would like to see the prohibition on his re-entry (and that of other senior former politicians, including ex-prime minister Mr Bulent Ecevit) lifted. Mr Ozal has indicated that he will not go along with this. It is not simply that he would be uncorking two genie who might turn into formidable political foes. President Kenan Evren, the architect of the 1982 Constitution, would certainly veto such a proposal.

Liberalisation at home, however, has been sufficient to melt the ice between Turkey and the European Community. Major strides towards normalisation

were taken this spring, with the Council of Europe for the first time for several years giving Turkey a clean bill of health on human rights issues. Defendants in most of the more controversial trials, such as that of the Turkish Peace Association, have now been released, though hearings continue.

The emphasis is now on re-activating Turkey's diplomatic and political links with Europe. The once-sullen relationship with the French has brightened up since Mr Chirac took office. Though a bilateral issue—that of alleged Turkish discrimination against its ethnic Greek population—stands in the way, it is now assumed that the Turkish-European Community Councils will meet later this year, and that \$530m of Community aid, blocked since 1981, will finally be disbursed, either in 1986 or during the first half of next year.

As a result, the isolationist mood which dominated Turkish politics and press after 1980 has begun to lift, though some grievances remain— notably the visa requirements imposed by many European countries for Turkish travellers.

A cynic might say the shift to Europe partly reflects the fact that relations with Turkey's Middle Eastern neighbours are

going through something of a trough, while Turkish-US relations are strained by the failure to reach accord on a new Defence and Economic Co-operation Agreement.

For most of the country's westernised middle class, this is clearly not true. Convergence with Europe—and membership of the European Community—is seen as the only way forward by left-wing intellectuals and Istanbul businessmen alike. The argument that membership will immunise Turkey against further military interventions is even to be heard, delicately phrased, in some quarters.

The pro-Europeans, who want to see their country look like the advanced industrial democracies of Western Europe, are casting nervous glances over their shoulders these days at the growing visibility of religion in the country's life.

There is a major religious faction inside the ruling Motherland Party. Mosque-building, even in the universities, is on the increase. Islamic proselytizing is spreading to urban middle-class areas. Religious dress, particularly for women, has become much more common than it used to be.

Most Turks do not want to see the conflicts of the first

half of this century, between fundamentalists and secularists, revived. Yet it is not clear how far the new Islamic upsurge will go—or where it would like to lead Turkey. It does seem, to say the least, that a more Islamic Turkey would probably be less pro-European.

Turkey can expect the European Community to accept it, if it is a secular state, the majority of whose people happen to be Muslims," says the leader of the Social Democratic opposition, Professor Aydin Güven Gürkan. "But it cannot expect a 're-Islamised' Turkey to be acceptable to the EEC."

A different concern relates to the long-term social effects of spreading income inequality. Unemployment and poverty receive relatively slight statistical investigation in Turkey. It is clear, however, that for those outside the protective extended family network, times are harsh.

To help the worst off, Mr Ozal and his advisers are trying to create a special poverty fund, and the Government has struggled, through such measures as graduated tax rebates tilted in favour of the worst-off, to ease the lot of low-income groups.

"It is difficult to criticise Mr Ozal too far," says an Ankara

journalist, who is publicly identified with a different party. "There is only a limit to what can be done with Turkey's resources, and the fact of the matter is that things are obviously much better than they were five years ago. You can't honestly argue that, in terms of prosperity, most people are much worse off, even if civil servants are being squeezed. These people tend to forget that they have never had things easy in the last 30 years under any government."

Because of this, opposition to Mr Ozal focuses either on the civil liberties issues, such as torture or union rights, or on the electorate's desire for swift improvements in its living standards.

Sometime this year, Mr Ozal and the Motherland Party will test their popularity with the voters in by-elections at a still unannounced date for empty seats in parliament.

They will set the perspective for approximately two years, until the 1988 general elections. Though businessmen and politicians are already turning their thoughts to what will happen after that, Mr Ozal has the prospect of two more years in the saddle, running a country which is still relishing the unfamiliar taste of stability.

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TURKEY 2

Politics

Mr Ozal stays firmly in the saddle

SIX TIMES Turkey's prime minister in just over two decades, Mr Süleyman Demirel sits in the ground floor study of his Ankara home and headquarters surrounded by pictures of white horses, the emblem of the Justice Party which he led until it was shut down by the military in 1981.

Five years later the Turkish centre-right is still fragmented. Apart from long-standing competition from rightwing nationalist and ultra-religious parties, Mr Demirel is competing with the Prime Minister, Mr Turgut Ozal's Motherland Party, and a new grouping, the Free Democrat Party led by the former President of the Turkish Union of Chambers of Commerce and Industry, Mr Mehmet Yazar.

stand in the 1983 General Elections and so won seats in Parliament) and the Social Democracy Party (which was not) have combined forces, they face competition from the former prime minister, Mr Bülent Ecevit, who has set up a Democratic Leftist Party. Mr Ecevit however has retained virtually none of his followers from the pre-coup period and the new Social-democracy Populist Party seems to have the backing of the large majority of the followers of the now dissolved Republican Peoples Party.

he has the support of the majority of Turks in the countryside. A rally to the town of Bursa in western Turkey, in March, turned into a massive triumph for Mr Demirel which villagers flocking in their thousands to welcome him.

there are good political reasons for this gentlemanly restraint. Mr Demirel may some day need Mr Ozal's backing if he is to regain his political rights before 1992. Mr Ozal may have to turn to Mr Demirel for support in forming a government if he does not win an outright majority in the 1988 general elections.

Events, however, are not quite as they were during the 1970s. Then, Mr Demirel refused to enter a grand coalition with the left of centre, arguing that this was against the national will. Now he is dangling the possibility that he might prefer not to combine with Mr Ozal at all but to go into a coalition with the Social Democrats to restore full constitutional democracy in Turkey by repealing most of the provisions of the 1982 Constitution.



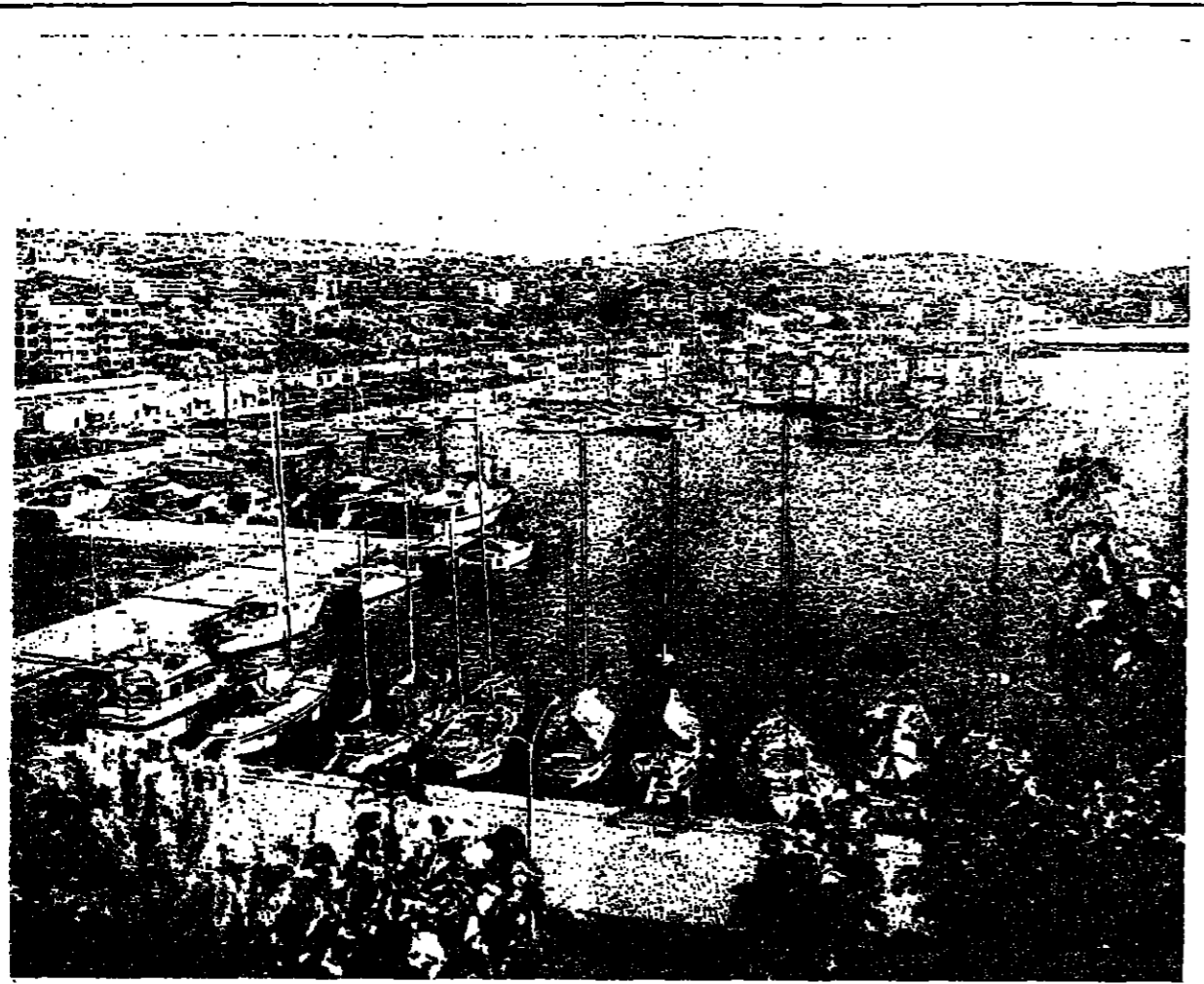
Mehmet Kececiler, looking more like a conservative businessman than an Islamic politician.

Islam's doughty champion

Profile: Mehmet Kececiler, leader of the Motherland Party's religious wing

RECEIVED wisdom has it that Turkey's ruling Motherland Party is made up of four distinct political tendencies, grouped together under Mr Ozal's leadership.

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Social Democratic Opposition Harmony needed on the wings

THIS IS proving to be a particularly testing time for Professor Güven Gürkan, leader of the main Opposition party, as setback follows success.

mic policies and sufficient support of experts and bureaucrats. The chances of proselytising successfully (before the 1988 election) are very low because we've left it too late.

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On present opinion polls, the Social Democrats would form the next government. They attract 42 per cent of those questioned, against 30 per cent for Prime Minister Turgut Ozal's Motherland Party which, at the last election, took 45 per cent of the popular vote.

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دولة من الدول

TURKEY 3

Relations with the EEC

No quick entry, but the log jam is broken



On the road at Istanbul to Europe in one direction and into Turkey the other way

Foreign Policy

A bulwark on NATO's flank

THERE IS hardly a country in the world with a more complicated foreign policy...

That, in the eyes of most Turks, should be seen as an advantage. It certainly helps to deal with the national psychological problem of deciding whether the country is European or whether, in spite of all the efforts of its modern era founder and father-figure Kemal Ataturk, it is really part of the Islamic world...

The neat formula, which is employed even by academics, is more attractive on paper than it is in practice. Try as nations may, they cannot be all things to all men for all of the time, and the bridge periodically becomes a see-saw on which Turkey slides first in one direction and then the other.

Under Mr Turgut Ozal's government, Turkey has also become more insistent that its future resides in full membership of the European Community...

except in so far as they regard Turkey's accession to NATO, are not an outstanding feature of Turkish foreign policy in the post-war era.

A few examples suffice to show how adept Turkey has become in walking the tight-rope of international diplomacy and economic relations. Turkey is a member of the Islamic Conference, but has never signed or ratified its charter because of the Turkish secular constitution.

Turkey supports the Palestinian Arab cause, but has always refused to cut off its relations with Israel. Turkey has declined to take sides in the war between Iran and Iraq, which takes 14 and 12 per cent of its total exports respectively.

The recent US military raid on Libya and Washington's condemnation of Col Gadhafi, the Libyan leader, as the fountain-head of international terrorism, has once again put the "bridge" concept of Turkish foreign policy under pressure.

The Turkish government went through the usual diplomatic contortions, aimed at not upsetting either side too much, while appearing to support both their positions. An official statement criticised the US for violating international law, while studiously avoiding the term "attack".

Turkey's even-handed approach to the Iran-Iraq conflict is also coming under increasing pressure, with both Iran and Iraq, backed by Saudi diplomacy, calling increasingly for a clear-cut commitment by Turkey to their respective causes.

Last, but not least, no progress whatsoever has been made towards a solution of the Cyprus problem on the basis of the latest proposals of Mr Perez de Cuellar, the UN Secretary-General, nor towards a settlement of the numerous disputes between Turkey and Greece in the Aegean.

Turkey has adamantly refused to withdraw its troops from the northern part of the island until after the implementation of a proposed federal system, while the Greek Cypriots and Greece want them withdrawn at a much earlier stage.

The feeling appears to be growing in Ankara that, failing an early Cyprus settlement, a continuation of the present de facto partition of the island is quite acceptable. Indeed, the Government is stepping up its campaign to win international diplomatic recognition for the self-styled Turkish Republic of Northern Cyprus. What has not been clarified in Ankara is how such a situation can be reconciled with a partnership between Greece and Turkey inside the EEC.

Robert Mauthner

TURKEY'S RELATIONS with the European Community, the avatars for all those Turks who believe, with Kemal Ataturk, the founder of their Republic, that the country's future must reside in closer ties with the West, have taken a distinct turn for the better recently.

Though many obstacles remain to be overcome before the present Government's goal of full membership of the Community is realised, the complete logjam in relations which existed only a few months ago, appears to have been broken.

The reasons for the thaw are entirely political. The freeze—in particular the suspension of some Ecu 647m of EEC financial aid under Ankara's 1983 Association Agreement with the Community—took place as the direct result of the suppression of democratic liberties in Turkey following the 1980 military coup.

While many Turkish officials argue that the Community's continued reluctance to re-activate the Association agreement and to contemplate full Turkish membership has more to do with protectionist tendencies in the EEC than political principles, that view is hotly disputed in Brussels and other Community capitals.

The European Community was never intended to be only a customs and economic union, it is emphasised in Brussels. The idea was always to create a community of nations with

similar democratic systems and principles and a common view of individual liberties, which would be able to play a real political role in the world.

Greece, Spain and Portugal, so the argument goes, were finally admitted to the Community only after they had restored democracy. Though the chaotic conditions which persuaded the military to assume power in Turkey in 1980 have certainly made that move more understandable than most military coups in the eyes of West Europeans, the perpetuation of a system which gives the military the final say is still considered to be incompatible with full membership of the EEC.

Indeed, it is as the result of the recognition by Mr Turgut Ozal, the Prime Minister, and his closest advisers of that basic fact and the political terms which have to be met by Turkey if it is to achieve greater integration with Europe, that the thaw in Turkish-EEC relations has taken place.

The breakthrough came at the end of 1985, when five European countries and Turkey reached an out-of-court settlement of a suit brought against the Turks before the European Commission of Human Rights. Under the settlement, which implicitly recognised the progress which had been made on the human rights front by the Ozal government, Turkey agreed to lift

martial law throughout the country within 18 months, and permit periodic visits by European representatives to monitor human-rights matters.

That was a psychological turning point, which also reflected a growing realisation in Community member countries that, whatever progress still remained to be made before Turkey could claim that full democracy had been restored, the Ozal government had set the country firmly on the right road.

The decision by the five European countries, including three of Turkey's hitherto strongest critics in the Community (the Netherlands, Denmark and France) to drop their human-rights case, paved the way for other welcome developments on the European front, as far as Turkey was concerned.

A decision in principle has been taken by the Community's Council of Ministers to convene the dormant EEC-Turkey Association Council later this year, to discuss all the many problems which have piled up since its last meeting several years ago.

The decision was made possible by the long-delayed agreement of Denmark to pay its share of the 47m Ecu which was due to have been paid to Turkey in 1973, at the time of the first enlargement of the Community by the entry of Britain, Denmark and Ireland.

Secondly, agreements were reached last December and last month on the sensitive issue of Turkish textile exports to the EEC, on which the Community has imposed quantitative restrictions.

Under the second of these arrangements, EEC quotas for imports of some categories of clothing, such as shirts, tea-shirts, trousers and underwear, will be increased annually by 3 to 8.5 per cent between 1986 and 1988.

The agreement is considered of great importance for Turkey, nearly 25 per cent of whose export earnings are provided by textiles and which has become the largest single exporter of textiles to the EEC, though Ankara's ultimate aim is, of course, to obtain completely free entry into the Community.

Finally, the Turks have convinced themselves that the recent decision by the 21-nation Council of Europe, to give Ankara the presidency of the organisation for the current year, in recognition of the progress made towards the restoration of democracy, has more than symbolic significance. Though it has nothing to do with the EEC, Turkey has always looked upon the membership of the Council of Europe as establishing its European identity and qualifications—a kind of ante-chamber giving access to the throne of the European Community.

made it clear that it is full membership which Turkey is after and nothing less. The arguments deployed by Ankara in favour of such a development range from the political to the economic.

Last year, nearly 40 per cent of Turkey's total exports went to the EEC and some 31 per cent of its total imports came from the Community. Though the Middle Eastern countries as a group are an equally important trading partner, falling oil revenues and the continuation of the Iran/Iraq war make them a more doubtful long-term prospect than the EEC.

Last but not least, the Turks believe that their recent industrial development will enable them to compete on an equal footing with Western European industry in a growing number of sectors.

A recent study undertaken by IKV (the Turkish Foundation for Economic Development) covering 53 industrial sectors found that only 15 of these sectors would be unable to compete within the Community at present.

The "weak" sectors make up 22 per cent of the country's industrial production and are mainly in the processed foodstuffs and chemical fields. The "strong" sectors include textiles of all kinds, in which Turkey is among the world leaders, some foodstuffs, shoes, tyres, wood, paper, glass, cement, steel, shipbuilding and oil refining.

Most EEC countries, however, do not want to go nearly as fast as the Turks. They feel that it will take some years to absorb the Spanish and Portuguese economies into the Community, and that that is enough for the moment.

The Greeks, in constant conflict with Turkey over Cyprus and Aegean territorial issues, are likely to prove intractable negotiating partners. And no member country, least of all West Germany, which is already host to more than 1m Turkish "Gastarbeiter," wants to accept the free movement of Turkish workers which would go with Turkey's entry into the Community. Indeed, Bonn has already made it clear that it will not carry out its present obligation under the Ankara agreement to introduce freedom of movement in December this year.

The timing for a Turkish membership application—as distinct from a revival of the Association agreement—is therefore an extremely sensitive matter. Mr Ozal has indicated that he will table the application within the next year or two. At the same time, he and his officials have indicated privately that Turkey would not expect to join the Community for at least 15 years, made up of about eight years of negotiations or longer, and a seven-year transitional period.

Robert Mauthner

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TURKEY 4

Economy

Relief sought through cheaper oil

MR TURGUT OZAL, the Turkish Prime Minister, and architect of his country's progressive transformation into a modern, free market and export-oriented economy, is likely to reap an unexpected reward for his efforts this year.

The price of oil which, after 1973, placed enormous strains on what was still, at the time, a backward, inward-looking economy and led to a major balance of payments crisis in 1977-78, could a decade later come to the aid of Turkey.

That, at least, is the view of members of the government, who believe that the benefits which will accrue to Turkey from lower import prices for crude will outweigh the loss of export earnings from Turkey's important Middle East Opec markets.

The official calculation is that,

on the basis of \$20 a barrel, the savings on the oil import bill would amount to about \$1m in 1986, as much as one-third of last year's net foreign exchange cost of Turkey's oil imports.

Such a saving would make a substantial impact on the trade deficit which, though exports grew twice as fast as imports, still amounted to an estimated \$3bn last year, while the current account was \$1bn in the red. It would also make the government's task of servicing the country's \$20bn of foreign debt during the remaining three "hump" years considerably easier—\$3bn is due in interest and principal repayments in 1986 and 1987—and generally give greater room for manoeuvre to economic policy makers.

Officials are well aware that

falling oil revenues will affect the capacity of Turkey's major trading partners in the Middle East, such as Iran, Iraq, Saudi Arabia and Libya, to pay for imports.

But the conventional wisdom in Ankara is that since Turkish exports to the Middle East Opec countries, and Iran and Iraq in particular, are composed of essential foodstuffs and commodities such as iron and steel products, artificial fibres and cotton, their elasticity is not very great. In short, they are products which those countries could not do without.

The official optimism about the balance of payments outlook is not necessarily shared by all economic experts, who underline Turkey's sensitivity to economic constraints in major oil-producing countries. All the

main Middle East oil producers, who normally take more than 50 per cent of Turkey's total exports, are currently experiencing economic difficulties, it is pointed out.

As a result, Turkey which traditionally has concluded long-term barter agreements with Iran, under which it has paid much more than the spot market price for oil, is currently finding it extremely difficult to persuade Iran to renegotiate the oil price in the latest bilateral agreement. Iraq, for its part, has found itself unable to repay its short-term debts to Turkey.

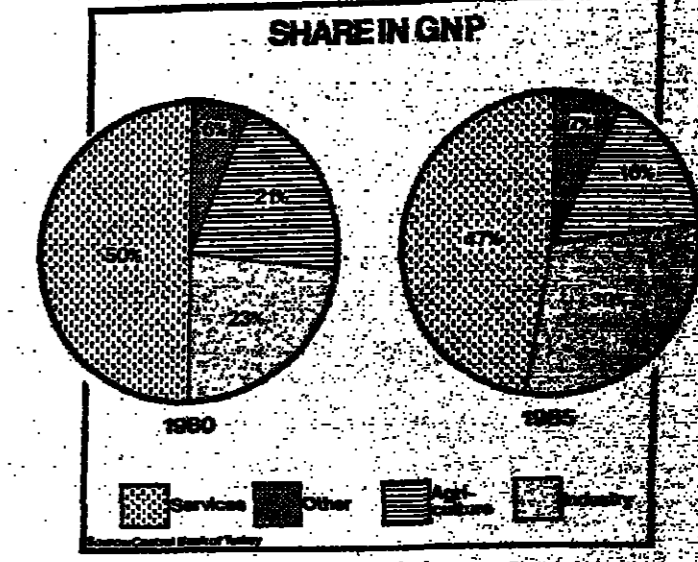
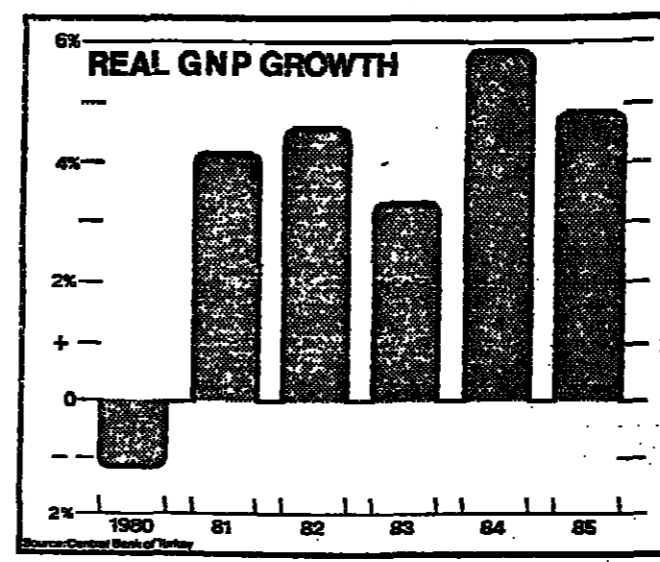
According to the pessimists, much of the savings made on oil imports could be offset by lost Middle East exports wanted ever officials say about the "inelasticity" of these markets. But even if the net benefits are small, the current account deficit which has been on a declining trend since 1982, is expected to fall further this year by several hundreds of millions of dollars, thanks to higher earnings from tourism.

Presumably, the easier balance of payments situation, which has persuaded Mr Ozal to dispense with IMF standby agreements, will prevent a repetition of the crisis of confidence which led to the devaluation of the Turkish lira by 53 per cent against the dollar in March this year. The mini-crisis occurred in spite of the fact that foreign currency reserves stood at a respectable \$3.5bn at the time and that the current account deficit was decreasing. Yet the financial community was gripped by the conviction that there was a foreign currency shortage which led to the building up of speculative positions.

The whole affair was an object lesson of the way psychological factors can play havoc with an economy which has only recently opened itself up to the outside world and still lacks the confidence that it can survive a harsh climate of international competition.

No doubt, the authorities and the Central Bank underestimated the snowball effect of a succession of measures which all helped to build up anxiety.

First, the Central Bank imposed 20 per cent reserve requirements on foreign currency deposits at the commercial banks. This coincided with the phasing out of export subsidies in the last months of



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1985, in line with Turkey's decision to adhere to the GATT code of conduct, bringing with it the fear of falling revenues from export sales. Then, the publication of export figures for December 1985 was delayed for several weeks, provoking speculation that there had been a sharp drop in export payments. At the same time, rumours were rife that exporters were delaying the repatriation of foreign currency earnings because of what they considered to be an overvaluation of the lira. That worsened any foreign currency shortage that already existed.

Finally, the authorities had no choice but to devalue and accept a rate for the dollar and the mark which for many weeks previously had been prevailing in commercial bank currency dealings. By restricting to 1 per cent the fluctuation margin on either side of its official exchange rate for commercial bank dealings, the Central Bank hopes to avoid a similar crisis when temporary foreign currency shortages next occur.

For the moment, however, the conditions in which the devaluation took place appear to have set back temporarily plans to liberalise the foreign exchange regime, which include making the lira fully convertible.

The natural inclination by foreign observers of the Turkish scene to single out the positive aspects of Mr Ozal's economic reform programme, by comparing it with the economic "dark ages" that existed in Turkey only a short time ago, have tended to obscure some of its failings.

Undoubtedly, one of the biggest so far has been the failure to bring inflation under control, which was running at around the 50 per cent mark in 1984 and was brought down only to 45 per cent last year in spite of an official target of 25 per cent.

For 1986, the authorities continue to aim at 25 per cent, but it is admitted by officials that the out-turn is more likely to be in the 30 to 35 per cent range. Lower prices for Turkey's imports, particularly oil, should do much to accelerate the downward trend, though it is significant that the government intends to keep the retail price of petrol steady. However, the decline in

inflation in the industrialised countries to the lowest levels since the first oil price shock in 1973 means that the gap between Turkey and its main Western trading partners remains very wide and is likely to put further strains on the exchange rate of the lira.

The constraints imposed by inflation have meant that growth has fallen somewhat short of the target set in the 1985-89 five-year development plan. Last year, GNP fell to 5 per cent from 5.9 per cent in 1984 and, though the government has set itself an ambitious target of 6 per cent in the current year, it will certainly continue to be careful not to overheat the economy in a bid to keep prices down.

The effect of inflation on large categories of wage-earners has been disastrous, with many seeing their real wages decline by nearly 20 per cent over the past two or three years. In a country where GNP per head of population is still barely above the \$1,000 per capita mark, that could prove very damaging politically for Mr Ozal's government if it is not put right quickly.

The good news is that a determined effort is being made to bring the budget deficit, one of the main causes of the high rate of inflation, under control by reducing it from 5 per cent and 2.5 per cent of GNP in 1984 and 1985 respectively to only 1 to 1.5 per cent in the current year.

While the government has been cutting public expenditure in real terms, its revenue side of the budget has benefited from the introduction of Value Added Tax in January 1985, which brought in an estimated TL 1,000bn (€1b) last year.

Altogether, therefore, the economic prospects for Turkey are rather brighter in the spring of this year than they were at the same time in 1985, if further progress is made towards bringing down inflation, as can be expected, and exports can be maintained in spite of falling Opec oil revenues. Mr Ozal should find it easier to push through some of the many economic and financial reforms which still remain to be made.

Robert Mauthner

Local Government

Cleaning up in two big cities

THE MAYOR of Ankara is determined that his citizens shall be able to breathe clean air next winter. The Mayor of Istanbul is determined that the waters dividing his city on two continents shall remain a cesspool no longer.

Since 1984, both men have been given the financial backing to make their dreams come true.

They also have the power to do something about the problems of transport, housing, water supplies, and other environmental difficulties which have mushroomed as populations have boomed. The moment and Ankara will hope to get substantial credits from abroad.

Istanbul, with its 2,000 years of history and high population growth, has far worse traffic problems than the capital. A plan to reorganise transport has been drawn up and partly implemented. It includes:

- The purchase of 10 "seabus" ferries from Norway, costing \$30m, to transport passengers across the Bosphorus.
- A fourth bridge, costing \$30m, across the Golden Horn (the second Bosphorus bridge, financed by central government, will also help relieve congestion).
- A series of new roads and a plan to reorganise transport under Bosphorus, and the repair and renewal of the Galata bridge.
- Installation of a centrally controlled traffic-signalling system.
- Purchase of 500 new buses from MAN of West Germany at a cost of DM 50m.

Ankara has also invested in new buses, buying 91 articulated buses from Hungary, described as "cheap but good," and 400 from Turkish companies.

Perhaps the projects closest to the two men's hearts are concerned with the beautification of their cities. In Ankara, a new city in relative terms, which grew from a small agricultural community when Kemal Ataturk, the founder of modern Turkey, decided to set up his capital there in the 1920s, Mayor Atinsoy has chosen to concentrate on a plan to establish a new leisure park. It will have an ornamental lake, botanic gardens, a planetarium and restaurants, as well as a five-star 700-bed hotel. The park, which will also have theatres and a funfair, will be built by a German consortium at a cost of between \$150m-200m.

Historical and cultural matters are of strong concern to Mayor Dalgic. He is spending TL5bn on the first stage of a project to renovate the Byzantine city walls of Istanbul, but has run into an argument over a private-sector project to renovate more recent buildings from the Ottoman period.

One set of critics argues that some renovation has not been done authentically, and the Mayor himself complains that a group of houses, rebuilt in 1860s style immediately next to the Topkapi museum, violates the architectural effect of the palace.

Whatever the rights and wrongs, in the long run a matter of taste, no one could be unhappy that the conservation of such an important and beautiful city should be a matter for fierce public debate.

Maggie Ford



Bedrettin Dalan, Mayor of Istanbul, by a local cartoonist during the waterway clean-up

More power for metros

IN AN effort to decentralise decision making, the Ozal government established a new system of local government in Turkey in 1982. There are three levels—district, provincial and metropolitan. The last affects only the main cities of Ankara, Istanbul and Izmir.

Mayors of the cities are directly elected. The current ones are members of the ruling Motherland Party. Metropolitan councils are drawn from those elected to the district councils. An appointed executive committee also has a role in decision-making.

Until recently, local authorities had negligible powers to raise funds. Under the new system, the metropolitan councils get 5 per cent of local tax revenue. They are also able to collect rates, rents from government housing and other taxes. A grant usually comes from the central government.

Istanbul's revenue last year was TL2,000bn, including TL90bn from taxes, TL40bn from central government and TL50bn in rates.

The councils are also able to borrow money at home and abroad, subject to government approval. To develop housing and other infrastructure, they can apply for help from a special fund set up by the central government for this purpose.

The fund contains import tax revenue from luxury goods such as liquor, cigarettes and perfume, as well as the proceeds from the \$100 tax Turks must pay to travel abroad. The fund is believed to have accumulated as much as \$800bn since it was set up.

The councils and mayors were elected to five-year terms in 1984 under similar restrictions on the participation of political parties as in the central government. It is not yet clear how any future political liberalisation at the centre would affect them.

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Banking

Past debts weigh heavily

TURKEY'S DRIVE to restructure its economy is seen most strikingly in the banking system where different types of bank and banking operation exist side by side.

Many of the older and larger operators, particularly in the public sector, still find the past weighs heavily on them but progress achieved by the sector as a whole over the past two or three years has also put the pressure on the small one-stop operations.

Last year was a difficult year for the larger state banks, which carry a disproportionate share of the debts of industry. One bank—the Ziraat Bankasi—is encumbered by 60 per cent of the country's published non-performing loans, having been used two or three years ago to mop up the affairs of several insolvent banks and industrial groups.

Ziraat is Turkey's oldest and by far its largest bank. Its problems are basically the result of past mismanagement. The position of some other state banks is more open to question.

In April the Anadolu Bankasi found itself being sued for TL 2.7bn (\$2.7m) by the Akbank for claims arising out of the debts of the Basak group.

An injection of funds from the Treasury was needed to settle the dispute which saw Anadolu temporarily suffer the unprecedented humiliation for a state bank of the sequestration of some of its branches.

Similar court cases from other banks are still pending. The burden of non-performing loans from industry is said to be strinking—though at present no one knows the exact figures involved—but the profitability of many of Turkey's

major banks seems likely to be affected for some years to come. One of the biggest of Turkish banks is thought by its competitors to have been able to show a balance sheet profit last year only by cosmetic adjustments including a reduction in its provisions against defaults.

Trade finance, foreign exchange transactions and purchases of Treasury bonds seem to be the three easiest ways to make money in Turkish banking. Retail banking is out of favour though the larger private banks compete for deposits.

The use of cheque books is still very limited as are inter-bank clearing services. Turkish consumers pay almost all their bills in cash.

Limited charges—and distrust of bad cheques—prevents banks from encouraging cheque book transactions, though at Yapi ve Kredi, Mr Husnu Ozyegin says that his bank is considering various security devices which would make payment by cheque more easy.

Like other banks, Mr Ozyegin sights are set on sophisticated banking operations with international banks. He is proud of a \$30m revolving underwriting facility (RUF) arranged this spring by Merrill Lynch and the Commonwealth Bank of Australia.

The RUF is the first of its kind ever in Turkey and is hailed by Mr Ozyegin as "our annual check-up," proof that Yapi ve Kredi—which went through tough times in the early 1980s—is now enjoying the confidence of the international banks, however, remains Yapi ve Kredi's arch-rival, the Akbank, the flagship of the Sabanci industrial group, and run with legendary firmness by Mr Erol Sabanci.

Banks like Yapi ve Kredi and Akbank which rely to a considerable extent on their large deposit bases, however, have been jostling in recent months with much smaller competitors like the Ekonomi Bankasi and the Ktisat Bankasi which offer banking type services and whose staff enables them to achieve a higher degree of efficiency than the big banks, especially the state ones.

"The Ekonomi Bankasi," Mr Akin Akbayrak, its general manager, says proudly, "was the only bank in Turkey that had no bad loans in 1985 and we had gross profits of TL 2.6bn against equity of TL 2bn. In three years we have not lost one Turkish lira even though the climate is very difficult for bankers."

The Ekonomi Bankasi is cautious about entering many areas of the market including Treasury bonds. By contrast, Mr Erol Aksoy at the Ktisat Bankasi does an active trade not only in Treasury bonds but also in corporate bonds.

A long-standing advocate of deposit rate competition (at present lending rates are set by the Government every three months), Mr Aksoy disputes the claims of the larger banks that deposit rate competition would mean undue market disturbance and some bank-risks.

"You might as well fix the prices of cucumbers and tomatoes as try and control millions of transactions in the market place," he says. "I want to pay a different price for money. I am already doing it through the bond system."

The vogue for small banks in Turkey continues. A new textile bank will be launched this year—though it will not specialise in textiles. One of

its founders, Mr Selcuk Altun of Edps, the textile and market-in group, believes that major corporate customers are still ready to give some of their business to any bank offering services cheaply and efficiently.

Foreign entrants to the market also continue. One of the newest arrivals is the Bank of Bahrain and Kuwait. Not everyone is sure that these kinds of operation are necessarily the key to success that they once were to success Express has sold a controlling interest in its highly lucrative Turkish operations to the Koc Group. The move is seen as an injection of capital necessary to provide the bank (now renamed in Turkey as Koc American) with a chain of branches.

Citibank is also known to be planning a Turkish subsidiary, probably to be known as Citibank AS Oyak, the military pension investment fund industrial conglomerate, is named as a likely partner in the venture by other bankers.

Management seems to be the magic ingredient for the successful Turkish and foreign banks alike—as well as continuing vigilance against customers likely to default.

While the recovery in the larger commercial banks encourages many observers and the growth of the smaller ones is impressive, many feel that the banking system will not be fully healthy until the state banks show some signs of catching up.

There is also worry at management of the system by the Central Bank. Plans for greater supervision and moves towards a standardised accounting system for all banks next year are applauded. But the Central Bank's nervous attempt to draw back foreign exchange holdings from the commercial banks after it became clear late last year that Iraq was not going to pay \$1bn of its debts to Turkey, led to a market scare this spring which ended with the reimposition of tight margins for foreign exchange sales—and the death of Turkey's embryonic foreign currency interbank market.

David Barchard



The classroom atmosphere of the Istanbul Stock Exchange

Stock Market

Unruffled by slow start

TRADING ON the Istanbul Stock Exchange is a leisurely process. Seated behind a raised desk, an exchange official takes the 40 quoted shares in turn. A screen projects on to the slide beside him, giving details of any lots of shares for sale or any purchase requests. Occasionally, a dealer seated at one of the 60 desks in front of him will raise his hand and a deal is closed.

The atmosphere is more that of a classroom than that of a market and turnover is low. In the month of April TL422m worth of shares and TL979m worth of company bonds were traded—a total of TL1.4bn or US\$2m.

Although Turkey's first Stock Dealers' Association was formed in 1864, operating out of the evocatively named Caviar building, in its present form the exchange only opened its doors on December 28 last year. As Mr Muharrem Karali, chairman of the association, says: "We are where Korea was in the late 1950s."

The Turkish authorities are not concerned about this slow start. They are more interested in building solidly than rapidly. Their caution is understandable. Scars still remain from the bond brokers' bankruptcies of 1981 and 1982.

Now, helped by the International Finance Corporation, new legislation has been enacted and a Capital Markets Board has been established. Over-regulation rather than under-regulation is the order of the day.

Most of the licensed dealers are banks. They include Citibank, which has been told that it is not infringing the Glass Steagall Act's provisions restricting US banks' stock turnover in corporate stock. However, exchange stock seems likely to grow only slowly. Demand, in the form of public interest in stockholding, is limited, and there is a marked shortage of suitable stock.

A quick analysis of the 40 shares listed in the primary market shows that 87 per cent of their shares are held by family members, banks or state economic enterprises. Only 13 per cent are held by the public at large.

Would-be players on the exchange like Mr Erol Aksoy, chairman of the Ktisat Bank, regularly underline the need for new tradeable instruments. The Government's plans to privatise some of the state enterprises could introduce some more lively issues to the exchange but at present the most lively capital dealing in Turkey—in government bills and bonds—takes place outside the exchange.

The Treasury has a weekly auction of TL30-TL50bn worth of six and 12-month paper. Interest rates available have been around 50 per cent per annum. By law dealers are forbidden from making any formal repurchase commitment, but based on informal commitments, an active secondary market is beginning to develop in both Treasury bills and in the two and three-month government paper issued to contractors to whom the state owes money.

Treasury bills amounted to TL1.62bn of the TL2.64bn worth of capital issues made in the first two months of the year and government bonds to TL20bn. The other major item was TL67bn of certificates entitling the holder to a share in the revenue from the Keban hydro-electric dam. Private sector stock issue amounted to a mere TL0.6bn and Bond issues to TL1.14bn.

David Tonge is a director of IBS, an Istanbul firm assisting foreign investors and traders in Turkey.

David Tonge

The Funds

Public snaps up bonds

DEVELOPMENT projects such as roads and hydro-electric dams are already benefiting from the TL 250bn (\$250m) raised by the privatisation programme even before the big sell off begins.

The main investment vehicle, the Public Participation Fund, has derived its first income from the sale to the private sector of revenue sharing bonds and operating rights in some state economic enterprises.

The public has continued to snap up the bond issues since the first one in December, 1984, plugged investors into the profits of the Bosphorus Bridge.

The bonds carry a guaranteed rate of return over three or five years. The latest issues in February raised TL 160m, again from the bridge and the Keban hydro-electric dam on the Euphrates. Other income has come from the sale of a 10-year operating right in a dairy and the sale of three partially built textile plants.

The fund, which is controlled by an appointed board rather than parliament, was set up by the Ozal Government to provide off-budget financing for development projects. Sister funds are tackling the shortage

of low income housing, poverty and expansion of defence industries. Some international agencies are concerned, however, that the novel financial arrangements will weaken the Government's control over fiscal policy.

The participation fund's first income has speeded up construction of 14 hydro-electric dams, said Mr Vahit Erdem, who administers it and several other funds. On average, the plants will come on stream a year earlier adding a total of 2000 kilowatt-hours annually to the national grid.

The fund is also heavily involved in plans to build a toll motorway from Edirne on the Bulgarian border, around Istanbul via a second Bosphorus bridge and on to Ankara. The 700 km project is being awarded in sections to international consortia which must offer financing plans. The fund will contribute from its own resources and also borrow in its own name under Treasury guarantee.

The fund's third main activity at the moment is the provision of low interest credits for development projects in eastern Turkey. But the fund must wait for the proceeds from privatisation before it can slip into top gear.

In contrast, the fund designed to tackle the country's chronic shortage of houses is well short. Mr Erdem said. Its income of TL 500m last year came from taxes on petrol, luxury imports, alcohol and tobacco and from a TL 100 exit tax on Turks travelling abroad. Mr Erdem expects income of TL 650m this year.

Trade partners; however, are beginning to show displeasure at the levies and may challenge them under international law. Recently, Scotch Whisky distillers complained about a label stamp showing a TT 100 (10p) per bottle contribution to the defence development fund.

The housing fund is investing faster than planned, Mr Erdem said. In its first 18 months it has mortgaged 250,000 housing units for low income families of which 100,000 have been completed. This represented 60 per cent of all house-building and came in a market sector which could attract virtually no funds in the past. The fund is aiming for 800,000 units in its first five years of operation.

Rod Oram

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TURKEY 6

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DOW Knowhow

Trade

Touch and go for exports as oil price falls

THIS YEAR will be touch and go for Turkey's so far highly successful export drive, as the fall in the oil price reduces the spending power of its three main Middle Eastern markets, Iran, Iraq and Saudi Arabia.

Although Turkish officials are confident that the reduction in costs of their own oil imports will produce a balance in their favour, and that exports will hold up to the Middle East, their optimism may not be borne out in the end.

Negotiations are going on at present on the price at which Iranian oil is sold to Turkey, often as part of barter deals. At the same time, Iraq is understood to be asking for a deferred payment on its debts to Turkey. A similar request from Libya, which is already behind with its payments, is not unlikely.

The sums involved are substantial. Turkey exported goods worth \$2.5bn to the three Middle East oil producers last year, 21 per cent of total exports which amounted to \$8bn. Only the European Community was a larger market, with 38 per cent of \$3.1bn. West Germany taking \$1.3bn, or 17.5 per cent, of Turkey's total exports.

Imports from Middle East oil producers also made a significant contribution to the total volume of \$11.3bn in 1985. Iran, Iraq and Libya provided goods, mainly crude oil, worth a total of \$8bn last year. Turkey's crude oil import bill amounted to \$3.3bn last year.

Substantial savings, amounting to as much as \$1.2bn, are expected this year, and Turkish officials say that, although it is too early to say how badly the price fall will affect Gulf countries' import plans, there is optimism that the change may produce a net benefit to Turkey of \$400m to \$500m.

Officials argue that raw materials, food and industrial goods will still be needed in these countries. Nevertheless, they are looking elsewhere, especially in the Far East, for new markets.

Efforts to increase links with Japan appear to be paying off, with Tokyo taking part in a

World Bank co-financing for a \$750m hydro-electric dam project. Turkish banks have also recently made private placements in Japan of around \$50m.

Turkish officials point to Japan's involvement in the second Bosphorus bridge project, and in other energy projects, as evidence that their efforts are paying off. Total volume of trade between the two countries remained at the low level of \$550m last year, overwhelmingly in Japan's favour.

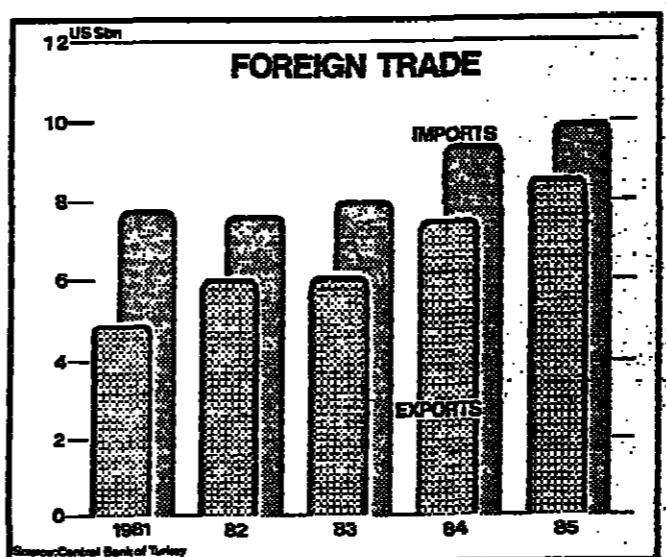
Turkey's trade problems with European countries took a turn for the better last month, when a new agreement was negotiated between Turkish textile producers and the European Commission in Brussels. Textile exports were worth \$1.8bn to Turkey last year, a fall of 4.6 per cent on 1984, but still accounting for 21 per cent of total exports, the largest single category.

Textiles have been a matter of dispute, leading to tariff and quota wars with the EEC for years; and the new outbreak of peace has been welcomed by both sides. The agreement allows for a margin of growth in Turkey's share of the market over the next three years of between 4 and 6 per cent, depending on the category of item.

Ankara has been far less successful in persuading the US that it should have a larger share of the US textile market than the \$80m it already earns. Turkish officials argue that the country is unfairly discriminated against, as a late entrant to the Multi Fibre Agreement, in favour of Far East producers like Hong Kong. Having such a small share of the US market should mean that Turkey is allowed a higher rate of growth, they say.

American officials argue that Turkey had increased textile exports to the US by 38 per cent in 1984, and that only eight categories out of 120 are restricted.

Apart from agriculture and livestock exports, worth \$1.7bn last year, a decline of 1.7 per cent in over the previous year,



A more liberal policy on imports and reduced spending power in Middle East markets spell challenges for Turkish firms in 1986. But new horizons have been opened up by the success of Turkish exporters since 1980

The third most important export items are iron and steel, worth \$968m in 1985, a growth of 68 per cent over 1984. That year had itself seen iron and steel exports increase by 41 per cent.

Much of these exports go to the Middle East, and this year will be very vulnerable to the dramatic fall in oil prices and the further flare-up in the Gulf war.

Although Iraq and Iran have attempted to continue development programmes during the war, the substantial fall in income they are experiencing must put a continuation of this policy in doubt. Protectionism in other markets will probably mean that Turkey will have difficulty in finding alternatives, and payments deferral in its existing markets may be necessary.

Along with Turkey's drive for higher exports has come a more liberal policy on imports, designed partly to encourage local producers to become more competitive, and also to assist the collection of higher state revenue. Profits previously going into the pockets of smugglers are now collected as import duties by the state.

The eight of Nicaraguan bananas and Roquefort cheese in shops has certainly been a new experience for Turks, whose economy was closed to most imports for many years. Liberalisation of imports now affects 77 per cent of goods which are now allowed free entry (subject, of course, to duties). The rest are likely

Privatisation

Hard decisions about targets

ADVOCATES OF radical economic restructuring will have plenty to mull over this summer when a weighty master plan for privatisation lands on their desks.

It is likely to present the Government with some difficult decisions about the targets and methods for selling off state economic enterprises (SEES).

The report by Morgan Guaranty, the US investment bank, is the final part of an extensive study of 36 SEES undertaken by foreign consultants and domestic agencies. Armed with these analyses, the Government will try to implement Prime Minister Turgut Ozal's cherished ambition of removing the state from large areas of the economy. State-owned companies, for example, are responsible for some 40 per cent of industrial activity.

The first, as yet modest, monies from privatisation are already flowing into development funds to provide out-of-pocket infrastructure finance. Sectors of the cement, textile and fertilizer sectors, and of Turk Hava Yolları, the national airline, are complete, although no decisions can be made until Morgan Guaranty presents its master plan.

Some broad trends are apparent, however. First of all, the efforts to bring private investors into Turkish Airlines have been badly bogged down in such problems as its form of incorporation, its future financing needs and its subsidised internal routes. These problems could be solved by the end of this year, enabling the sale of 10-15 per cent of its equity to its employees as a first step to privatisation. The early sale of USAS, its airport services subsidiary, is also a possibility.

The Government still wants to involve a foreign airline in Turkish Airlines, as either an investor or a contracted manager. There's plenty of scope for improvement in the company since its aircraft

average only six hours a week in the air and its workforce is heavily with 10,000 employees, and light on highly skilled staff.

In textiles, though, the Government's textile sector will offer the easiest scope for privatisation. A prime candidate, for example, is the 400-shop mill chain of Sumerbank, the state's textile industry holding company.

The degree of restructuring needed before privatisation has yet to be decided, on a case-by-case basis. But the Government has already taken some steps, such as curbing the growth of employment in the SEES, many of which are over-staffed.

Fortunately, the SEES had become more inviting investment prospects with a two- or three-fold increase in profits in recent years, and Mr Yildirim, who is in charge of the privatisation programme, virtually all companies are profitable, except for a few with a social role such as railways and shipping lines.

The Government says its financial losses, however, from giving up these profitable companies, said Mr Dogan Turkan, Head of Research at the state planning organisation, "are not a major concern." The state would benefit from the privatisation programme, and rising tax revenues as the companies become more productive under commercial management.

Not all SEES managers and employees, or officials in the Treasury, which controls the enterprises, are convinced of the benefits of privatisation. Some SEES are worrying, for example, about the rate of unprofitable subsidiary after profitable ones are sold off, according to two researchers in the Industrial Development Bank of Turkey.

The Government will launch a campaign to address these concerns and explain the benefits of privatisation once the master plan and sectoral studies have been digested, said Mr Erdem.

Rod Oram

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Agriculture

Potential for much greater output

TURKEY, a country almost half as big again as France, has a wealth of microclimates which allow it to grow a range of crops from wheat to olives, from sugar beet to cotton and from nuts to tobacco.

It is one of the handful of countries that is self-sufficient in food and, despite the demands of its burgeoning population, its agricultural exports — \$1.7bn last year — account for nearly a quarter of the country's total.

With the Government's greater emphasis now placed upon the development of industry, this is a much smaller proportion than it used to be — 15 years ago it was more than two-thirds. As a proportion of gross domestic product, the sector now accounts for about a fifth, although it remains far and away the biggest employer, utilising about half of the 18m workforce.

The potential is undoubtedly there for much greater output but in recent years the growth rate has fluctuated. It declined by 0.1 per cent in 1985, then rose by 3.7 per cent the next year and by 2.8 per cent last year.

To stimulate efficiency and restrain inflation, the Government has shifted policies away from heavy support for farmers and towards free market with more permitted imports. A wide range of foodstuffs, from French cheeses for the urban middle-class to staple crops like wheat, are now imported.

The Government sets the prices for about 20 crops and farmers complain that these are not keeping pace with the inflation in input costs such as seeds and fertiliser. "We could feed 100m right now if farmers were supported and prices and investment were right," claims Mr Osman Ozbek, president of the Turkish Chambers of Agriculture.

Farmers do receive subsidised credit through the Agriculture Bank and the Government is pressing ahead with irrigation projects, notably the Ataturk dam which will water the parched plain of Urfa, and with measures to improve seed and livestock quality. But there are few agricultural extension facilities.

"There is a level of complacency about the ministry's policies because the country has been self-sufficient," says an agriculturist. "Not all the efforts are well-directed. For instance, they are experimenting in growing coffee and kiwi fruit which are already over-subscribed on the world market. Bananas are grown in the south but they would be cheaper to import."

Many of the farming methods remain primitive and, although there is little subsidised farming, land reform to encourage more efficient production is virtually non-existent.

Farms range from family holdings with a few scattered fields and equally scattered sheep (Turkey has almost as many sheep as people) to some state holdings and, in the east, large feudal estates with absentee landlords.

Higher production is only part of the agricultural equation and there is agreement that the quality, handling and marketing of food all needs to improve.

Mr Ozbek comments: "Turkish farmers can produce anything at best quality but someone—the customer—has to ask for it. Our problem is marketing. The standardisation of products needs to be improved and the cold storage and packing. We want to encourage agribusinesses—but people are more willing to invest in industry."

There are developments: Turkish companies such as Yasar have opened big slaughterhouses and meat packing plants and international companies like Ross of the UK, which is involved in poultry production, and the Anglo-Dutch multinational Unilever have operations.

Unilever, in fact, set up the country's first margarine factory in 1953 and is now involved with the Doğan tomato paste and canned foods enterprise and, in a joint venture, with improving the yield and disease resistance of sunflowers.

The efforts to modernise Turkish agriculture do present a dilemma for the country. The surplus of cheap labour has provided a disincentive: since 1979 there has been only a small decline in the agricultural workforce. "But mechanisation could destroy the rural economy," says an agriculture adviser, "with a danger of another massive move into the cities."

The Development Foundation of Turkey has been seeking to adapt aid to the needs of the small farmers. It provides financing schemes which, individually, farmers would be unable to obtain and, for example, has 500 poultry farmers organised in a venture which now produces one in five of all the country's broilers.

"We start with improvements to fodder crops, then cross-breeding and supplementary feeding of pregnant cows and veterinary services. Eventually, there should be more milk in the community. But the real test is what you do with the milk. So we move into the second area—milk collection and processing—and we have set up a number of creameries."

Roland Adburgham

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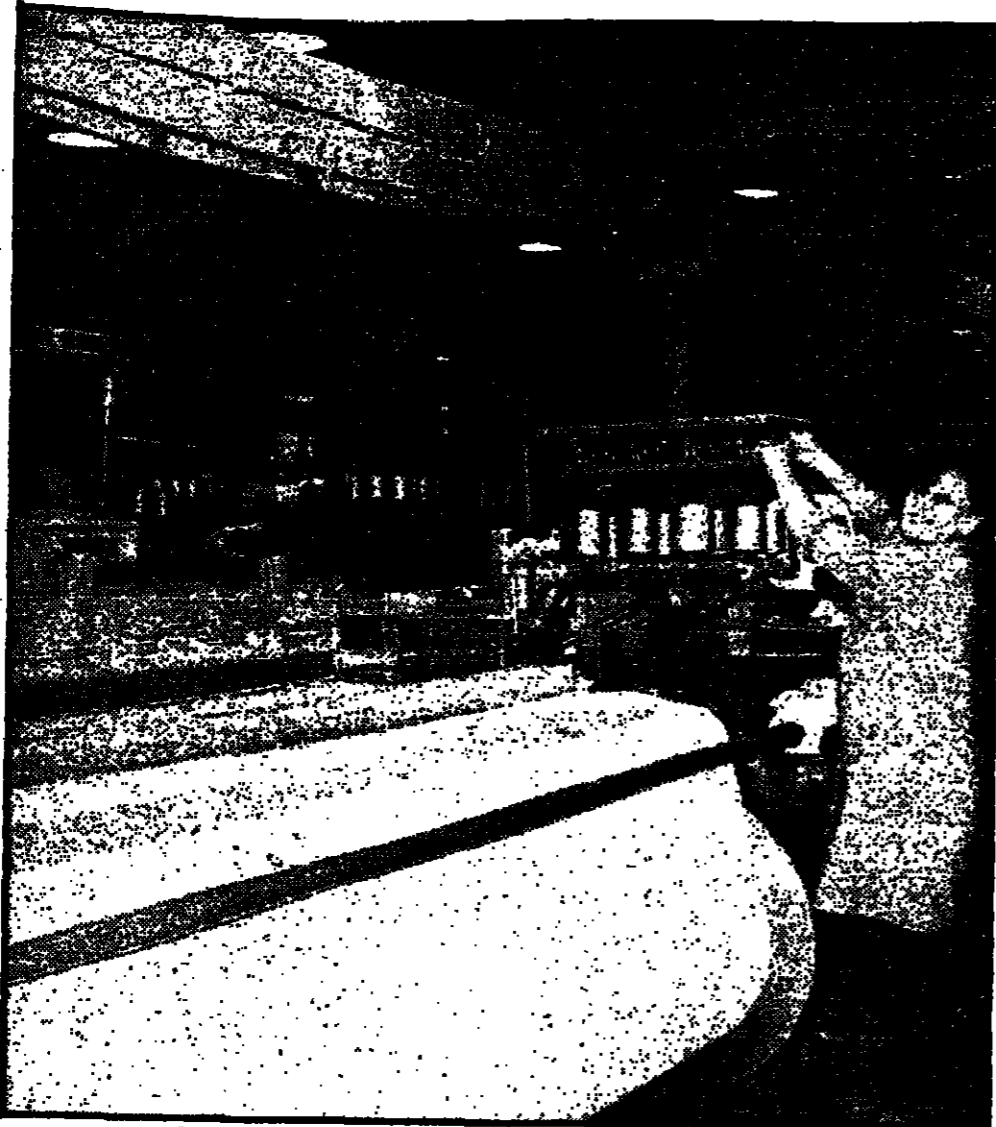
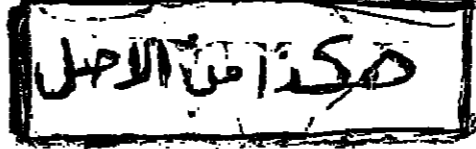
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Mensucat Santral textile plant at Kazlıcesme

Textiles

In the world's league of top exporters

EXPORTS OF Turkey's top 40 textile items last year reached \$1.5bn. For over a decade, as result of investment during the 1960s and 1970s, textiles has been the country's most internationally competitive industry—an achievement ironically recognised in decisions by the EEC, the US, and latterly Canada, to slap restrictions on Turkish textile exports.

Not all of the sector is strong, however. Turkey's most effective textile producers are mostly medium-sized private firms, turning out medium-quality goods for export. The country's largest producer, remains the state-owned Sümerbank set up in the 1930s and for many years badly managed.

A new general manager brought in by Mr Ozal, Mr Erkan Tapan, is now trying to restructure Sümerbank prior to its possible privatisation. His achievements are hailed by most private-sector managers, but one of them says: "Mr Tapan has a lost cause on his hands. The assignment is too difficult."

A manager in one of the country's upmarket textile firms adds that it is most unlikely that the Sümerbank's ageing plant and machinery will ever be attractive prospects for sophisticated private buyers.

Complex problems
Sümerbank is not the only Turkish textile concern in difficulties. Several major producers, such as Güneş Sanayi and most recently Faktas, have had to be rescued by the Government. Poor management, under-capitalisation and ill-timed purchases of foreign technology are cited by textile managers as root causes.

"They made every mistake in the book," says one manager. "They could be used as textbook cases for management students of what not to do."

The Ozal government seems to have pressed ahead with bids to salvage firms like Faktas, in order to avoid having to lay off large numbers of workers.

"This is not a good solution," says Mr Kudret Yazgan, of Bozkurt Mensucat, a vertically-integrated textiles producer belonging to the Koc Group. "Apart from anything else, it means unfair competition for the efficient producer who would otherwise not survive."

Below these ailing giants, however, come firms with the industrial muscle that has pushed Turkey into the top league of the world's textile exporters. Most are specialised producers, aiming largely at Western export markets. Though labour costs are well below those of the advanced industrialised countries of the West (Mr Halil Bezenen, of Mensucat Santral, a bedsheet and interlining producer with a consolidated turnover of \$70m a year, estimates that his labour costs are between a sixth and a ninth of those of his Western competitors) a continuous flow of investment is necessary. Mensucat Santral invested \$10m in

new equipment in 1984 and \$13.5m last year.

Bozkurt Mensucat invested \$12m in 1984. With interest rates still soaring above 60 per cent inside Turkey, textile firms tend to borrow abroad when investing. Mr Bezenen uses one-year credits from foreign banks such as the Hong Kong and Shanghai or the West German Kommertbank.

"Even so," most quality Turkish producers tend to feel that investment by itself is not enough. Apart from taking obvious moves to cut labour costs and step up the use of labour-intensive technology, several are now exploring opportunities for partnerships or joint ventures with foreign firms.

Akin, an Istanbul-based printed material producer, says it has been approached by an unnamed international textile producer seeking a partnership in the past year. Mr Bezenen says he is interested in joint ventures for terry towelling and non-woven interlining production.

Billboards across Turkey this spring have been proclaiming one new alliance—that between Altinyildiz, Turkey's top fashion producer, and Benetton of Italy, whose clothes are expected to make a strong appeal to better-off young Turks.

There is also increased emphasis on research and development. Istanbul's Marmara University now co-operates closely with leading textile firms, sending students on sandwich courses and offering advice on technical problems to firms.

The general feeling seems to be that Turkey's textile industry could easily improve on its present performance. "We are medium-quality producers," says Mr Yazgan, at Bozkurt, "but we have the capacity to shift to high-level products with some changes such as education transfers from western countries. The present overall level of \$1.5 to \$2bn in Turkey's textile exports could be doubled fairly easily with more technology and knowhow."

Mr Yazgan believes that western clients would ally themselves with Turkish producers to ensure access to markets in Western Europe and North America, where Turkey is battling with textile quota restrictions.

Turkish producers have three different patterns in marketing their goods. In the UK, they work through agencies. In the US, they tap the services of agencies, importers and producers. Depending on the quality of the export, in other EEC countries, they deal directly with the buyers. Most rely on international market research reports, not just for their marketing strategy but also when planning investment.

Inside Turkey, retail chains exist, but the advent of Benetton is expected to trigger major changes, forcing some of the more sedate chains to improve their quality and marketing strategy. "We need real chain stores in Turkey," say an Istanbul garment producer, "like C & A or Marks and Spencer and Selfridges."

David Barchard

Mining

More incentives for new investors

THE MINING industry has so far failed to attract the flood of investment which the Government had hoped to stimulate with a new mining law passed last year. To make matters worse, exports were stagnant in 1985 at \$299.6m, despite price rises in some of Turkey's main minerals.

The law was an attempt to streamline the aged and cumbersome bureaucratic control of mining while giving domestic and foreign investors more incentives to exploit the country's natural resources. Mining companies applaud many aspects of the new law, but say its attempted implementation is seriously flawed. The Turkish Miners' Association, which represents private sector mines, spelt out its members' frustrations in a letter to Prime Minister Turgut Ozal in March.

Most important, no claim has been approved under the new law, according to Mr Namik Esmer, the association's secretary general. "This is mainly because tenders have been called only recently for a computerised claims administration system, on which the law is based."

Maps constitute another stumbling block. The new system defines claims by co-ordinates on 1:25,000 scale maps, replacing the previous definition by landmarks. It remains, however, for anyone in the private sector to keep such maps because of their supposed military value. Last year a surveyor was jailed briefly for this offence, Mr Esmer said.

Miners are also unhappy that they are paying into the Government's new mine finance fund, even though no regulations are in place for disbursement of the money.

Meanwhile, the main public sector mine developments are making slower than hoped-for progress under the supervision of Etibank, the state bank responsible for the sector. All the projects were initiated before the new mine law was passed.

"Foreign partners have taken longer than we expected to assess the deposits and Turkey's investment climate," said Mr Bilgin Kaynar, director of Etibank's projects implementation division.

Both domestic and foreign mining companies remember the industry's nationalisation in 1978 by the then socialist government. Thus, given the long time-frame for mine development, foreign investors have indicated "from time to time, worries about a change of government at the 1988 elections," a senior government official said.

Of the four largest Etibank projects under investigation, the most advanced is the Cayeli copper prospect at the eastern end of the Black Sea coast. A feasibility study was recently completed and a decision on an investment of some \$100m could be made by the end of the year. The partners are Phelps Dodge of the US (49 per cent), Etibank (45 per cent), and Gama Endustri of Turkey (6 per cent).

Exploration work is under way at two other projects: the



Dr Suha Nizamoglu general manager of Etibank

Siirt copper prospect, near Lake Van in Eastern Turkey, in which Preussag of West Germany is Etibank's main partner, and the chrome prospect in the Bursa area of North-west Turkey, in which Egemen of Turkey (40 per cent) and Bomar sources of the US (30 per cent) are Etibank's partners.

Etibank has signed a framework agreement for a natural soda mine at Beypaazari, near Ankara. It has taken a 35 per cent stake: FMC of the US also 35 per cent; and the IFC sub-

sidary of the World Bank, 10 per cent. Etibank is still trying to attract Turkish private sector investors for the remaining 20 per cent. A second round of exploration on the prospect will not be completed before mid-1987.

These projects were part of a group of seven which Etibank tried to initiate. Two have quietly fallen by the wayside. Etibank wants to see the five live prospects develop further before it offers a second round of prospects to foreign and domestic investors, Mr Kaynar said.

Exploration work is continuing, however, under MTA, the state exploration agency. It is looking particularly for chrome deposits, because price and demand have risen markedly in the wake of political unrest in South Africa, the world's leading supplier. Turkey's existing deposits account for about 5 per cent of world chrome reserves, said Mr Kaynar.

Turkey also needs more deposits because it is trying to benefit from further processing of the mineral. The Government is tripling the capacity of its plant at Elazig to produce 150,000 tonnes of ferrochrome a year. When the expansion by Elkem of Norway is completed, late this year, the plant will take about 500,000 tonnes of chrome ore a year, which is roughly the volume Turkey exported last year.

MTA is also looking for nickel and manganese, the latter so that local industry can upgrade to ferromanganese. But Turkey's mineral potential remains something of an enigma.

Consequently, MTA's exploration expertise is criticised by many in the private sector. "MTA is good at core drilling, but I don't believe it is using satellite and computer technology for general exploration," said Mr M. S. Ozal, president of Bilfer Mining, Turkey's largest private sector mining company.

Until better geological and physical maps are completed by the Government, the sector will be hobbled, he said. Furthermore, MTA must be more willing to share its knowledge. It refuses, for example, to disclose reserves data gathered at one of Bilfer's mines during the 1978-82 period of nationalisation.

Despite current obstacles, Bilfer remains optimistic about the sector's longer-term prospects and is actively pursuing foreign partners to help it develop its deposits of chrome, asbestos, iron and other minerals.

The question of Turkey's true mineral potential draws disparate answers. Optimists say vast deposits await discovery. Pessimists say many prospects are at best only marginally economic.

But perhaps the truth is that Turkey is "rich in small scale deposits of low-value minerals," Mr Ferid Kromer, an Ankara consulting mining engineer, wryly suggested. The country will never know, however, until it implements properly the new mining law and improves its exploration methods.

Rod Oram

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Motor Industry

Imports overcome tariffs barrier

TURKEY'S MOTOR industry will pass two important milestones this year. It will break its 10-year-old production record, and the millionth car will take to the roads.

But there's a one-in-five chance that that car will be an import, indicating the growing pressures on the ossified 20-year-old domestic industry. Under the Ozal government, car imports are unrestricted if customers are prepared to pay tariffs and surcharges, which can more than double prices compared with domestically made cars.

Despite this hurdle, the number of important cars has risen from 4,000, in 1983, to 12,000 last year; while domestic production rose from 45,000 to 60,353.

Although there is a two-month waiting list for some domestic models, a growing number of people are prepared to pay for higher quality. Local cars are also less attractive, because three out of the four models offered date from the 1970s.

This competition pits, for example, Otosan's recently launched Ford Taunus 1.6GL (a model superceded several years ago elsewhere in Europe by the Sierra) at TL 4.3m (£4,300) against TL 8m for an imported Audi 80.

The Government believes the local industry needs this exposure to foreign competition in order to force it to raise its standards. Thus, despite capacity utilisation of only 64 per cent last year in cars, and about 49 per cent in trucks, it approved plans for local assembly of Isuzu trucks. Also, it is thought that a Japanese car assembly licence is under negotiation.

The problem was exacerbated by a flood of 5,000 second-hand semi-trailer trucks and 3,000 buses which the government allowed into Turkey in 18 months up to mid-1983, estimated Mr Tuoc Koman, managing director of Man Motor, the diesel engine manufacturing joint venture between the West German engineering company and Ercan Holdings of Istanbul.

These imports have largely dried up, because the second-hand vehicles proved less reliable than new ones, and because German bus operators started asking too much for their old vehicles. Nonetheless, the stock of such buses in Turkey will overhang the market for two or three years, Mr Koman believes.

Overall last year, the Turkish motor industry suffered a sharp decline in semi-trailer truck, bus and farm-tractor production, resulting in a 2 per cent slip in total production to 135,258 vehicles compared with 1984. A 10 per cent increase in car production and a modest rise in other trucks and pickups prevented a worse downturn.

Capacity utilisation last year ranged between 70 per cent, for minibuses, and 29 per cent for tractors, the latter reflecting a steady fall in farm incomes. A modest improvement in some sectors this year underpinned by rising car production should break the record of 67,000 cars made in 1975 and 146,000 for all vehicles set in 1976.

Some people in the industry worry, though, that this growth cannot stave off the inevitable shakeout of the nine tractor makers, which produced 37,630 vehicles last year, eight bus makers (11,225) and three car manufacturers (60,353).

On their fortunes ride a well-developed Turkish components industry, which typically is able to supply about 85 per cent of the content of a Turkish car and 90 per cent of a tractor.

The parts-makers, at least, have a better chance of exporting to survive, according to Mr Cokkun Yesin, general manager of Hema Gear Industry and Trade, which makes transmissions and differentials under licence from Eaton of the UK.

It started production in 1980 with the capacity to make 25,000 truck gearboxes, 25,000 differentials, and 65,000 sets of tractor gears a year. But the domestic market has failed to live up to forecasts.

Consequently, Hema operated at about half that rate last year. It suffered an additional setback when the liberalised imports regime enabled Spicer of the UK to take half the market for truck differentials, in which Hema had had a monopoly. It lost about TL 2.5bn last year on sales of TL 20bn.

To broaden its product base, Hema is just completing a US\$ 3.5m investment in machinery to make gears for cars and pickup trucks. But exports is the overall key, and Mr Yesin would surely love to repeat Hema's success in 1985, 1984 when it shipped 1m farm tractor gears worth \$25m to Ford in Antwerp.

Hema is also "learning to mind money and materials better." It is installing a



The Otosan car plant at Kadikoy, Istanbul, where the Ford Taunus is produced

\$300,000 Hewlett Packard system to computerise paper-work in manufacturing and administration. It is thinking of cutting costs by, for example, importing some raw materials such as steel forgings from Hungary.

Pay rose by only 35 per cent last year when inflation ran at about 45 per cent. A skilled machinist earns about TL 700 (70p) an hour in a 45-hour week, although bonuses and social benefits push up total employment costs by about another 50 per cent.

Mr Koman, of Man Motors, told a similar story of a battle for commercial viability.

The company was set up in 1982 at a cost of DM 100m, benefiting from incentives such as tax-free imports of machinery without which the investment would have been double, he believes.

His plant has the capacity to produce 8,000 diesel engines a year, ranging from five-cylinder 150hp to 12-cylinder 700hp models. Output was 1,300 last year, with 3,000 engines planned for this year.

Currently 80 per cent of the engines are for Man trucks and buses made in Turkey. Mr Koman hopes to increase his work-load by diversifying into other parts of the car and new markets such as marine engines.

He is also looking against a sharp rise in diesel oil prices. Imported components in its two years of production, the plant has worked up from assembly of German engines to 90 per cent local content. The common market for Europeans, Mr Koman says, "has developed" in the second half of the year.

Without a strategy Turkey will most likely badly damage the expertise it has developed in the second half of the year.

Red Oram

Transport

Miles behind other countries

IN TERMS of motorways, Turkey is virgin territory compared with Western Europe. In spite of the long distances—over 1,700 km from the Bulgarian border in the west to the Soviet Union in the east, and almost 1,000 km from the Black Sea to the Mediterranean—there are fewer than 100 km of motorways.

This is tiny compared with the size of the country," says Mr Nurhan Karahan, deputy general director of the state highways directorate. "We are way behind other countries."

A few short stretches are under construction, but these are minuscule compared with the Government's ambitious plans to have 3,000 km of motorways by the end of the century and an eventual network of 10,000 km. "Motorways are the utmost important for the country," says Mr Karahan. "We are not building them for prestige but because of the country's needs."

The biggest project is for Turkey's 3,600 km share of the 10,000 km Trans-European motorway (TEM), which will pass through ten countries. Originally, there was a target date of 1990 for completion, but economic difficulties have delayed that by about a decade.

The Turkish Government intends that its share will be financed by foreign credits on which the Government—which will receive the motorway toll income—will guarantee payments. Foreign contractors, including the unsuccessful bidders for the second Bosphorus bridge, have been invited to tender for individual stretches in joint ventures with domestic companies.

"We gained some experience from the Bosphorus bridge," says Mr Karahan. "No contracts have been signed, but there are negotiations."

Letters of intent are reported to have been received by, among others, Balfour Beatty of the UK and Entech; Skanska of Sweden and Kutlutay; and Tefkon.

The second Bosphorus bridge, with its associated motorways, is itself an integral part of TEM. Work had hardly started on the bridge—it is scheduled for completion in 1988—when there were schemes for a third crossing which, Mr Karahan says, will be needed by the turn of the century.

Feasibility studies are being carried out on the Eastern Bosphorus bridge, the French construction group, is reported to have had preliminary talks with the Istanbul municipality for a \$500m rail tunnel, which would link with the city's planned metro system.

ASEA of Sweden is the lead partner in the consortium for the light rail transit network, which will have 21 stations.

Apart from the motorway projects, there are schemes for substantial spending under the state transport master plan for 1983-1993, to asphalt and upgrade highways, modernise the antiquated railways and extend port facilities. In this year's capital investment budget, transport and communications are allocated a third—easily the largest share.

The master plan is now being revised to take account of changed circumstances—especially the growing number of cars

(there are about 1m); the greater import-export traffic and heavier axle-loads. Priorities include improvements to the congested Istanbul-Ankara road and a trans-Turkey highway, for which there are World Bank loans.

"Because the motorways are tolled, we have to provide other roads for free passage," says Mr Karahan. "These contractors are open to foreign contracts because we borrowed from the World Bank."

There is scepticism, however, over the speed at which the master plan can be put into effect. Last year, the Government deferred indefinitely most of the rail construction designed to cut the journey time between Istanbul and Ankara. "The transport master plan is a utopia," says Mr Saffet Ulusoy, chairman of the Turkish International Transporters' Association. "The bureaucrats are nice people, but their desks are too remote from reality."

The association is lobbying for greater spending on roads. It points out that whereas in the past the great majority of goods to and from Turkey have been carried by sea, the balance is changing rapidly.

It says that in 1984 road haulage carried 37.5 per cent of exports by tonnage and 58.9 per cent by value. Last year, the international land fleet carried 13m tonnes of cargo—of which a quarter was transit cargo to Iran and Iraq—and earned \$706m in foreign currency.

The association says it has grown enormously since the trade liberalisation after 1980. "We now have 552 members,

all of whom have at least 10 vehicles. In the past five years, the international fleet has tripled to 18,000 trailers."

Truck movements, importing goods from Europe, rose from 4,000 in 1984 to almost 45,000 last year, with Turkish trucks accounting for 40 per cent, although a slightly smaller share of the bigger market. "Our border gates are now so open that Turkey is already a common market for Europeans," Mr Ulusoy says.

Against the broad canvas of growth, however, there is a picture of recent recession. Mr Ulusoy says that in 1985 there was a 5 per cent decline in Turkey's international transport compared with 1984 and, in the first quarter of this year, a 25 per cent slump. Some operators have gone out of business.

"We are trying to establish the reasons for this very severe recession," he says. "Turkey is a bridge between Europe and Asia, both concerning road transit traffic and transit from Turkish ports."

"The decrease of oil prices is really adversely affecting the oil carrying power of the traffic. Then, most of the transit traffic was to Iran and Iraq, and the war is now five or six years old. Investment in both countries has come to a halt now."

Mr Ulusoy adds: "But in spite of all the problems, it should be accepted that Turkey is leading transportation country. The border barriers should be lifted. This is Turkey—but it is also Europe."

Roland Adburgham

Construction

Peace should bring prosperity

TURKISH construction companies are nothing to sneeze at. When economic constraints at home caused a dearth of work, they looked abroad and especially to Libya. As that market deteriorated, they turned to other Middle East countries, notably Saudi Arabia. With the fall in the oil price restricting new orders, they now have another target in their sights: the eventual end of the Iran-Iraq war.

As and when the war is over, the contractors hope that the geographical proximity of the countries, the common Muslim identity and the existing commercial links will mean that they can win the lion's share of the reconstruction work.

This would come as a welcome stimulus. According to the Association of Turkish Contractors, new awards in the Middle East totalled \$736m in 1985, the same level as in the previous year and well down on the peak of \$5.5bn in 1981.

Saudi Arabia accounts for \$387m of last year's orders, but that was a decline of \$50m on the previous year. There were no new orders in 1985 from Libya which, according to the Association of Turkish Contractors in Libya, had accounted for 60 per cent of all overseas contracts over the previous 10 years.

The collapse in the Libyan market was caused by the dramatic decline in the country's revenues as a consequence of the price fall and the US embargo. Libya delayed payments to contractors which, on one estimate, totalled \$400m at one stage. Some contractors went bankrupt.

Turkish companies are still active in the country to com-

plete projects. Mr Ozer Olcmen, secretary-general of the Association of Turkish Contractors in Libya, says there are 40 member-companies, including some of the biggest, such as Enka and STFA—says some \$2bn to \$3bn worth of work is still in progress. There are 40,000 Turks working in Libya, although this compares with over 100,000 three years ago.

In autumn last year, there were government-to-government negotiations to resolve the late payments issue by a barter scheme under which Libya would pay Turkey in oil and the contractors would receive their money from the Turkish central bank.

Mr Olcmen claims: "We don't have any payment problems now." He adds that three of the association's members have been offered new projects this year.

Some companies are less sanguine.

"What I think everybody wants to do is finish their existing jobs and get out," says one director. "Except, that is, for adventurers."

One large construction company which never became involved in Libya is Tefkon of Istanbul.

"We are very conservative," says Mr Tahsin Sagisman, its secretary-general. "When others jumped in, we wanted to see first whether they got wet or not. When we saw it wasn't quite the atmosphere we would like to work in, we stayed away."

Tefkon, instead, sought work in other Middle East countries. "Saudi Arabia was a very attractive market for us and still is despite the general slowdown

of business—our own business there has increased," says Mr Sagisman. "We were recently awarded two major contracts for a \$60m pipeline and a \$125m water and sewerage works."

Near the Yemeni border, Tefkon is engaged in building a \$450m water distribution network with Salden of Italy and a Lebanese company.

It is now casting its net beyond the Middle East—"The Soviet Union, Hungary, Italy, Malaysia—we are tendering and bidding everywhere."

Like other companies, though, it is also looking to the home market. "Every contractor is interested in getting contracts first of all in his own country. Abroad, we do not have an export credits insurance scheme which protects us against political risk so it is normal we prefer to work in Turkey."

Tekfen, which claims never to have lost money on any of the 250 projects it has completed since it was formed 30 years ago, now has \$1.4bn of work in hand equally distributed between home and abroad.

Mr Muft Kulen, a civil engineering consultant in Ankara, says: "Most of the companies which became over-committed abroad are not in good shape. The companies which kept a balance between home and abroad have adjusted better than the over-ambitious ones."

Kiska, for example, has 10 big projects at present of which only two are abroad (in Saudi Arabia and Iraq). It is building a Nato airbase in western Turkey and a water mains system for Ankara.

That there is no shortage of similar projects is shown by the fact that some 100 dams are

under construction—including the Atatürk dam on the Euphrates—and at least as many are being considered. The problem with the infrastructural projects is the finance, but the need to obtain external credits means that international concerns are well placed to form joint ventures with domestic contractors.


"If anyone can bring the money to the table, they can get any volume of work in Turkey," says Mr Sagisman.

Foreign companies have been invited, for example, to participate in tendering for the pipeline to take Soviet natural gas from the Bulgarian border to Ankara and for the city's gas distribution system (which should reduce the burning of lignite). Earlier this year, a co-financing deal with the World Bank was agreed for the \$718m Kayraktepe Dam.

The great interest now is in the build-operate-transfer (BOT) formula proposed by the Government for projects like hydroelectric plants, power dams and even projects for port extension and management. After initial scepticism, companies appear to be becoming more receptive to the idea, although some of the power station plans have now been delayed.

"I believe at least one of the projects on the Ozal formula will be realised by the summer," says one contractor. "It is becoming a formula on which the Government insists and, if you want a major job in Turkey, you will have to like this formula—whether you do or don't."

Roland Adburgham

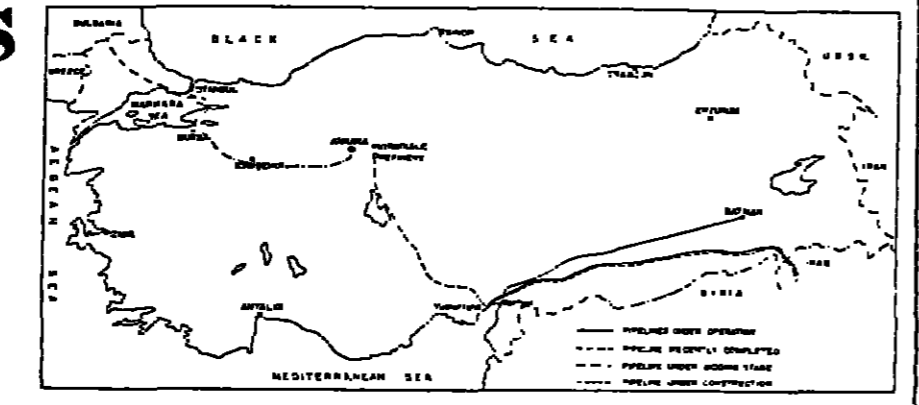


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paralleling the "Iraqi-Turkish Pipeline System" to further increase the capacity. After a construction period of 18 months, and from mid-1987, the total length of the crude lines under BOTAS's property will then reach to 2217 kms.

Today, this young company with twelve years of experience in the field of crude transportation, is ready to repeat its success and to show its ability and expertise acquired, in the field of natural gas pipeline construction and operation. For this purpose, construction of a pipeline for importing the Soviet gas is at the bidding stage and is supposed to be completed within 21 months.

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Electronics

More offset pacts

TURKEY'S IMMATURE electronics industry, characterised by a clutch of fiercely competitive assemblers of televisions and video sets, will take a large technological leap next year when it starts making inertial navigation systems for F-16 fighter aircraft.

The work was made possible by the extensive offset agreements Turkey demanded from General Dynamics of the US to clinch the \$4.2bn aircraft deal in 1983. At the other end of the technology scale, another offset project is the construction of a Hilton hotel in Ankara.

The navigation systems will be made under licence from Litton Industries of the US, by Aselsan, the state-owned defence electronics company, at a new plant near Ankara. Aselsan is also seeking foreign partners to make radar, fire control and other low-level air defence equipment at this, its second plant, Mr Hacim Kamoy, its managing director, said.

The company was founded 10 years ago with money from navy, air force and army foundations, which channel freewill donations from the public into defence development projects. Its main work so far has been battlefield communication systems, of which 40 per cent of products are Turkish-designed, the rest being made under licences from Philips of the Netherlands and Harris of the US.

About a third of its output goes to the Turkish armed forces, a third to exports and a third to civilian customers buying mobile radios and similar items. Sales are set to more than double this year over last to about TL 50bn, Mr Kamoy said.

Although Aselsan will probably keep a lot of the F-16 work in-house, its ambition to use up to 50 per cent local content could prove a welcome boost to Turkish component manufacturers, whose wages of about \$120 a month are well below state-of-the-art. The industry is dominated by the assembly of relatively low-technology consumer products,

according to figures from the Organisation for Economic Co-operation and Development. In 1983, consumer products accounted for 45 per cent of Turkey's electronics output, compared with an OECD average of 12 per cent. Telecommunications equipment represented 45 per cent (33 per cent in the OECD), components 9 per cent (17 per cent) and industrial equipment 4 per cent (38 per cent).

The Turkish electronics industry's annual growth rate of about 12 per cent in recent years seems satisfactory at first glance. But this has been achieved almost entirely through assembly of imported semi-knocked down television, video and radio kits, according to Mr Elgin Ozkok, technical manager of Testas, a state owned company making electronic taximeters, tachographs and components.

The Government's liberal issue of licences for kits, which will bring two more television manufacturers into the market this year, has hampered the industry's development. Mr Ozkok argued in a recent paper on Ankara's approach to electronics.

Last year, 14 companies assembling 26 brands sold 1.13m television sets, although 90 per cent of the market was cornered by five companies. Ten companies assembled 140,000 video sets, valued at \$23m. Turkey's importation of 80 per cent of its components, by Mr Ozkok's estimates, indicates the sector's immaturity.

Yet Turkey has significant potential for foreign investors, because of its location, its technological base and low wage rates. A recently-graduated electronics engineer earns about US\$200 a month against \$276 by his South Korean counterpart. A female Turkish assembly line worker's wages of about \$120 a month are well below pay scales in Singapore, Taiwan and other Asian electronics centres, Mr Ozkok said.

Despite all these advantages, the Government has only just begun to talk to the industry about developing a coherent strategy, he added.

Improving research and development activities will be a crucial factor. One positive sign in Turkey's membership of the European Community's Eureka R and D programmes. It is involved in four of them, including development of robotics for the textiles industry and the next generation of microcomputers for schools.

Meanwhile, Turkish inventiveness will help keep the consumer electronics industry on the boil this year. Market research showed that few people ever recorded anything on their video machines, because of the high cost of tapes and the lack of programmes from state-run television.

Polly Peck, the British company with a major stake in Turkish consumer electronics, was the first to spot this, and launched late last year a player-only model to capitalise on the Turks' great appetite for video cassette films. With other assemblers jumping on the bandwagon, these new models, costing half the price of full-function ones, could grab 60 per cent of the market this year, said Mr Maral Oztekin, general manager of Cihan Elektronik, which assembles Grundig equipment.

Cihan is optimistic that television sales will remain strong this year, helped by the Olympus, the only imported second television channel in the autumn and—further down the road—satellite broadcasts.

Some 60 per cent of Turkish households have television sets, but further penetration into lower-income families will have to rely heavily on consumer manufacturers and banks, Mr Oztekin said.

These relatively buoyant markets will not prevent a shakeout of manufacturers, which will see fully half of them fold, he estimated.

Rod Oram



Hacim Kamoy

Japan sets the style

Profile:
Hacim Kamoy
managing director
of Aselsan

"DO YOU see anyone not working?" asks Mr Hacim Kamoy, surveying the brightly lit factory floor where row after row of young women in pink overalls are intently assembling radio components.

The question is rhetorical; Mr Kamoy knows he can walk into any room at Aselsan, the military electronics company on the outskirts of Ankara, and the answer will be in the negative.

Mr Kamoy, the managing director, is himself a daily visitor around the plant, usually two or three times.

The fast-expanding company, which employs 2,400 workers, had sales of TL 21,66bn (\$32m) in 1985 and plans to double that this year. It was set up into any room at Aselsan, the military electronics company on the outskirts of Ankara, and the answer will be in the negative.

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"An engineer from abroad came to see us," Mr Kamoy remembers. "The Aselsan, and in the third week a team headed by the company's vice-president. We asked, why were they coming in waves? It transpired that the engineers' first reports were not believed. The style of the company is obviously that of Mr Kamoy, drawing on long and varied experience. Now aged 64, he was at Istanbul technical university and won a scholarship to Durham university in Britain. Then he worked for GEC and in the mid-1950s, he was appointed director of the overhaul shop for Turkish airlines (he is himself a pilot).

I began with an empty hangar and a few technicians. In 1956, he joined the Turkish PTT and was then director of broadcasting development before rejoining the PTT in 1964 in charge of all technical work.

For two years, he was director of a textile company in southern Turkey. "I began with a two-room apartment and 500 acres. In one year we were producing yarn and in two years we were in full production." His approach was methodical. "When I arrived, there was a cocktail reception and someone gave me what I considered a test because I was known not to be a textile engineer. In cotton, there are two ways of separating the seed and I was asked why we had chosen the method we had. My decision, the choice of machinery had been taken before I went there, but I had gone to libraries and read all I could. I gave the man a 50-minute lecture. After that, I was given no more tests."

Mr Kamoy describes the management at Aselsan as a "modified Japanese system." On the board there are five directors, for research and development, project technical assistance, marketing and planning, production and finance. "We have one-hour daily meetings as a group normally, plus three people acting as an executive committee," he says. "We talk about general ideas and about what's happening—everyone should know what's happening. It is a nice way of checking what they are doing and that everything is running to programme."

Labour unions are not represented at the plant and the annual turnover of staff, he says, is less than 3 to 4 per cent. There is a profit-sharing scheme for all workers. "Everyone thinks he is part of the company and there is no distance between myself and even the youngest ones. In Japan, you stand by your workers. No one is worried about who is watching and everyone is busy with the work they are doing."

Mr Kamoy and his wife themselves live in a house at the plant. He sleeps for only five to six hours a night, takes just 70 weeks holiday a year and, on Saturday mornings, spends his free time in Ankara bookshops seeking out books on management.

"The problem in Turkey," he says, "is lack of management training."

Maggie Ford

Roland Adburgham

Energy

Changes for the better

THE CHANGE in Turkey's energy policy, signalled 18 months ago by Mr Turgut Ozal, the Prime Minister, seems likely to start paying off shortly.

His proposal, under which power plants would be built on the "build-own-operate" model by foreign companies, in joint venture with Turkish companies, initially provoked scepticism abroad.

The idea, designed to avoid the further accumulation of foreign debt, was at first greeted with concern, because of doubts about the price of electricity supplied by the plants, and thus about profitability. Government assurances since then appear to have dispelled concerns.

Four power-plant projects are under consideration, using imported coal, and each would cost about \$1bn. The front-runner, following a Swiss Government agreement to provide SF 750m (\$230m) of financing last month, would be built by a consortium led by BBC Brown Boveri. The second project, led by the US company Bechtel, is also planned for a site near Istanbul, and the third, in which an Australian consortium is involved, is at Iskender. A fourth plant may be built north of Izmir by an Italian-French consortium.

The four plants would contribute more than 4,000 MW to Turkey's electricity needs, and officials believe that at least one project will get the go-ahead this year.

The decision to push ahead with the plants using imported coal represents a major change from Turkey's previous policy of building power stations using home-produced lignite. Seven proposed lignite plants have been postponed, and the Government appears to have accepted arguments, by the World Bank and others, that the economics of using high-

quality, imported coal at competitive prices, rather than the inefficient and polluting local product, have something in their favour.

Hydro-electric power is the second source of untapped wealth with which Turkey is pushing ahead. Three dams will eventually be completed on the River Euphrates—the Keban, which started operating in 1974; the Karakaya, due to be completed next year, and the giant Ataturk dam, planned to come on stream in 1992.

This scheme, which will also irrigate the Urfa plain, doubling agricultural crops and provide 2,400 MW of power a year, is designed partly to give a boost to the living standards of the poor region of Eastern Anatolia. Politicians are keen to claim credit for the project, but it is the focus of political arguments with Turkey's neighbours.

And reports of terrorist activity in the region recently, the question of supplies of water to Syria remains unresolved. Negotiations are continuing following a ceasefire from the Syrian Foreign Minister, diplomatic observers say. The flow of water is essential for Syria's own hydro power project on the river, but the Turks argue that supplies will be interrupted only while the dam is filling.

The dispute has meant that Turkey has had to manage financing for the \$3bn dam by itself (with \$430m in export credits from the Swiss), rather than ask for help from the World Bank, as it did with the Kay Karakaya dam.

A World Bank co-financing scheme has, however, recently been agreed for a \$750m Kayraktepe dam near Merin in the south, with the Japanese contributing \$23.5bn. Nuclear power remains an option for Turkey, Mr Ozal confirmed this month, after the Soviet nuclear plant accident.

Negotiations over a plant costing as much as \$3bn have been going on with a Canadian consortium, AECL, and at present await a number of decisions by the Canadian Government. The plant would be built on the build-operate-transfer Ozal model, like the coal-fired plants.

Turkey has asked Canada for around \$500m in export credits to back the project, and Ottawa must decide whether to amend regulations to allow AECL to make the investment. Financing from the Eurodollar market will also be necessary, and the project appears to be subject to some delays.

Turkey is forging ahead, however, in the oil and gas field. Although the oil price has fallen sharply, exploration is unlikely to be affected this year. The state oil company TPAO, which accounts for 25,500 barrels a day out of Turkey's total production of 45,000 b/d, made two small discoveries amounting to around 700 b/d over the past year.

It is pinning its main hopes, however, on a substantial secondary recovery operation at the Bati Raman oilfield. With \$82m, in aid from the World Bank, this project is going ahead and as much as 4,000 b/d is hoped for shortly. At its peak, feasibility studies suggest that Bati Raman could yield 40,000 b/d.

TPAO estimates that it can continue exploring economically at an oil price of \$11 a barrel. All companies appear to be reassessing their options, but no attempts to renegotiate agreements have yet been received.

Some companies hope that the price fall may encourage the Government to change the "Decree 20" law, under which 75 per cent of the value of oil found from finds pre-dating 1979, goes into a Government fund. They feel that this fund, which must now have accumulated millions of dollars, should be used to help fund further exploration.

Progress has been made with Turkey's plans to make use of natural gas, both from its own reserves in Thrace and from abroad. A 300 MW turbine is in operation at a plant in Thrace, enabling Turkey to end electricity imports from Bulgaria.

Those from the Soviet Union are continuing, but Turkey has now signed an agreement with Moscow to install a natural gas pipeline which would link up with the Thrace fields and supply Istanbul and Ankara. Bids are expected to be called for the pipeline, costing around \$400m, in the next month.

With a more clear-cut policy that seems to have won foreign confidence and a welcome rally in the oil price, the energy picture in Turkey now looks more optimistic and coherent. If doubts remain about some of the larger projects, they are not so much the fault of planners, but of circumstances outside Turkey's immediate control.

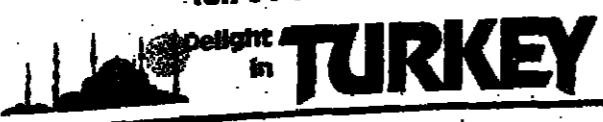
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TURKEY 10

Telecommunications

End of a 15-year backlog

A PAIR of telephone wires stretching over the arid Anatolian steppe to an isolated community or a state of the art digital exchange in teeming Istanbul represent equally well the top priority Turkey has put on telecommunications.

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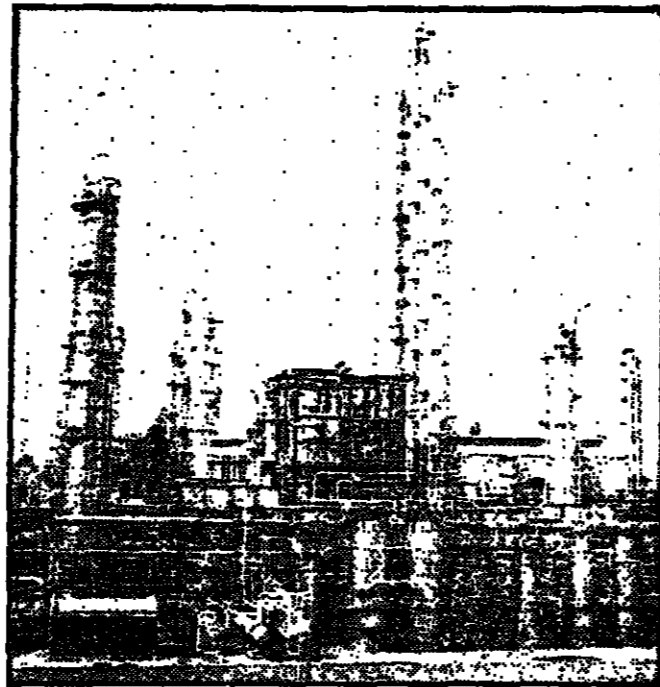
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Petrochemicals

Luck on Petkim's side

TURKEY WOULD not seem an obvious country in which to build a large modern petrochemical complex. It has no cheap local source of energy, unlike Saudi Arabia, whose new plants are just coming on stream.

Table with columns: Product, Capacity ('000 tons per year), Aliaga complex Yarimca complex (commissioned 1984), 1970.

The plant was built at a cost of \$2bn, including \$500m in foreign credits backing up licensing agreements with companies from the UK, Italy, Japan, France and Switzerland.

The foreign financing success proved something of an achievement for Turkey at the time because the feasibility study for the plant had been done by Petkim itself.

The idea for the Aliaga plant developed when, even after extensions, Yarimca was unable to meet domestic petrochemical demand much less try to develop exports.

Although foreign companies were initially suspicious of the Aliaga plan, Petkim was able to convince them of its competence. It also laid down a number of principles governing the awarding of licensing agreements.

Companies were required to have a proven technological track record, to conduct some engineering studies within the country (thus transferring skills) and to provide competitive credit back-up.

The plant uses imported naphtha as its basic feedstock, and produces high and low density polyethylene, polypropylene, PVC, aromatics, ethylene and diethylene glycol, caustic soda and chlorine, and acrylonitrile for synthetic fibres.

It was commissioned in 1984, and has been coming on stream section by section ever since. About 20 per cent of the plant's production is exported, mainly to Iran and Iraq but also to the US and Japan.

Turkey's thriving textiles industry takes one third of the plant's production, and its synthetic fibres sections are running at full capacity. The same cannot be said for the sections producing polyethy-



Magazines like Playboy are sold in concealing pouches to avoid shocking Muslim women.

The Press

Edging towards freedom

JOURNALISTS ARE winning ever greater freedom to report and write with a frankness unthinkable a year ago under the dying days of martial law.

equally harsh replies from Mr Demirel and Mr Ecevit, making it the first time in five years there had been a protest of this kind or that the President had been criticised. The newspaper suffered no direct repercussions.

Freedom is relative, however, as Cumhuriyet is finding through the Government's exercise of considerable legal powers. Two cases are pending against its journalists for commenting on subjects before the courts, and one against a columnist who strongly attacked the President without mentioning him by name.

The law is being contested before the Supreme Court, but brazen publications took no chances and became a bit more modest overnight.

One wonders, however, what the tribunal will make of the continuing propensity of down-market papers to make up stories, and of a recent headline in 'Tan' ("Dawn"): "woman with clever chops of 'this'".

Special care was taken with environmental and safety measures. A harbour was constructed, separating incoming raw materials from outgoing products, and the plant has facilities for cleaning all water discharged into the bay and for sewage treatment.

A special cable gallery was designed, in which the high voltage wires are enclosed in a concrete raised channel big enough to allow a technician to work inside. Compared with overhead or underground wiring, this allows quicker maintenance and better safety protection.

A new dam was also built to service the plant's consumption of 1.8 tonnes per second of water, along with a nearby company town, with schools, a hospital and leisure facilities.

This plant seems likely to be the last to be built under the old system before the "Ozal model" of "build, own, operate" by foreign investors comes into play. It faces a hard task to compete in such a depressed world market, although it is certain to do well locally if only for transport reasons.

If, however, it was able to buy raw materials at competitive prices, Aliaga's chances would improve greatly. It remains to be seen whether it will be allowed to put itself properly to the test.

Maggie Ford

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JAPANESE

TURKEY 11

Trade Unions

Hope for relaxation of law

ALMOST SIX years after the military intervention in Turkey, the trade unions remain shackled by laws which not only circumscribe their organisation and strike but forbid political activity.

The weakness of the unions and their lack of effective sanctions has permitted the Ozal Government to discount their opposition to its economic policies, in spite of hardship caused by high unemployment inflation and, for most workers, a fall in real wages. For the first time, though, there are possibilities that the Government may consider some relaxation of union laws.

A committee of the International Labour Organisation (ILO), the Geneva-based agency, is considering a response by the Turkish Government to criticism (Turkey was a signatory in 1952 to the ILO convention on the right to organise and to collective bargaining.)

A mission from the ILO went to Turkey at the invitation of the Government to discuss law changes with the Ministry of Labour and employers' representatives. Mr William Simpson, a member of the mission, says authorities had been co-operative.

"I have rarely seen a government so sensitive about its international image," he says.

That image suffered badly after the military takeover when union activity was not only suppressed but many unionists arrested. There were allegations of beating and torture. Disk, the militant left-wing union confederation, was suspended and at one stage 52 of its members faced the death penalty. A total of 1,447 people were charged.

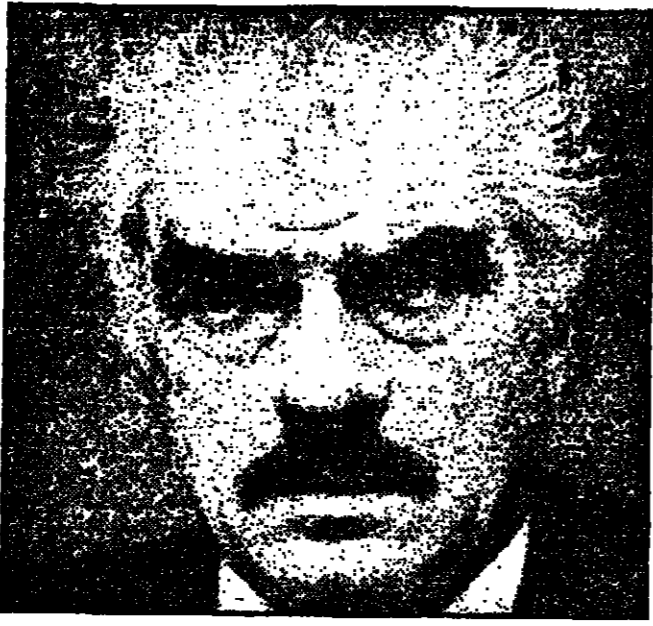
Restrictions were not eased by the laws 2821 and 2822 passed in 1983 on collective bargaining, strikes and lock-outs. To have the right to represent workers, unions must have at least 10 per cent membership within an industry and 50 per cent at a particular workplace. As a result many wage awards are imposed rather than negotiated.

"The 1983 laws are a reaction to what happened before the military takeover" (when there was a record number of strikes in an atmosphere of political violence), says a labour observer. "The Government still has a phobia about that and it will go on for a long time."

The death charges against Disk members have been dropped and all have been released from prison, but some trials are still continuing. The latest move of the government is interpreted by left-wing unionists as a reminder to keep in line.

"Disk was just a militant union—it had nothing to do with terrorism but it was itself a target of terrorism," one of the accused claims. "The trials have been used as a pretext to threaten and frighten people."

Disk remains suspended, with its considerable assets in the hands of a court-appointed trustee. With its 38 affiliated unions, Disk is the largest confederation in the country. It claims to have 1.5m members.



Sevket Yilmaz, the charismatic president of Turk-Is

bers, or about 60 per cent of union members. After the military clampdown, it was allowed to resume activities and has been accused of too-ready compliance with government policies.

"Turk-Is was more than twice the size of Disk but it had no effectiveness, neither politically nor as union leaders," claims a former Disk researcher. "There were no protests when the trials began—at times it sided with the military."

Mr Sevket Yilmaz, the charismatic former miner who is president of Turk-Is, denies that it has been acquiescent. "Turk-Is and its affiliated unions have made every attempt to protect free trade unionism and its principles in Turkey," he says.

"We are trying to implement everything we can while staying within the law."

He accepts that this is subject to severe limitations. There can be no general strike in Turkey and strikes are also banned for state white-collar workers such as teachers, and state officials such as police. Sectors which cannot strike have been extended to include coal mining, electricity, gas, water and transport.

Apart from legal restrictions, there is strong opposition to unions from many employers, who prefer a more paternalistic approach.

"There is a problem of union organisation," says Mr Yilmaz. "A worker who wants to join has to go through a notary and the employer is informed immediately. It is a big problem for members to join unions, especially in the private sector, and the Ministry of Labour audits the unions, which puts political pressure upon them."

A labour adviser says: "Only the second generation is at work in the factories and they are not yet convinced of the trade union weapon."

"Lacking that, Mr Ozal realises there will not be serious challenges."

Even so, Turk-Is membership is increasing and the pressure for more militant activity to protect living standards is rising. Turk-Harb-Is, the defence workers union, has threatened industrial action at US-run bases where it has 4,200 members employed on maintenance. Minimum wages in manufacturing industry are as low as \$40 net a month and, for cotton workers, \$2 a day. The wages

are set by a tripartite committee of Government, employers and unions.

Mr Yilmaz says: "Employers and Government can come together very easily and out-vote us. The Government and employers say the wage should be based on the needs of the person who works. But it is never enough for a whole family."

Turk-Is has held rallies in protest at Government policies and there are plans for "silent marches" in some cities this summer. Sceptics claim that this is more to mollify the workers than to put pressure on the Government, although they agree that Turk-Is is making more vociferous demands for labour reforms.

"The Turk-Is leadership realises that its rank and file is not very happy with it and is suffering from the fall in real wages," says a union observer. "The Turk-Is leadership faces a crucial test in December when it will be up for re-election at the confederation's first congress for three years."

"The delegates will have to consider tactics to deal with a government that shows no propensity to deal with the unions," says a labour organiser.

Mr Yilmaz says: "I try to emphasise that the existing laws in the labour movement are not good enough for workers' rights. If the Government believes in free trade unionism and wants to have better living standards in Turkey, it can make the necessary changes."

Some observers believe the Government will make minor concessions before the Turk-Is congress, either through pay awards due for 700,000 public sector workers or through legislative amendments. This would be partly to reassure international critics that progress was being made, but also to strengthen the hand of the existing Turk-Is leadership and outflank the more militant unionists.

"If the Government maintains very restrictive legislation, it may push the unions towards illegality," says a union observer. "It would be very astute politically to liberalise a little bit more."

Roland Adburgham



Returned migrant Recep plays with his children in an Ankara suburb

Migrants Returning from Germany

Back to school for adjustment

RECEP, ADNAN, Ahmet and Esin are four Turks belonging to families recently returned from Germany. It is unlikely, however, that if they pass in the street they will realise that they have anything in common.

Recep and Adnan went, at the age of 18, to Stuttgart to join their father, and worked in a metal smelting factory.

Though they learned fairly fluent German (unusual among first-generation migrants), their time in Germany had little impact on their lives. They wear traditional Anatolian head-dress and costume. They live in an extended family group in a shanty-town cottage, or "gecekondu" as the Turks call it, on the edge of Ankara.

Ahmet and Esin went when he was 24 and she 20. He had just qualified in Ankara as a doctor, and worked in the hospital of a small town south of Frankfurt. They now live in a middle-class quarter of Ankara, and send their four-year-old daughter to the German Embassy creche.

Though Ahmet went to Germany with many hostile preconceptions, widespread among Turkish intellectuals, he is still a reader of the left-centred daily Cumhuriyet, and Esin returned, well satisfied. "We never felt any real xenophobia," they say. "We lived in a small community and were very happy. Possessing the title of doctor was important, of course."

Ahmet admires many things German, particularly the ability to order things and obey rules. "If you live in a foreign country, you have to learn what its rules are and stick to them. We did that in Germany and we never had any problems." He and Esin say they returned home basically because their daughter was approaching school age, and they would

have to make a final choice about whether they belonged to German society or not.

"And I must admit," says Esin, "that I didn't think things would be so easy for our daughter when she got into school. 'Turkcekind' (Turkish child) is not said in a friendly way. I was worried about whether she could fit in."

Recep and Adnan seem to regret that they could never fit into German society, though initially both made efforts to learn the language; and they remain friendly with their teachers, writing letters to them and inviting them to Ankara.

Unlike Ahmet and Esin, who, like most upper-middle class Turks, were not religious and have no scruples about eating pork, Recep and Adnan were not prepared to compromise with German customs.

"No matter how hard we try to get on with the Germans, it is impossible, because our traditions, customs, and way of life are quite unlike theirs," they say.

Both Brothers had lived in Turkey until they left school in their mid-teens. Their family — by then living in Germany — but keeping them in Turkey, because it was cheaper — may unconsciously have condemned them to failure as unqualified workers in an alien society which sets great store on training and education.

"When we arrived," say the brothers, "we didn't know what our rights were. When we found out and tried to claim them, we immediately came into conflict with the Germans." They claim that they were paid at lower rates than German workers and sometimes discriminated against by being forced to work with Greeks. They also claim that the German police are harder on Turkish workers than the rest of the population, searching

houses or detaining Turkish workers arbitrarily.

A litany of similar grievances has been portrayed in a recent TV series in Turkey called the Merdin-Munich Line, which German officials regard privately as anti-German propaganda.

Though West Germany has not permitted labour migration since 1973, and the number of foreigners working in the country has dropped from 2.6m in 1973 to 1.7m in 1984, the numbers of dependants has risen during the same period from 1.9m to 2.5m.

Turks tend to have a higher unemployment rate, about 18.5 per cent, compared with a national average of 8.9 per cent and an average for foreign workers of about 15 per cent. The difference is usually attributed to the limited educational qualifications of migrants like Adnan and Recep.

There seems little doubt that, even if middle-class individuals such as Ahmet and Esin fit well into German society, lower-class migrants usually do not.

"There are various reasons for this," says Ahmet. "The religious factor is obviously one. Another is that many Turkish migrants are from the least developed parts of Turkey. Forget about German—they can't speak good Turkish. They tend to be conservative and refuse to adapt. But there are plenty who do, and who you might not realise are migrants. But too many stay in little colonies and refuse to mix and do not encourage their children to go to primary school. Those who do help their children get education do strikingly better."

Ahmet says that Turks in Germany are sometimes too quick to claim discrimination. "I would be on night duty, and the police would bring in a drunken driver who had smashed up four cars. He would see me and start telling me in Turkish... 'abi, they are doing

this because I am a Turk.' They did not seem to understand that if you behave like that in any country the police will arrest you."

Adnan and Recep say they had no problems in re-adapting Turkish society—and psychologically they appear never to have left it. Ahmet and Esin say it took them several months to adjust.

Mehmet, a driver in Istanbul, says: "I found Turkey very authoritarian when I came back. The individual seems to have no rights here, compared with Germany. I went through several months of bitterness regretting my decision to come back. But it's okay now. I have learned how to fit into things here. But I still read Bild Zeitung to remind myself of Germany."

He is typical of younger migrants who have returned after spending their childhood or teenage years abroad, worried about the "unTurkish" habits such returnees might bring with them, the Government set up "adjustment schools" in 1984. At these, young Turks, back from Germany, are given a course in national customs and traditions, ranging from honouring the national anthem and the flag to Turkish ideas of decency and comportment.

They have been greeted with enthusiasm by the Turkish press—which has long discouraged workers from being assimilated too fully in Germany, lest they lose their Turkishness—but they have not had much visible impact on most of their pupils.

Ahmet, in fact, says that one of the chief gains of his time in Germany is that it freed him from a "naïve brand of nationalism" and enabled him to see Europe's problems in perspective. "And we made a lot of friends," he says.

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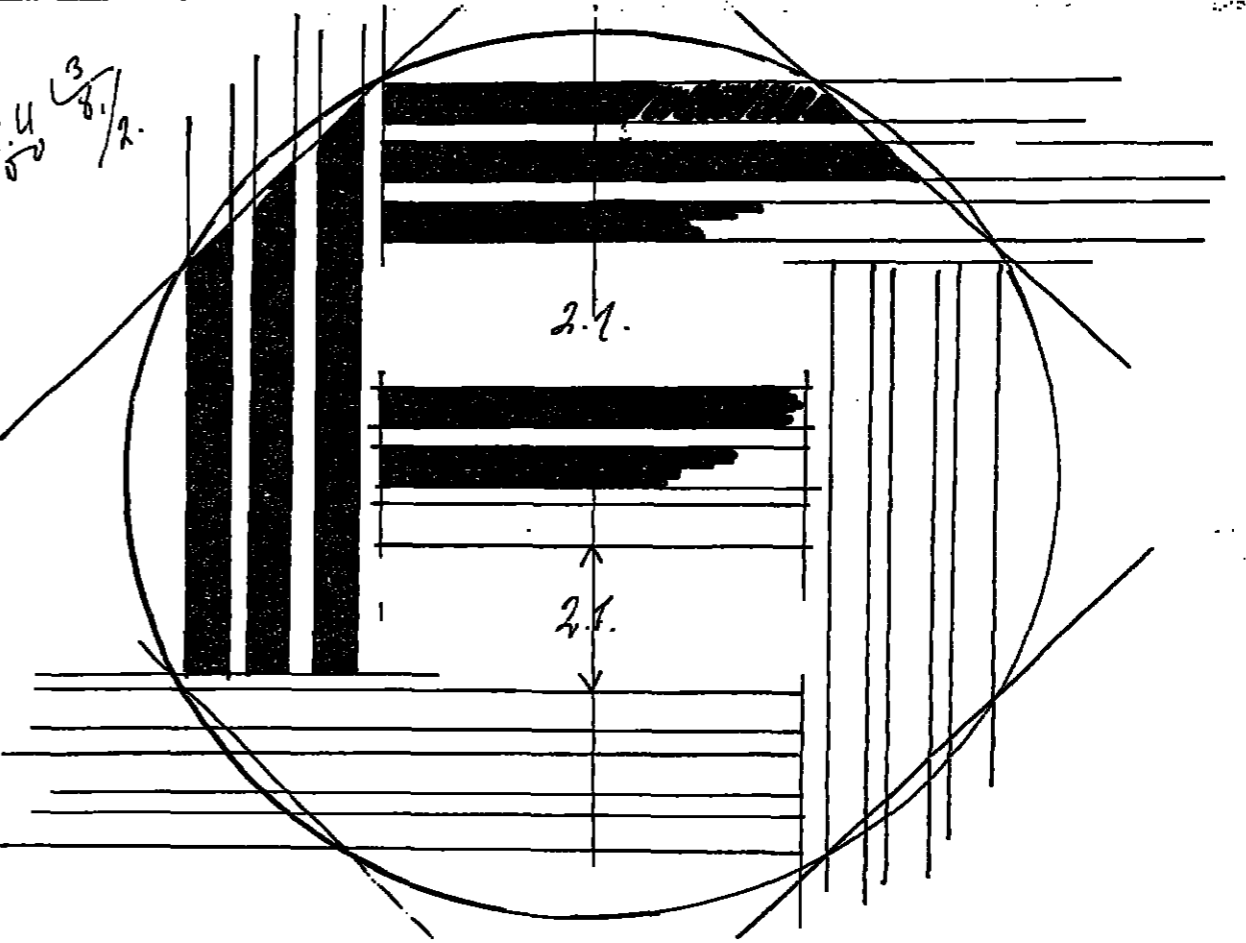
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TURKEY 12

Population

Birth rate will continue to rise

WHEN THE Turkish republic was formed in 1923, only 13m people lived in the war-depleted country. Such was the official anxiety that there were bonuses and medals for large families. Preliminary estimates of the 1985 census show the population is 51.4m and it is expected to reach 70m by the end of the century.

The anxiety now is too much rather than too little growth. It has climbed from just over 2 per cent in 1980, to an estimated 2.8 per cent in the latest census. But the 1980 figure, taken at a time of political turmoil, was probably too low and the 1985 figure may be too high. Even so, the rate is still above 2 per cent, or more than 1m extra people a year.

Although the population density is still less than a third of the UK, the rapid increase is putting heavy pressure on infrastructure, schools, housing and employment. With about 20 per cent of the workforce unemployed, Turkey can no longer rely on exporting surplus labour (more than 1m work abroad but the number has stabilised).

The highest birth rates are in the rural east and there is a continual migration to work in the cities. In 10 years Ankara has tripled in size to almost 3.5m and Istanbul has grown from 1.75m to 5.3m. More than half the country's population now live in towns.

Official concern has been slow to materialise. It was not until 1965, when the population was 31m, that contraception was legalised, and abortion and sterilisation were banned until 1983. Successive governments have fought shy of making family planning an issue, fearing it to be too controversial although it is permitted by the Islamic religion.

In 1969, a World Health Organisation seminar in Ankara on birth control was broken up by protesters.

"Extreme rightists say we should have 100m people. Extreme leftists say there is a western imperialist plot—the Americans are trying to restrict the population," says Mr Engin Ural, secretary-general of the Environmental Problems Foundation in Turkey.

"But decision makers should

be brave enough to be realistic. For the sake of our country we should control this growth."

One political factor is that, should Turkey apply to join the EEC, there might be opposition if the country is likely to dominate through the size of the population.

The Institute of Population Studies at Hacettepe University in Ankara says there has been an increase in the use of contraceptives. A 1983 survey showed that nearly 62 per cent of married women used some method, although more than half were traditional and unreliable methods.

"Many women want to have only two or three children," says Professor Dr Ergül Tunçbilek, the institute director. "Because of the lack of contraceptive services they will have three or four more than they would like."

There has been a small decrease in fertility but not as big as expected. On average, a married woman aged between 45 and 49 has had no fewer than 6.84 completed pregnancies, of which 1.17 were aborted or stillborn.

In rural areas, women have two more pregnancies on average than women in cities; and in eastern Anatolia, women have more than nine children on average.

The population will double in 33 years, Prof Tunçbilek says. "We may have enough food but not enough industry, schools, hospitals and health facilities. Nearly 40 per cent of our population is below the age of 15. It is impossible to stop the increase because of the very young population."

President Kenan Evren—who says flatly that population growth is too high, helped to launch a contraception campaign backed by the Ministry of Health and Social Welfare. Over the next two years, the state radio and television will run regular items on family planning and mother and child welfare.

The Family Health and Planning Foundation, formed four months ago with support from industrialists, is helping to set up projects like clinics at factories and hospitals.

There have also been campaigns to encourage immunisa-



A balloon seller in Sehze Park

tion and to curb gastro-enteritis in babies. Turkey's high rate of infant mortality—more than 100 deaths per 1,000 compared with 16 per 1,000 in neighbouring Greece—is blamed on bad hygiene, contaminated water and lack of proper feeding.

In rural Eastern Anatolia, nearly a quarter of children die before reaching adulthood. "We have to convince people that if they take good care of their kids, they will not die," says Mr Yasar Yaser, director of the Family Health Foundation.

Mr Yaser accepts that the implementation of the 1965 family planning law has been awkward. "The responsibility lies with the Ministry of Health. It is willing but not able, for financial reasons."

"They do not have enough personnel, they do not have enough trained nurses and midwives, and many of the ministry people are hesitant to go to the east; they do not like to live there."

The private sector and voluntary groups have to take this matter seriously and help the Government. The important need is to "create a climate of public awareness."

An aid worker comments: "Contraception is a private affair and there is little a government can do either by legislation or by coercion." But Mr Ural considers that the Government—apart from the president—has not been supportive.

Sex education is not taught in schools, there is a lack of family planning literature and the low age of consent for marriage (15 for girls) means that a woman can often have three children by the time she is 20.

"We are not thinking seriously about the future. Other countries are planning for the year 2000. We are not even thinking about it—and it is only 14 years away," he says.

Roland Aburgham

Tourism

Potential starting to be realised

TOURISM IS one of the great under-developed resources of the Turkish economy, and its potential as a foreign currency earner is only just beginning to be realised.

There are few countries left in the world, and virtually none in Europe, with such large and beautiful stretches of unspoilt coastline, coupled with a balmy Mediterranean climate. This gives the country's western and southern regions a tourist season of at least eight months.

But it is not just the romantic coves of the Aegean, and the long sandy beaches of the Antalya region, that make Turkey into a tourist paradise. Its geographical position as the bridge between Europe and Asia, and its long and infinitely varied history has left architectural and artistic traces that would make even the most diligent "culture vultures" many visits to the country to explore.

The superbly preserved and restored site of Ephesus on the Aegean, a city founded by the Ionians, which later became the Roman capital of Anatolia with a population of 200,000, is one of the archaeological wonders of the world. Yet it is only one among many Greek and Roman settlements, the remains of which can be found dotted along Turkey's western and southern coasts.

However, undoubtedly the greatest tourist attraction of all is the city of Istanbul, formerly Constantinople, that fascinating hinge between East and West which, at every corner betrays its mixed Christian and Islamic past.

The tourist is offered such a rich diet of attractions in Turkey that it comes as a surprise that so little has been done in the past to develop adequate facilities for foreign visitors.

Until Mr Turgut Ozal, the present Prime Minister, came to power after the military coup of 1980, the Turks were content to do business behind high protective walls and were not geared to satisfying the demands of foreigners.

All that has changed with the opening by Mr Ozal of the Turkish market to foreign competition and the strong emphasis that has been placed on international trade as the means of achieving economic prosperity. Tourism is now seen by the authorities as one of the major growth areas of the economy; but a great deal of ground has to be made up if Turkey is to

compete with such successful operators in the field as its neighbour and rival, Greece. The demand is certainly there, as the rapidly rising revenue from tourism over the past few years shows very clearly. According to the official figures, foreign exchange receipts from tourism grew from as little as US\$52m in 1970 to \$1.5bn in 1985, though independent sources put the figure at several hundreds of millions of dollars lower than that.

Even if the more conservative statistics are accepted, the net contribution of tourism to the balance of payments was somewhere in the region of \$800m to \$900m last year and thus played a crucial part in bringing down the current account deficit from \$1.4bn in 1984 to an estimated \$1bn in 1985.

The problem is not one of attracting more tourists but of providing enough accommodation.

Tourist arrivals in Turkey, which stood at a little more than 1m in 1974, rose to more than 2m a decade later, and last year jumped to 2.6m. The estimate made by the Ministry of Tourism for arrivals in 1986 is more than 3m, but whether the available facilities are sufficient to absorb the increasing numbers is not so certain.

The total tourist bed capacity of Turkey is still only 68,268,

substantially less than that of the neighbouring Greek island of Rhodes alone. Istanbul, though endowed with large Hilton and Sheraton luxury hotels and a few other first class hotels, is woefully short of tourist and, indeed, business accommodation, while Ankara, the capital, has no more than one hotel in the luxury class.

Considerable efforts should be said, are being made to remedy these deficiencies. New hotels are under construction or planned for Ankara and Istanbul. The Ministry of Tourism, which has set itself a short-term target of some 130,000 beds by 1990—double the present capacity—and a time-limited long-term objective of 600,000 tourist beds, is promoting several major tourism development projects as a priority.

The most important of these is the South Antalya project in southern Turkey covering a 75 km coastline of long sandy beaches, pine forests and fine archaeological sites.

The infrastructure for the development of the area is being financed partly by the World Bank. The Club Mediterranean, in association with several Turkish partners, is already operating a holiday village on a prime site at Kemer. Club Robinson, a German/Swiss joint venture,

with Turkish participation, and Club Safari, a Belgian joint venture with the Turkish Tourism Bank and a Turkish private partner, have also recently opened vacation villages in the region.

Among other major foreign investors in tourism projects in Turkey are British Petroleum, which owns and operates "moccasin" camping sites adjacent to KP petrol stations, Trusthouse Forte of the UK, which is converting the ruined Ciragan Palace on the Bosphorus into a 300-bed hotel at an estimated cost of \$40m, and United Breweries of Denmark, which is involved in a hotel joint venture at Cesme.

The incentives offered to foreign investors in tourism projects are attractive, on condition that their schemes "promote the economic development of Turkey," as judged by the authorities, and that they are open to Turkish private enterprise. In addition, foreign investments must total at least TL 40m in "priority" regions and TL 30m in other regions, in order to obtain the broad Tourism Investment and Investment Encouragement Certificates.

The main incentives given to foreign capital at the investment stage are exemption from customs duties and other taxes, including VAT on imports of machinery and equipment, and exemption from taxes and duties on medium and long-term credits from local and foreign national sources. In addition, up to 100 per cent of fixed investment costs are deductible from company tax and cash grants of between 7 and 20 per cent of fixed investment expenditure can be obtained from a special fund in the Central Bank.

Further incentives are available during the operational period, including exemptions of customs duties and VAT on imports of raw materials and semi-finished goods, income tax exemption of 20 per cent on foreign exchange earnings and a rebate of up to 4 per cent of such revenues.

Most important of all, perhaps, Turkish law guarantees the repatriation of capital and profits abroad in the national currency of the investment and at the rate of exchange at the time of transfer.

Robert Mauthner



Restaurant on the Shores of Golbasi Lake



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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Monday May 19 1986

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INTERNATIONAL BONDS

Interest rate fears put floating-rate notes back in fashion

FLOATING-RATE notes are back in fashion, syndicate managers declare, writes Clare Pearson in London. This is mainly because investment managers are becoming fearful that interest rates may rise. Floating-rate notes represent the traditional hedge when fixed rates are at their lows.

names, which are still more popular with investors than banks. Morgan Guaranty launched a \$300m, 12-year bond for the Republic of Ireland on Friday morning. This issuer, however, is hardly the market's favourite, and Ireland looked a little greasy with its interest rate set at the mean of the bid and offered rates for six-month Euro-dollar deposits in London, even though its deal is not callable for the first five years.

Yet dealers expressed great surprise at the terms of Ireland's bond although the borrower said it had received bids from other issuing houses at similar levels. Ireland's bond was quoted in the market at 99 1/2 bid though this suggested the firm hand of the lead-manager. One Japanese co-manager said that Japanese institutional investors found its terms "out of the question."

markets last Wednesday ensured that some of the bonds that did appear were exceptionally badly timed. Goldman Sachs International's \$100m 10-year fixed-rate deal for the Republic of Austria was one such luckless issue. It was priced initially at a margin net of fees of 22 basis points over the US Treasury bond yield curve.

Chrysler's A\$50m bond accordingly traded immediately well outside its commissions. The Bulldog market reopened last Tuesday, secure in the knowledge that 1/2 per cent stamp duty will not be imposed on these issues, as was threatened in the budget speech.

sector, which offers high yields and a strong currency. A new FF 700m deal for Japan Air Lines traded well last week, despite the fact that dealers initially thought its 7 1/2 per cent coupon and 100% issue price tight.

Table with columns: Primary Market, Secondary Market, Ceded, Euroclear, Total. Rows for US\$, Prev, Other, Prev.

Zurich to extend trading in equities

By John Wicks in Zurich THE Zurich stock exchange intends to open a fifth trading floor by next Spring. According to Dr R. T. Meier, course director, this will permit an extension in domestic equity trading.

EURONOTES AND CREDITS

GMAC move could boost expanding Eurocommercial paper market

GENERAL MOTORS Acceptance Corporation (GMAC), the largest issuer in the US commercial paper market, is riding into Europe. It has appointed four banks to act as dealers in a Eurocommercial paper programme that could build up to as much as \$2bn, writes Peter Montagnon in London.

It has no preconceived idea of the amount it expects to raise, but Mr Robert Almon, its vice-president for borrowings, says GMAC should be able to achieve the same share of the Euromarket as it does with its commercial paper in New York.

to tap the Euromarket was in no way a function of concern that it had reached its effective borrowing limit in New York: it was a genuine attempt to attract a new investor base for its paper.

GMAC, which is known for negotiating the terms of its bond issues in the Euromarket rather than inviting potential lead managers to bid for the best rate, has also adopted a measured approach in the Eurocommercial paper market.

stimulate such demand because it offers flexibility and liquidity that were not available before. As one banker put it at the weekend, the problem has always been finding investors rather than borrowers.

facility fee of 5 basis points for the first five years, rising to a 6 1/2 points thereafter. Drawings on the accompanying standby credit will bear interest at a margin of 1/2 per cent over Libor (London interbank offered rate for Eurodollar deposits), with an additional utilisation fee of up to 12 1/2 basis points, depending on how much is taken.

Ireland's decision to launch a \$300m floating-rate note on Friday came as a disappointment to the credit market which had been expecting a loan facility, though bankers in Dublin say this is still on the finance ministry's mind.

Intercom reports rise in earnings

INTERCOM, Belgium's largest utility, has reported a 14 per cent rise in net earnings to BFr 8.8bn (\$95.5m) in 1985 from BFr 7.7bn a year earlier. AP reports from Brussels, the company is raising its dividend, net of withholding tax, on both common and special AFV stock, which carries a tax credit.

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INTERNATIONAL CAPITAL MARKETS

US MONEY AND CREDIT

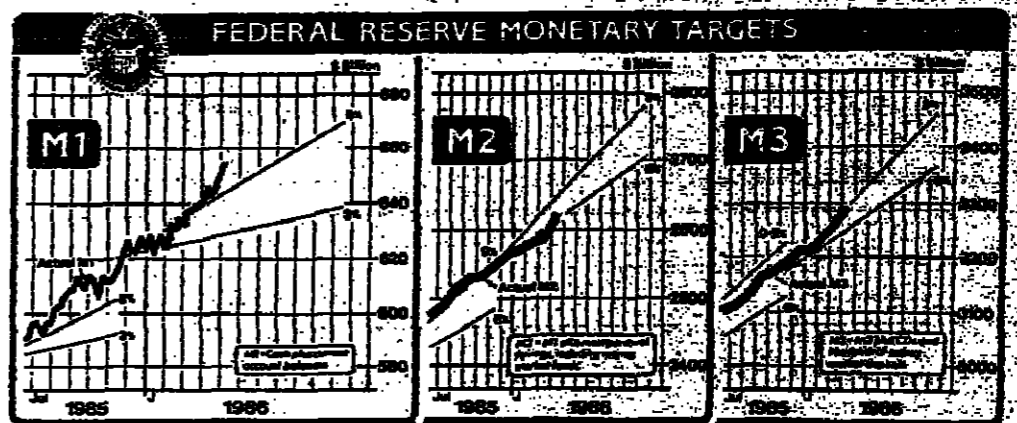
Dealers and investors increasingly gloomy

THE US Federal Reserve Board's policy-making Federal Open Market Committee (FOMC) meets tomorrow amid deep uncertainty over the future course of interest rates. Last week saw bond prices nose-dive in response to lacklustre retail demand, mixed economic data and big jumps in the US money supply measures...

US MONEY MARKET RATES (%) and US BOND PRICES AND YIELDS (%) tables showing various interest rates and bond yields.

of 7.37 per cent, was under pressure. At the end of the week the price of the new 7 1/2 per cent long bond was three full points lower, while its yield was up at 8.63 per cent. Lack of interest in older 20-year paper was even more pronounced...

M1 well above the Fed's 3 to 8 per cent target range - but leaves the basic money supply measure still within the Fed's alternative parallel bands. Nevertheless, the renewed and probably misplaced concern about rapid M1 growth was given added psychological impact by the April increase in the broader monthly monetary aggregates, M2 and M3, both of which posted double-digit annual percentage gains last month.



They do, however, accept that the recent strong M1 growth has added another note of caution to the markets. They suggest the FOMC will focus on the dollar, the state of the economy, domestic and international debt problems and apparent strains in the US banking system.

UK GILTS

Index-linked sector alone in recording gains

IN A WEEK in which inflation was the only good news to be had, it was ironic that the index-linked sector of the gilt market was alone in recording gains. Even the news of retail price inflation falling to an annual rate of 9 per cent could not take the chill off the market...

into calmer territory below the 5 per cent inflation barrier. This may be a little ungrateful. Although the fact that the inflation rate has already dropped below the Government's forecast of 3 1/2 per cent for the fourth quarter may be largely due to the Treasury not anticipating the second of this year's cuts in mortgage rates...

becoming realised in higher prices. Yet it is also clear that the sharp jump in unit labour costs announced on Thursday was driven largely by the downturn in output in the first quarter - deepened by a significant revision downwards of the figures published earlier for industrial output in January and February.

THE BOC GROUP advertisement featuring a large logo, the text 'THE BOC GROUP plc', and a list of international bank branches including Credit Suisse, Deutsche Bank, and others.

FT/AIBD INTERNATIONAL BOND SERVICE

Large table listing international bond services with columns for Issued, Price, and Yield across various countries and currencies.

Paul Taylor

May 1986

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This announcement appears as a matter of record only.

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18th April, 1986



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New Issue

30th April, 1986



U.S. \$250,000,000

The Kingdom of Denmark

7 3/4 per cent. Notes due 1993

Issue Price 100% per cent.

- County Bank Limited, Daiwa Europe Limited, Westdeutsche Landesbank Girozentrale, Algemene Bank Nederland N.V., Banca Commerciale Italiana, Banque Bruxelles Lambert S.A., Banque Indosuez, Chemical Bank International Limited, Crédit Commercial de France, Crédit Lyonnais, DG Bank Deutsche Genossenschaftsbank, E F Hutton & Company (London) Ltd, Istituto Bancario San Paolo di Torino, Kansallis Banking Group, Kuwait International Investment Co. s.a.k., LTCB International Limited, Lloyds Merchant Bank Limited, Manufacturers Hanover Limited, Mitsubishi Finance International Limited, Mitsubishi Trust and Banking Corporation (Europe) S.A., The National Commercial Bank - Jeddah, The Nikko Securities Co., (Europe) Ltd, Norddeutsche Landesbank Girozentrale, Paine Webber International, PK Christiania Bank (UK) Limited, Postpankki, Sawa International Limited, J. Henry Schroder Wagg & Co. Limited, Smith Barney, Harris Upham & Co. Incorporated, Sumitomo Finance International, Svenska Handelsbanken Group, Yamachi International (Europe) Limited, Julius Baer International Limited, Banca del Gottardo, Banca della Svizzera Italiana, Bank Leu International Ltd, Banque Internationale à Luxembourg S.A., Girozentrale und Bank der österreichischen Sparkassen Aktiengesellschaft, International Financial Advisers, Oesterreichische Länderbank AG, Swiss Volksbank, Privatbanken A/S, Copenhagen Handelsbank A/S, Den Danske Bank

This announcement appears as a matter of record only.

New Issue

15th April, 1986



Cdn \$75,000,000

Ford Credit Canada Limited

10% Guaranteed Notes due April 15, 1993

Guaranteed by

Ford Motor Credit Company

Issue Price 101 1/4 per cent.

- Union Bank of Switzerland (Securities) Limited, Bank Leu International Ltd, Banque Bruxelles Lambert S.A., Banque Nationale de Paris, Banque Paribas Capital Markets Limited, CIBC Limited, Commerzbank Aktiengesellschaft, County Bank Limited, Crédit Commercial de France, Deutsche Bank Capital Markets Limited, Generale Bank, IBJ International Limited, Kuwait International Investment Co. s.a.k., Merrill Lynch Capital Markets, Morgan Guaranty Ltd, Morgan Stanley International, Orion Royal Bank Limited, Swiss Bank Corporation International Limited, Swiss Volksbank, Westdeutsche Landesbank Girozentrale, Wood Gundy Inc.

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

GLOBAL FINANCIAL MARKET

Tokyo turns a critical eye on itself

BY DAVID LASCELLES, BANKING CORRESPONDENT

DOES TOKYO have what it takes to be a major international financial centre? The assumption that Tokyo, along with London and New York, will dominate the world financial scene as a "global market" emerges has taken deep root in the minds of bankers and financiers in the last year or two. But of the three, it is probably the least well understood by foreigners, and certainly the least penetrable. And the answer to the opening question could still be no.

deficiencies it must overcome if it is to match New York and London. It comes from the Nomura Research Institute, the research arm of the country's largest securities firm, in a special study* of the world financial markets commissioned last year to commemorate the Institute's 20th anniversary. "Basically," the study says, "there will have to be a radical and complete revolution in thinking if Tokyo is to succeed—and specifically if Japan is to avoid making the same mistakes as the US in the early days which resulted in international financial business migrating to London. Nomura sees an ominous sign in the parallel between Japan's heavy dependence on the New York bankers' acceptance market, and the days before World War I when US trade was largely financed in London. "It is a fact that because of internal restrictions, Japan is forced to rely on overseas financing," it says. The study makes several

proposals to correct Tokyo's failings: Japanese banks should commit themselves more heavily to the new yen-denominated bankers' acceptance market, which has been a flop. It also urges the creation of an offshore banking centre in Tokyo, which is now going ahead. Internationally acceptable trading rules and practices should be introduced as quickly as possible. "There is a tendency in Japan," it says, "for the country to develop its own unique practices and its own way of doing things, and Japan has not been very active in adopting the rules and practices of other nations to pave the way for integration." Investment should be made to ensure the training of people needed to enable Tokyo to develop as a financial centre. If Tokyo is to match New York, it will have to raise the number of people employed in financial services from between 220,000 and 230,000 to between 300,000 and 400,000 in the next ten years.

Several regional research centres should be set up in Japan to study the West Pacific economy and to support Tokyo's position as the natural financial market for the region. Japan should develop its own information bases, and its own international electronic wire service like Reuters and Dow Jones-Telerate. The striking point about this list is that—to foreign eyes at any rate—it omits what might seem the more important issue of speedier liberalisation of the financial markets. But outsiders might draw some encouragement from the second proposal—to bring Japanese trading practices more in line with the rest of the world. No matter how large Tokyo becomes in relation to London and New York, it will always be treated as the odd one out until that happens. "The World Economy and Financial Markets in 1985," says Nomura Research Institute, 23, Monument St, London EC3R 8AJ. 01-626 1086.

Lazard Bros. seeks stake in Indian bank

BY R. C. MURPHY in Bombay LAZARD BROTHERS has proposed taking a stake in Credit Finance Corporation (CFC), making it India's first joint venture in merchant banking. Mr Udayan Bose, CFC chairman, said the UK institution has sought permission from the Reserve Bank of India to acquire 25 per cent of CFC, although the authorities might restrict this to 20 per cent. CFC is the first merchant bank in India to have become involved in corporate restructuring, mergers and acquisitions, and project financing. Merchant banking in India has largely centred on management of equity issues. The bank is currently attempting to revive three loss-making companies by strengthening equity, arranging loans and supplying management. For Gramophone Company of India (GCI), one of the three, CFC has identified areas for diversification and Mr Bose has taken management responsibilities by becoming its vice-chairman.

Advance for Okuma Machinery

BY YOKO SHIBATA IN TOKYO

OKUMA Machinery Works, a Japanese machine tool maker, has shown the benefits of strong demand from car makers in reporting record pre-tax profits of 1,000 million yen in the year to March 31, up 33.6 per cent. Net profits were 57 per cent higher at 528 million yen, on sales of 990.9 billion yen, up 27 per cent. Earnings per share rose to 440.87 yen from 346.44 yen, and the company will pay a 99.75 yen share dividend. This involves an increase in the ordinary payment from 78.50 to 99 yen and an additional special distribution. Of total turnover, exports accounted for 37.5 per cent—a jump of 53.4 per cent. However, Okuma foresees a far poorer business environment for the current year. The strength of the yen has had a negative effect on export sales margins and has even hurt demand from domestic customers such as the car makers. Pre-tax profits are projected at 770 million yen, down 30 per cent, with net profits at 533 million yen, a fall of 4 per cent. A 99.50 dividend is expected. NTN Toyo Bearing, has reported parent company net earnings for the year ended March 20 down by 34.2 per cent to 53,630 million yen from 80,560 million yen despite sales up from 2,236.7 billion to 2,940.4 billion yen. AP-DJ reports from Tokyo. Net income dropped to 115.87 per share from 174.21 but the company plans to pay an unchanged dividend total of 98 per share. The company said the drop in earnings resulted mainly from the negative impact of the yen's sharp appreciation. For the current year, sales are expected to increase to about 3,450 billion yen, but net earnings are forecast to decline to about 560 billion yen.

MURATA MANUFACTURING, a Japanese maker of parts for television sets and personal computers, is lifting its dividend as forecast, despite a flat year just ended and the prospect of an earnings decline in the current 12 months. Group net profits edged up by 118 million yen (\$1.1 million) to 221.67 billion yen in the year to March 20, on sales which showed a 5.6 per cent dip to 2,205,060 million yen. The dull performance in part reflected a bare 770 million rise in pre-tax profits for the parent company alone, to reach 222.69 billion yen. These are forecast to fall 22 per cent in the current year to some 170 billion yen, despite a revival in sales. The annual dividend is none the less being raised from 114 to 115, a level which Murata hopes to maintain for 1986-87. Consolidated earnings per share were 135.52 compared with 110.89. Murata, which specialises in ceramic capacitors and filters, has 10 operating subsidiaries overseas.

Advertisement for Citicorp 8% Subordinated Notes Due May 15, 1993. Total amount: U.S. \$150,000,000. Lists various international banks as agents.

Earnings and payout increased at Nampak

By Jim Jones in Johannesburg

NAMPK, the South African packaging company, relied largely on its paper-based operations to generate higher profits in the half-year to March while Metal Box South Africa, its 54 per cent-owned subsidiary, reported higher turnover but lower operating and pre-tax profits for the period. Consolidated sales for Nampak rose to R537.2 million (\$367.2 million) from R715.7 million and pre-tax profits were R70.5 million against R60.7 million. Mr David Brown, the chairman, says turnover rose by 8 per cent in real terms, but adds that this included sales from a new tissue wadding mill and from infant and sanitary protection product lines. He says that export sales grew well and that margins were improved by increased volumes and plant loadings. In April Nampak acquired a Nazi-based paper sack manufacturer and issued R10.44 million in new shares for the purchase. Mr Brown says that political and economic uncertainties make forecasting difficult, but he believes that earnings should increase modestly this year. First-half earnings rose 76 cents a share from 71 cents and the interim dividend has been raised to 33 cents from 32 cents. Nampak is indirectly controlled by Barlow Rand, the industrial and mining group. Metal Box South Africa, which remains an affiliate of the British Metal Box Company, suffered from the effects of tight trading conditions exacerbated by higher costs of imported raw materials. Turnover increased to R419 million from R369 million, but pre-tax profits declined to R25.5 million from R27.1 million. The directors say that the beverage can and liquid packaging divisions were adversely affected by higher imported raw materials costs due to the rand's weakness. Interim earnings slipped to 23.5 cents a share from 24.8 cents but the interim dividend has been maintained at 10 cents. Last year's earnings were 54.1 cents a share and a dividend total of 22 cents was paid.

Table titled 'NEW INTERNATIONAL BOND ISSUES' listing various bond issues with columns for currency, amount, maturity, coupon, price, book runner, and offer yield.

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Advertisement for Multibanco Comermex, S.N.C. U.S. \$135,000,000 Floating Rate Certificates of Deposit. Arranged by First Interstate Capital Markets Limited. Lists various banks as agents.

سكوتيا

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NEW ISSUE

April 1986

320,000 Free Common Shares

300,000 Free Preference Shares

NOKIA

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by the undersigned.*



The First Boston Corporation

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NEW ISSUE

April 1986

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Amer Group Ltd

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NEW ISSUE

April 1986

5,000,000 Shares

Class C Common Stock



Union Bank of Finland Ltd.

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The First Boston Corporation

Unitas Ltd.

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NEW ISSUE

January 1986

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Series II Shares



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The First Boston Corporation

RECENT ISSUES

UK COMPANY NEWS

Burton seeks 'specialist' buyer for Hamleys toys

BY MARTIN DICKSON
Burton Group, the retailer, has put up for sale Hamleys, the famous toy shop in London's Regent Street, which it acquired last August as part of its £560m takeover of Debenhams, the department store chain.
Goldman Sachs, the US investment bank, has been appointed to handle the sale, and an informal prospectus is being sent to possible buyers in both the UK and US. These are thought to include the large US chain Toys R Us, which began operating in the UK last year.
Hamleys, which has two other stores outside London, in Bath and Birmingham, produced turnover of £15m in the year to February 1985. With its international reputation, it might fetch between £25m and £50m.
Mr Ralph Halpern, chairman of Burton, said the name had enormous potential, and Burton would sell to the people who

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the subdivisions shown below are based mainly on last year's timetable.

TODAY
Interim: Australia and New Zealand Banking, Brooks Tool Engineering, Matthew Brown, Craton Lodge and Knight, Crystallite, Dublin, Pericom, United Scientific, John Williams.
Finals: Associated British Foods, Claydon Properties, Godwin Warren

FUTURE DATES
Interim: Appleton (A. and P.) May 29
Pericom May 27
Sturge May 3
Finals: British Telecommunications June 19
Buckley's Brewery May 28
Cocite May 28
Hargraves May 28
New England Properties May 22
Plessey May 22
Redland May 29
Western Brothers May 28

could develop this to the fullest. Mr Halpern had been hinting for several months that Burton might dispose of Hamleys, on the grounds that it might be better developed in the hands of a specialist toy retailer.
The sale forms part of his plan to reduce Burton's level of debts, which rose to over £300m in the wake of Debenhams acquisition. Burton is expecting

Major shake-up imminent at Brunning

BY DAVID GOODHART
Brunning Group, which in 1961 became the first advertising agency in Europe to receive a stock market quotation, will today announce an unexpected trading loss of about £200,000 and a major shake-up in its senior management.
Mr Geoffrey Brunning, the chairman, is resigning along with another senior director, Mr Frank Casey, although both men will retain contact with the company in an advisory role.
The share structure of the company is also being transformed. The Brunning family shareholding, which represented about 40 per cent of the ordinary share capital, has been split almost evenly between institutional investors and members of the senior management team.
Brunning grew rapidly in the advertising boom of the 1960's, but was hit in the 1980's by its diversification into the leisure industry. In 1985, pre-tax profit was £377,000 on turnover of £56.7m.
However, it will now announce, in addition to its trading loss of about £200,000, an aggregate loss for the year close to £300,000.
The major costs for the year were the failure to let several properties, the loss of a major client and the closure of the Liverpool agency. In addition, the group's promotional handling subsidiary, PHS (Nelson), suffered from a sudden reduction in business activity and the ill-health of a senior member of staff. The company has incurred a substantial loss for the year, and consequently it has been closed down, increasing the losses to £300,000.
The new management team—with its significant stake in Brunning—is headed by Mr Trevor Shonfield, who is currently managing director of the London agency and will become chief executive.

Music Sales in £8m bid for Boosey & Hawkes

BY MARTIN DICKSON
PROPOSALS for an £8m takeover of Boosey & Hawkes, the music publishing and instrument business, were unveiled yesterday by Music Sales, a privately owned British sheet music publisher headed by American-born Mr Robert Wise. The approach has been rejected by Boosey.
A key feature of the plan is the separation of Boosey's publishing and instrument businesses, with the publishing going to Music Sales. The instrument side would be purchased by a consortium in which the current management could participate. This would be financed by Caudover Investments, the venture capital company, and the new company might have as chairman Sir Ronald Halstead, who was ousted last autumn as chairman of Beecham, the pharmaceutical group.
However, the offer is subject to a number of preconditions. These include the recommendation of the Boosey board and significant irrevocable acceptances for the 49.25 per cent stake held by Carl Fischer Inc, an American company. Carl

EQUITIES

Share Price	Annual Dividend	Yield %	Stock	Change	High	Low	Close	Div. Yield %	Div. Payout %
125	1.50	1.20	Admiral	+	125	125	125	1.20	2.4
125	1.50	1.20	Admiral	+	125	125	125	1.20	2.4
125	1.50	1.20	Admiral	+	125	125	125	1.20	2.4
125	1.50	1.20	Admiral	+	125	125	125	1.20	2.4
125	1.50	1.20	Admiral	+	125	125	125	1.20	2.4

FIXED INTEREST STOCKS

Share Price	Annual Dividend	Yield %	Stock	Change	High	Low	Close	Div. Yield %	Div. Payout %
125	1.50	1.20	Admiral	+	125	125	125	1.20	2.4
125	1.50	1.20	Admiral	+	125	125	125	1.20	2.4
125	1.50	1.20	Admiral	+	125	125	125	1.20	2.4
125	1.50	1.20	Admiral	+	125	125	125	1.20	2.4
125	1.50	1.20	Admiral	+	125	125	125	1.20	2.4

"RIGHTS" OFFERS

Share Price	Annual Dividend	Yield %	Stock	Change	High	Low	Close	Div. Yield %	Div. Payout %
125	1.50	1.20	Admiral	+	125	125	125	1.20	2.4
125	1.50	1.20	Admiral	+	125	125	125	1.20	2.4
125	1.50	1.20	Admiral	+	125	125	125	1.20	2.4
125	1.50	1.20	Admiral	+	125	125	125	1.20	2.4
125	1.50	1.20	Admiral	+	125	125	125	1.20	2.4

PENDING DIVIDENDS

Date	Announcement	Date	Announcement
May 21	Admiral	June 20	Admiral
May 21	Admiral	June 20	Admiral
May 21	Admiral	June 20	Admiral
May 21	Admiral	June 20	Admiral
May 21	Admiral	June 20	Admiral

Offer for P-E Intl. only just covered

The offer for sale of shares in P-E International, the management consultants, was only just covered at the minimum 165p tender price.
Applications for up to 100,000 shares will be met in full, while applications for more than 100,000 shares, will receive 84 per cent of the number applied for.
The application list in respect of the offer for sale of 8m John Hargis ordinary was oversubscribed. The basis of allotment will be announced on Monday.
At Arlington Securities, the application list in respect of the offer for sale of 8.7m ordinary was heavily oversubscribed, and the allotments will also be announced on Monday.

Guernsey consortium rescues Intervision

MR DAVID QUAYLE, deputy chairman of Television South and the founder of B & Q (Retail), the DIY retailing group now owned by Woolworth, has stepped in with a Guernsey-based consortium to rescue Intervision Video, a troubled USM-quoted video tape distributor.
Intervision's main business is leasing pre-recorded video cassettes to rental shops. Profits began to slump in 1984 as an increasing number of its customers went out of business in a saturated market.
In the 17 months to November 1984 the company incurred

FT Share Information

The following securities have been added to the Share Information Service:
Nationwide Building Society 10p 6/4/87 (Section: Loans-Building Societies). Schering Aktiengesellschaft (Chemicals).

FKI buys Thorn EMI division for £11.7m

FKI Electricals, a rapidly expanding electrical and electronic engineer, is buying for £11.7m cash the engineering and components division of Thorn EMI.
The deal comprises five companies: Clarkson International Tools, EMI-MEC, Keyswitch Varley, Thorn EMI Panelgraphic, and Thorn EMI Electrical Components.
Thorn directors say the disposal represents another step in its planned withdrawal from business areas—in this case

NatWest

In the table listing NatWest's capital raising on May 15, the sum of the primary capital floating rate notes issued in May 1985 was \$1bn and not \$100m as stated.

M & S Canada suspended

Marks & Spencer, the retailing group, yesterday declined to comment on the suspension of share dealings in its 57.2 per cent owned subsidiary, Marks & Spencer Canada, on Canadian stock exchanges last Friday. It said a statement would be issued in the next few days.
The suspension followed a sharp rise in the price of the shares and came amid speculation that Marks might be preparing to buy out the minority interests in the subsidiary.

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange.

Westpac Banking Corporation
(Incorporated with limited liability in the State of New South Wales, Australia)

U.S. \$100,000,000 8% Subordinated Bonds Due 1996

The following have agreed to subscribe or procure subscribers for the Bonds:

Morgan Guaranty Ltd	Westpac Banking Corporation
Bankers Trust International Limited	Banque Bruxelles Lambert S.A.
Banque Nationale de Paris	Banque Paribas Capital Markets Limited
Commerzbank Aktiengesellschaft	Crédit Commercial de France
Dresdner Bank Aktiengesellschaft	Genossenschaftliche Zentralbank AG
IBJ International Limited	Vienna
Kleinwort, Benson Limited	Merrill Lynch Capital Markets
Morgan Grenfell & Co. Limited	Morgan Stanley International
The Nikko Securities Co., (Europe) Ltd.	Orion Royal Bank Limited
Salomon Brothers International Limited	Société Générale
Swiss Bank Corporation International Limited	Union Bank of Switzerland (Securities) Limited
S. G. Warburg & Co. Ltd.	Westdeutsche Landesbank Girozentrale

The U.S. \$100,000,000 8 per cent. Subordinated Bonds (the "Bonds") are to be issued at 100½ per cent. of their principal amount in the denomination of U.S. \$5,000 each.
Application has been made to the Council of The Stock Exchange for the Bonds to be admitted to the Official List, subject only to the issue of a temporary Global Bond.
Interest at the rate of 8 per cent. will be payable annually in arrear in May each year commencing 28th May, 1987.
Listing Particulars relating to the Bonds and Westpac Banking Corporation are available in the Extel Statistical Services and copies may be obtained during normal business hours up to and including 21st May, 1986 from the Company Announcements Office, The Stock Exchange, Throgmorton Street, London EC2 and up to and including 3rd June, 1986 from:

Westpac Banking Corporation Walbrook House 23 Walbrook London EC4	R. Nivison & Co. 25 Austin Friars London EC2	Morgan Guaranty Ltd 30 Throgmorton Street London EC2
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19th May, 1986.

Sabah Development Bank Berhad

U.S. \$40,000,000 Floating Rate Notes due 1989

In accordance with the provisions of the Notes notice is hereby given that for the six month Interest Period from 19th May 1986 to 19th November 1986 the Notes will carry an Interest Rate of 7.25% per annum. The Coupon amount payable on Notes of U.S. \$10,000 will be \$370.56.

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Company Notices

CHEMICAL NEW YORK CORP
\$300,000,000 Floating Rate Subordinated Capital Notes Due 1997

In accordance with the provisions of the notes, notice is hereby given that for the interest period from May 19th 1986 to August 19th 1986, the notes carry an interest rate of 7½% per annum. The interest payable on the relevant interest payment date, August 19th 1986 against coupon no. 6 will be \$902.43 per \$50,000 note.

EUROPEAN COAL AND STEEL COMMUNITY
US\$50,000,000 8½% Bonds due 1987

NOTICE OF EARLY REDEMPTION
Notice is hereby given to the holders of the above mentioned bonds, that the Commissioner of the European Communities will proceed to the early redemption of the outstanding bonds due 1987 at 100% of their principal amount on June 15, 1986.
Interest accruing on the outstanding bonds will cease as of the same date.

BANQUE INTERNATIONALE A LUXEMBOURG
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Principal Paying Agent
Luxembourg
May 17, 1986

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WILH. SONESSON AB

ANNUAL GENERAL MEETING

The Annual General Meeting of shareholders will be held on Thursday 5 June at 5 pm at Malmö Börsus, Skeppsbron 2, Malmö, Sweden.
Matters to be considered are those prescribed in the articles of association and in the Swedish Companies Act.
Shareholders who wish to attend the meeting must be entered by name in the Register of Shareholders maintained by Vårdepapperscentralen VPC AB no later than 2 pm Monday 26 May and must have notified the Company of their intention to attend by communication with the head office of the Group, Adelgatan 5, Box 317, 201 23 Malmö, tel 46+(0)40-73880, extension 146, no later than 12 noon on Friday 30 May 1986.
Shareholders who have their shares registered in the name of a trustee or nominee must re-register them temporarily in their own Stockholm, Sweden, no later than Monday 26 May 1986, in order to be eligible to attend the Annual General Meeting.
Please note that notice of intention to attend the Annual General Meeting must be made separately to the head office of the Group in the manner described above.
The Board and the Managing Director recommend that the dividend for the year 1985 be 3.75 SEK per share. The dividend will be paid to shareholders whose names appear in the share register on the June 1986. Dividend payments are expected to be remitted by Vårdepapperscentralen VPC AB on 19 June 1986.
Malmö, 13 May 1986
THE BOARD OF DIRECTORS

FINANCIAL TIMES STOCK INDICES

	May 16	May 15	May 14	May 13	May 12	May 11	1986 High	1986 Low	Since Completion
Government Secs.	91.54	91.98	92.43	91.87	91.60	92.36	94.51	80.39	127.4
Fixed Interest	96.74	96.89	97.10	96.90	96.86	97.24	97.51	86.35	160.4
Ordinary	1289.5	1302.6	1320.0	1241.8	1330.8	1330.5	1496.9	1094.5	1435.9
Gold Mines	245.1	244.3	241.0	238.8	238.1	238.4	307.0	244.8	734.7
FT-Act All Share	772.94	779.75	786.41	787.09	788.37	788.30	858.39	664.42	882.39
FS:SE100	1864.9	1878.7	1894.3	1893.3	1893.3	1893.3	1893.3	1601.6	1717.6

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Shand
Committed to Construction

Shand Ltd
Shand House, Mellick Drive, Devonport, Tasmania 7344
Tel: (0628) 734441

Building two computer centres

J.M. JONES AND SONS (HOLDINGS), Maidenhead, has won two contracts, together worth over £13m, to construct computer centres in Poole, Dorset, and Theale, Berkshire. The single-storey computer building at 6,700 sq metres, together with a two-storey administration block...

Contracts worth over £4m have been won in the north of England and Wales by roofing and cladding contractor BRIGGS AMASCO. The largest, worth over £250,000, is for the complete re-roofing of a large 1 of a factory in Stockbridge, Sheffield.

CONSTRUCTION CONTRACTS

Norwich Union's largest redevelopment

BY JOAN GRAY, CONSTRUCTION CORRESPONDENT

NOWLEM MANAGEMENT has won a contract to act as construction adviser on the Norwich Union Insurance Group's £110m scheme to redevelop the Bentall centre at Kingston-upon-Thames in south west London.

Manchester chocolate factory

IDC, Stratford-upon-Avon, has been awarded a £12m design and management contract by United Biscuits (UK) for a chocolate manufacturing plant to be built on a 1.5 hectare site at Crossley Rd, Manchester. The new plant will be 82 metres long by 37 metres wide and will incorporate

Refurbishing Dartford Tunnel

FAIRCLOUGH CIVIL ENGINEERING has been awarded a £4.3m contract by Kent and Essex County Councils (acting through the Dartford Tunnel Joint Committee) for the refurbishment of the western tunnel (northbound) of the Dartford Tunnel under the River Thames, between Kent and Essex. Already underway, the contract is for improvement of

Housing plan in Wythenshawe

Contracts worth over £3m for house building and repair work have been won by ROWLINSON CONSTRUCTIONS, Poynton. Under the biggest scheme, worth £1.35m, Rowlinson will build 66 homes as phase 1 of a Manchester City Council develop-

ment in Wythenshawe Road, Wythenshawe. The 15-month contract, which begins on June 30, includes 44 one-bed flats, 38 two-bed flats and a terrace of four houses, together with all road and sewer work.

On how it should be programmed and costed. The contract for the actual construction work - which it is estimated will cost up to £80m - will be awarded separately. "Our job is to work out the best way of building the scheme and to spot the problems in advance," said Mr John Marshall, managing director of Nowlem Management.

Seven-storey office building

RUSH & TOMPKINS has won five construction contracts in the south east worth more than £9m, including a seven-storey office building in London for Mallor Securities worth £4m. Work has started on the 45,000 sq ft building at 9-13 George Street, W1, which consists of a basement, ground floor offices and two penthouse flats. The structure is a reinforced concrete frame with piled foundations, ribbed slab floors, brick cladding and asphalt

Upgrading the heating

HADEN YOUNG has received three orders together worth £5.5m. Two are for the London Borough of Southwark and involve upgrading housing estate heating systems. Under a £3.2m contract at the Brandon Estate, the company will extend a boiler house to accommodate two additional boilers and will install distribution mains together with radiator heating to 538 homes. At North Peckham, a £2.3m contract involves installation of radiators in 70 blocks of low-rise flats. Together with associated building and electrical work, the third contract, worth £2.3m, is

a difficult earlier project, the Redhill Quadrant Scheme, and tackling that together gave us quite a respect for each other," said Mr Marshall. The Bentall's scheme is on a far larger scale than the Redhill project. It involves redeveloping the department store site while keeping the shop open for trading - to create a new department store behind the existing historical facade. It also includes 1m extra shops, food court and car park. The Aston Webb facade will be retained.

OSBORNE GROUP has won two contracts valued at over £2.2m. Already underway is a job in the Stoneborough Shopping Centre, Middlesbrough, to convert the former 10,000 sq ft department store into 14 smaller units on behalf of the Prudential Assurance Company. Valued at £1.4m, the phased programme also involves improvements to a pedestrian bridge. The other contract, worth £860,000, involves construction of a 15,000 sq ft estate block for Centronics at States at Tinsley Lane, Crawley.

BP OIL DISTRIBUTION LIMITED

(Formerly named AMOCO AUSTRALIA LIMITED)
(Incorporated with limited liability in The Australian Capital Territory)
U.S. \$50,000,000
9 7/8% Bearer Notes due 1990
guaranteed by
BP AUSTRALIA LIMITED
(as successor guarantor to Amoco Holdings Pty. Limited as subsequently renamed)
the obligations of such guarantor being guaranteed jointly and severally by
AMOCO INTERNATIONAL FINANCE CORPORATION
and
AMOCO COMPANY
(as successor guarantor to Amoco Corporation, formerly named Standard Oil Company)
and the obligations of
AMOCO COMPANY
being guaranteed by
AMOCO CORPORATION
Notice is hereby given that copies of the Report and Accounts of BP Oil Distribution Limited for the year ended 31st December 1985 may be obtained at the address given below during usual business hours on any weekday (Saturdays and public holidays excepted).

Contracts & Tenders

ALGERIE - الجزائر
REPUBLIQUE ALGERIENNE DEMOCRATIQUE ET POPULAIRE
(Minister of Commerce)
ENTREPRISE NATIONALE D'APPROVISIONNEMENT EN PRODUITS ALIMENTAIRES
AVIS D'APPEL D'OFFRES INTERNATIONAL
NUMERO: 11/86
Un Avis d'Appel d'Offres International est lance pour la fourniture de: 150,000 ovins vivants - 100 pour cent males destinés a l'abattage pour la boucherie. 20,000 bovins vivants - 100 pour cent males destinés a l'abattage pour la boucherie.

Legal Notices

THE COMPANIES ACT, 1985
LUCAS VENDING SERVICES LIMITED
NOTICE IS HEREBY GIVEN pursuant to section 588 of the Companies Act 1985 that a Meeting of the Creditors of the above-named Company will be held at the offices of Leonard Curtis & Partners, 3rd Floor, Peter House, Oxford Street, Manchester, M1 5AB, on the 20th day of May 1986 at 12.00 o'clock in the afternoon.

THE HOWARD GROUP PLC

UNAUDITED RESULTS OF THE GROUP FOR THE SIX MONTHS ENDED 31 MARCH 1986
6 months to 31.3.86 6 months to 31.3.85 Year to 31.3.85
Net retained brokerage 3187 1840 4735
Extraordinary item 179 - -
Profit attributable to shareholders 1244 684 1873
Ordinary dividends 465 594 866
Profit retained 779 106 1107
Earnings per Ordinary Share 12.5p 5.7p 10.1p

KADUNA STATE AGRICULTURAL DEVELOPMENT PROJECT
ADVERTISING FOR PROCUREMENT AGENTS
1. The Federal Government of Nigeria has received a loan from the International Bank for Reconstruction and Development towards the cost of Kaduna State Agricultural Development Project (KADAP) and its associate, Farmers Supply Company (FASCOM).

Company Notices
Crédit Foncier de France
US \$ 200,000,000 Floating Rate Notes Due 1995
with 200,000 Warrants to acquire by exchange of US dollar Bonds or by purchase ECU denominated Floating Rate Notes Due 1995
For the period 13th December 1985 to 16th June 1986 the interest amount will be US \$ 392.90 per US \$ 10,000 Note, payable on 16th June 1986.

NOTICE OF EXTRAORDINARY GENERAL MEETING
NOTICE IS HEREBY GIVEN that an extraordinary general meeting of the above-named company will be held at 8th Floor, Prince's Building, Hong Kong on Thursday, the 12th day of June, 1986 at 10.15 a.m. for the purpose of considering and voting on the resolution of the members, other than the holders of the shares of the company which are beneficially owned in trust for the company...

METROPOLITAN WATER SEWERAGE & DRAINAGE BOARD, SYDNEY, AUSTRALIA
SUBMARINE OCEAN OUTFALLS PROJECT
CONTRACT 6517-S
OFFSHORE INSTALLATION OF RISERS AND DIFFUSER HEADS
Registration of Tenderers
The following organisations have been registered as Tenderers for Contract 6517-S:
Alwood Oceanics Inc.
Ray McDermott (Australia) Pty. Ltd./John Holland

Kingdom of Denmark
US \$ 250,000,000 Floating Rate Notes due May 1995
In accordance with the description of the Notes, notice is hereby given that for the interest period May 15, 1986 to November 17, 1986, the Notes will carry an interest rate of 10% per annum.
The interest payable on the relevant interest payment date, November 17, 1986 against coupon n° 3 will be US\$16.67 for each US\$10,000.

Venture Link Limited
has arranged the subscription of £5,000,000
on behalf of the Directors of Gothic Crellon Limited
To provide the equity finance for the acquisition of Gothic Crellon Limited from THORNEMI
Participating investors include:
Ensign Trust
C.G.I. Pension Trust Limited
The Causway Development Capital Fund
Royal Life Insurance Limited
M & G Investment Management Limited
Water Authorities Superannuation Fund
Grosvenor Technology Fund
Commercial Union Assurance Company plc
Venture Link M4 Syndicate

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BUSINESSMAN'S DIARY

UK TRADE FAIRS AND EXHIBITIONS

May 20-22
RoSPA International Safety Exhibition (01-780 4171)
NEC, Birmingham

May 20-24
Chelsea Flower Show (01-834 4335)
Royal Hospital, SW1

May 23-June 1
National Home, Garden and Leisure Show — LIFESTYLE (021-222 9341) NEC, Birmingham

May 29-June 7
Fine Art and Antiques Fair (01-885 1200)
Olympia

June 3-5
Northern Electronics Exhibition — ELECTRONORTH (0832 3685) G-Mex Centre, Manchester

June 3-6
International Chemical and Process Engineering Show and Conference — EUROCREM (01-740 5051) NEC, Birmingham

June 7-8
International Air Fair and Trade Exhibition (0969 7111)
Biggin Hill

June 8-12
Shop Equipment and Display Exhibition, including Point of Sale — SHOPEX INT (01-865 4499)
Olympia

June 11-21
Grosvener House Antiques Fair (0793 26899)
Grosvener House, W1

June 23-26
Institute of Leisure and Amenity Management Conference and Exhibition (0491 873558)

June 24-26
Advanced Materials Conference and Exhibition (01-868 4468)
Wembley Conference Centre

OVERSEAS TRADE FAIRS

June 10-15
International Banking and Finance Services and Technologies Exhibition — TECHNObANK (0494 775444)
Geneva

May 13-15
Production, Organisation and Technical Aspects of Shows & Meetings, Trade Fair and Congress — SHOWTECH (01-740 4444)
Berlin

May 21-23
International Cargo Services and Equipment Exhibition — INTER-CARGO '86 (07072 75641)
Boston

May 26-30
Automated Manufacturing Conference and Exhibition — AUTOMACH 86 (US) (313 271 1500)
Sydney

May 28-June 4
Mechanical Handling Machine Tool & Products Exhibition (01-439 3964)
Paris

June 3-6
Retail and Distributive Exhibition — RETAIL EUROPE (0794 794161)
Amsterdam

BUSINESS AND MANAGEMENT CONFERENCES

May 20
CBI: Contract bonds and guarantees (01-378 7400)
Centre Point, WCI

May 22
The Institute of Directors: How to work out the winning streak (01-539 1233)
116 Pall Mall, SW1

May 25-28
International insurance forum (Panama 63-7555)
Panama

May 26-30
International Advertising Association: World advertising congress (Chicago 312) 644 5997)
Chicago

May 27-29
Banking Association of Ticino and City of Lugano: International banking symposium (01-251 9321)
Lugano

May 28-29
FT Conferences: Telecommunications and the European business market — planning tomorrow's trade routes (01-621 1355)
Hotel Inter-Continental, W1

May 28-29
FT Conferences: The 1986 Motor Industry Conference — vehicle distribution and marketing (01-621 1355)
Geneva

June 2-3
Avmark International's annual conference on European aviation, European liberalization and its effect on aircraft demand and values (01-821 6788)
Tara Hotel, W8

June 9-10
FT Conferences: World Electronics — Strategies for tomorrow's markets (01-621 1355)
Hotel Inter-Continental, W1

June 12
The Institute of Petroleum: Sources of information for the offshore industry (01-636 1004)
New Cavendish Street, W1

June 16
LSE: Energy supply options in a resource-rich national economy — the case of the UK (01-405 7898)
London, WC2

June 18-19
FT Conference: World gold in 1986 (01-621 1355)
Hotel Inter-Continental, W1

June 18
Institute of Directors: UK companies — the revenue offensive (01-839 1233) 116 Pall Mall, SW1

June 18
RIPA: Government and the private sector (01-222 2268)
London Business School, NW1

June 18-20
1986 World Congress on Management Development (0234 48238)
Royal Lancaster Hotel, W2

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

THE WEEK IN THE COURTS

US product liability law can lead to unfairness

By A. H. HERMANN, LEGAL CORRESPONDENT

"IT IS one world" and although this piece of wisdom has now become a party political slogan, it is increasingly true. Even without the Chernobyl disaster, we would be reminded of it by the US courts which tend to protect US consumers against damage caused by faulty products wherever manufactured and even when the manufacturer had only a vague awareness that his product might reach the American market as a component of another product made elsewhere, outside the US.

Unfashionable as it is, I must confess a certain sympathy for the eagerness of the US state courts to protect US consumers, irrespective of where the acts which had adverse consequences took place. After all, it has always been accepted that if a bullet is fired across the frontier and hits some one, that is a sufficient ground for criminal prosecution by the country where the injury occurred. By similar logic, the European Court ruled some years ago that pollution of the Rhine by waste released upstream could be viewed downstream, where the pollution took effect, as an act done in another country.

As the world grows smaller and the world market integrates, with the result that manufacturers cannot foresee where their mass-produced goods will end, it would be good to have international harmonisation of product liability laws and an international convention on jurisdiction over product liability claims. Unfortunately, we have neither and no prospect of getting them within the foreseeable future.

Manufacturers exporting their products worldwide have to live, therefore, with the fact that the US courts award compensation for the effects of faulty products, and sometimes for misuse of perfectly sound products, on terms incomparably more generous than the courts of any other country. As a result, anyone, if he can, tries to sue in the US for his product liability claims—and also anti-trust claims—even if the manufacturer's connection with the US markets is of the flimsiest type.

Such a case came before the Supreme Appeal Court of California when a Taiwanese tyre manufacturer, who was held responsible for a motor-

cycle accident in California, thought to involve as a third party a Japanese tyre valve manufacturer, whose valve was used in the blown tyre which caused the accident.

The valve manufacturer, Asahi Metal Industry Co Ltd, supplied less than 1.25 per cent of its products to the Taiwanese tyre manufacturer. Only 22 per cent of the Taiwanese manufacturer's tyres used Asahi valves. Asahi had no control over the distribution of tyres fitted with its valves, did not ask that they be marketed in California and was not asked to design any valve assemblies to comply with specific Californian standards.

When the dispute reached the California Court of Appeal, this said that it had no personal jurisdiction over Asahi as "It would not be reasonable to re-

As the world market integrates manufacturers cannot foresee where their goods will end

quire Asahi to respond to California solely on the basis of ultimately realised foreseeability that the product into which its component was embodied would be sold all over the world including California."

However, the Californian Supreme Court thought otherwise. It held that as California had a substantial interest in protecting its consumers, and both California and the Taiwanese tyre manufacturer had an interest in avoiding inconsistent results and a multiplicity of litigation, the dispute should be governed by the substantive law of California and fell under the jurisdiction of Californian courts.

Asahi appealed to the Supreme Court of the US and this agreed on May 3 (No 85-693) to review the Californian decision. The Washington law firm Sutherland, Asbill & Brennan submitted an amicus curiae brief on behalf of the Confederation of British Industry, and the American Chamber of Commerce in the UK.

We must now keep our fingers crossed that the foreign manufacturers, one in Japan and the other in Taiwan, do not settle their dispute before the Supreme Court can consider it,

as happened in the case of Messerschmitt Bolkow Blohm GmbH v Walker concerning extraterritorial discovery orders which I reported in this column on April 28. In my view, there are reasonable prospects that, given the opportunity to consider this matter, the Supreme Court will restrict the exorbitant jurisdictional claims of the state courts. Such a decision would reduce the insecurity of UK and other non-US manufacturers and would diminish the likelihood of further political conflicts.

However, the hope that the Supreme Court will take the side of reason is not supported by recent decisions of US courts refusing to accept jurisdiction over foreign liability claims against US manufacturers. Thus, in Piper Aircraft Co v Reyno, the US Supreme Court held in 1981 that the foreign plaintiffs could not pursue a product liability claim against a US manufacturer in a US court as Scotland was a more appropriate forum for the suit. The fact that, if successful, the claimant had the prospect of being awarded much higher damages in the US than in Scotland was not thought to be decisive.

Only last Monday Judge Keenan of the District Court for the South of New York (Manhattan) refused to exercise jurisdiction over the claims of the Indian victims of the Bhopal disaster against Union Carbide Corporation, though it imposed as a condition that Union Carbide (which is likely to come off much more cheaply in India) should submit to the jurisdiction of Indian courts, comply with their discovery orders, and abide by any judgment.

Legal logic would suggest that if Indian claims against American manufacturers belong before an Indian court, American claims against a Japanese manufacturer should be heard in the US. Such logic would, however, lead to gross unfairness because it would mean that in claims arising out of international trade, US exporters would get off cheaply while foreign manufacturers exporting, even indirectly, to America would have to bear the full brunt of US product liability laws.

One hopes also that the US Supreme Court will take into account the requirement of

legal certainty. If a Taiwanese firm is allowed to haul a Japanese supplier before a Californian court over the alleged failure of a component which the Japanese firm supplied without knowing that it would be used in a product marketed in California, component suppliers everywhere will face considerable legal uncertainty.

The US rules of personal jurisdiction are limited by the constitutional requirement of fairness and reasonableness. They were developed in a series of decisions concerning the jurisdiction of one US state over defendants resident in another US state. Within the limits of fairness and reasonableness, personal jurisdiction was extended in step with the gradual integration of the American economy.

It would threaten trade if international personal jurisdiction went further than inter-state jurisdiction

But, as the CBI brief points out: "There may be a common market within the United States, but there is as yet no common market within the world community." If personal jurisdiction over foreign firms were to be conceived as broadly as that over firms resident in another US state, that alone would be likely to lead to international complications.

It would be even worse, and a threat to trade, if it was accepted that international personal jurisdiction went further than inter-state personal jurisdiction, and could be based on conduct outside America which had only an indirect effect in the US in the stream of international commerce.

Fortunately, the Supreme Court has already twice shown a deeper understanding of the problem than manifested in California. In *Helicopteros*, 466 US 408 it denied personal jurisdiction in a case where the foreign defendant had far greater ties to the US than Asahi and in *Mitsubishi Motors Corporation v Soler Chrysler-Plymouth Inc* it held last year that the dispute should be arbitrated in Tokyo, reversing the lower court which held that US anti-trust policy precluded arbitration. So there is some hope yet.

ISSUES OF GOVERNMENT STOCK

The Bank of England announces that Her Majesty's Treasury has created on 16th May 1986, and has issued to the Bank, additional amounts as indicated of each of the Stocks listed below:

£200 million	2 1/2 per cent	INDEX-LINKED TREASURY STOCK, 2003
£100 million	2 1/2 per cent	INDEX-LINKED TREASURY STOCK, 2009
£100 million	2 1/2 per cent	INDEX-LINKED TREASURY STOCK, 2013

The price paid by the Bank on issue was in each case the middle market closing price of the relevant Stock on 16th May 1986 as certified by the Government Broker.

In each case, the amount issued on 16th May 1986 represents a further tranche of the relevant Stock, ranking in all respects *pari passu* with that Stock and subject to the terms and conditions applicable to that Stock, and subject also to the provision contained in the final paragraph of this notice; the current provisions for Capital Gains Tax are described below.

Copies of the prospectuses for the Stocks listed above, dated 22nd October 1982, 19th October 1983 and 15th February 1985 respectively, may be obtained at the Bank of England, New Issues, Watling Street, London, EC4M 9AA.

Application has been made to the Council of The Stock Exchange for each further tranche of stock to be admitted to the Official List.

The Stocks are repayable, and interest is payable half-yearly, on the dates shown below (provision is made in the prospectuses for stockholders to be offered the right of early redemption under certain circumstances):

Stock	Redemption date	Interest payment dates
2 1/2 per cent Index-Linked Treasury Stock, 2003	20th May 2003	20th May 20th November
2 1/2 per cent Index-Linked Treasury Stock, 2009	20th May 2009	20th May 20th November
2 1/2 per cent Index-Linked Treasury Stock, 2013	16th August 2013	16th February 16th August

Both the principal of and the interest on the Stocks are indexed to the General Index of Retail Prices. The Index figure relevant to any month is that published seven months previously and relating to the month before publication. The Index figure relevant to the month of issue of 2 1/2 per cent Index-Linked Treasury Stock, 2003 and 2 1/2 per cent Index-Linked Treasury Stock, 2009 is that relating to February 1982 (310.7); the equivalent index figure for 2 1/2 per cent Index-Linked Treasury Stock, 2013 is that relating to June 1984 (351.9). These Index figures will be used for the purposes of calculating payments of principal and interest due in respect of the relevant further tranches of stock.

The relevant Index figures for the half-yearly interest payments on the Stocks are as follows:

Interest payable	Published	Relevant Index figure	Relating to
May	October of the previous year	October	September
November	April of the same year	April	March
February	July of the previous year	July	June
August	January of the same year	January	December

The further tranches of 2 1/2 per cent Index-Linked Treasury Stock, 2003 and 2 1/2 per cent Index-Linked Treasury Stock, 2009 have been issued on an ex-dividend basis and will not rank for the interest payments due on 20th May 1986 on the existing Stocks. The further tranche of 2 1/2 per cent Index-Linked Treasury Stock, 2013 will rank for a full six months' interest on 16th August 1986.

Each of the Stocks referred to in this notice is specified under paragraph 1 of Schedule 2 to the Capital Gains Tax Act 1979 as a gilt-edged security (under current legislation exempt from tax on capital gains on disposals made on or after 2nd July 1986, irrespective of the period for which the Stock is held).

Government statement
Attention is drawn to the statement issued by Her Majesty's Treasury on 20th May 1985 which explained that, in the interest of the orderly conduct of fiscal policy, neither Her Majesty's Government nor the Bank of England or their respective servants or agents undertake to disclose tax changes decided on but not yet announced, even where they may specifically affect the terms on which, or the conditions under which, these further tranches of stock are issued or sold by or on behalf of the Government or the Bank; that no responsibility can therefore be accepted for any omission to make such disclosure; and that such omission shall neither render any transaction liable to be set aside nor give rise to any claim for compensation.

BANK OF ENGLAND, LONDON
16th May 1986

All of these Securities have been sold. This announcement appears as a matter of record only.



Republic of Italy
ECU 400,000,000
Zero Coupon Notes Due 1996

Istituto Bancario San Paolo di Torino

Merrill Lynch Capital Markets

Crédit Commercial de France
Kreditbank International Group

Deutsche Bank Capital Markets Limited
Swiss Bank Corporation International Limited

Algemene Bank Nederland N.V.
Banca Manuardi & C.
Banco di Roma
Bankers Trust International Limited
Banque Indosuez
Bayerische Landesbank Girozentrale
Chase Investment Bank
CIBC Limited
Commerzbank Aktiengesellschaft
Crédit Lyonnais
Datwa Europe Limited
Generale Bank

Banca Commerciale Italiana
Banco di Napoli
Bank of Tokyo International Limited
Banque Générale du Luxembourg S.A.
Banque Nationale de Paris
Caisse des Dépôts et Consignations
Chemical Bank International Group
Citicorp Investment Bank Limited
Creditanstalt-Bankverein
Credit Suisse First Boston Limited
Dresdner Bank Aktiengesellschaft
Genossenschaftliche Zentralbank AG
Hambros Bank Limited

Girozentrale und Bank der Österreichischen Sparkassen
Morgan Guaranty Ltd
Nomura International Limited
Rabobank Nederland
J. Henry Schroder Wagg & Co. Limited
Sumitomo Finance International
Union Bank of Switzerland (Securities) Limited
Yamaichi International (Europe) Limited

Morgan Stanley International
Orion Royal Bank Limited
Salomon Brothers International Limited
Shearson Lehman Brothers International
Svenska Handelsbank Group
S. G. Warburg & Co. Ltd.

May 12, 1986

Brixton Estate

International investors in commercial property
Extracts from the Statement by the Chairman, Harry Axton

"The upward trend in profits has continued. On the rental side, there has been some real improvement in lettings and it is particularly satisfactory that the industrial and warehouse sector has started to revive at long last."

"The net asset value of the Group has risen from 175p per share to 197p per share, an increase of 12.6%, and this is after taking account of the impact of the fall in the value of the Australian Dollar."

"The current development programme at present exceeds £30 million and we are looking for suitable opportunities for expanding our activities both here and abroad."

HIGHLIGHTS OF 1985

- 11.2% increase in net rental income to £19,424,000.
- 12% increase in profit after tax to £7,085,000.
- Proposed final dividend of 3.35p per ordinary share making an increase of 9.7% for the year.
- Value of investment properties — £283 million.
- 12.6% increase in net assets to £162 million.

The Annual General Meeting of the Company will be held in London on 10th June 1986. If you would like a copy of the Annual Report and Accounts 1985, complete this coupon and send it to The Secretary, Brixton Estate plc, 22-24 Ely Place, London EC1N 6TG.

Name _____
Address _____

FT 10/85

INTL. APPOINTMENTS

New chairman for Havas as privatisation looms

BY PAUL BETTS IN PARIS

MR PIERRE DAUZIER has been appointed chairman of Havas. He will have the delicate task of running the French advertising and communications conglomerate...

Havas ladder since joining the concern in 1963. Mr Dauzier will take over from Mr Andre Rousselet, the former chairman who announced his plan to step down last month...

maintain its current diverse range of activities or whether some of its operations will be shed. One operation which could be shed from the group is the Havas Tourisme travel business...

De Benedetti aide joins Booz Allen

MR MAURIZIO MUSSATI, a senior aide to Mr Carlo de Benedetti, chairman of Olivetti, has joined the European operations of Booz Allen, the US management consultants...

Senior moves at Mobil

Mobil, the US based oil company, has made three top executive appointments as a result of the decision of Mr Alex H. Massad, a director and member of the executive committee...

Senior moves at Mobil

TRW, the Cleveland electronics and automotive products concern, has made three top executive appointments as a result of the decision of Mr Charles R. Allen, Mr Myers, who was chief administrative and financial officer of American Hospital Supply Corporation...

Japanese bank London post

MR JAN H. DALHUISEN is to join IBJ International, the London subsidiary of the Industrial Bank of Japan, in June as head of the bank's operations...

Japanese bank London post

Mr Lou A. Noto, general manager Middle East and chairman of Mobil Saudi Arabia, will succeed Mr Renne as vice president, planning and economics, for both corporations on July 1...

Singer makes technology re-alignment

SINGER COMPANY, the producer of aerospace electronics systems, has announced the establishment of two new high-technology business groups and the appointment of two executives to direct their operations...

A FINANCIAL TIMES SURVEY The Financial Times is proposing to publish a survey on PROPERTY ALONG THE M3 on JULY 11 1986

F.T. CROSSWORD PUZZLE No. 6,025

CROSSWORD PUZZLE grid with clues for Across and Down.

- ACROSS 1 A personal representation (8) 5 Tremble a tiny bit (6) 10 It is up for approval (5) 11 It is a recurring theme in German opera (8) 12 Turned and twisted overmuch (9) 13 Note basic education contains nothing but fault (5) 14 Suit to change into (6) 15 Army unit is also included in the project (7) 18 No gentleman, Sir Robin, when payments are due! (4, 3) 20 The know-all gets Dan in a temper (6) 22 A number order brick (5) 24 Proved to be a full member of the church (8) 25 The only one in a suit wearing a vest (8) 26 Yank goes round about East African republic (5) 27 New wars or old weapons (6) 28 Allows freedom where documents are concerned (8)

Singer makes technology re-alignment

Mr Terry W. Hill, 48, becomes executive vice president, defence electronics group. He will be responsible for the Singer divisions engaged in command/control / communications and intelligence and electronic warfare; navigation/guidance; and tactical control. The divisions are Kenfort, N.Y. HIRB, Pa.; Librascope, Calif.; and Dalmo Victor, Calif. Mr Hill was previously group vice president, government products group.

Mr William D. Turner, 53, becomes group vice president, training systems group. He takes responsibility for operations in simulation systems, simulation-based training services, and vocational training. These divisions are Link Flight Simulators, N.Y.; Link Simulation Systems, Md.; SimuFlite, Texas; and the education division, N.Y. The Allen Corporation of Virginia, which Singer has an agreement in principle to acquire is also to be part of the group.

Mr Turner was previously president of the Link Flight Simulation division and will continue as acting president there.

BankAmerica Canada chief executive

MR JAMES SHELLEY has been appointed president and chief executive of Bank of America Canada, the offshoot of the California-based group. This follows the resignation of Mr William Wilson, 42, from these posts to pursue personal interests.

Changes at Kidde

KIDDE, the New Jersey diversified industrial concern—the interests of which include the consumer and recreation fields and safety and security—has appointed Mr David R. Ficca, 54, vice chairman, in succession to Mr Bernard N. Ames, who remains a director.

AUTHORISED UNIT TRUSTS

Table listing various unit trusts and their details, including names like Abbey Unit Trust, Abbey Fund Managers, and various international and domestic funds.

Handwritten text: 1000000000

AUTHORISED UNIT TRUSTS & INSURANCES

Main table listing various unit trusts and insurance policies with columns for company names, fund names, and numerical values.

INSURANCES

Table listing insurance companies and their respective policies.

Continuation of the main table listing unit trusts and insurance policies.

Handwritten signature or stamp at the bottom center of the page.



INSURANCE, OVERSEAS & MONEY FUNDS

Table listing various insurance and overseas funds, including Standard Life, Target Life Assurance Co. Ltd., and others, with columns for fund names and numerical values.

Table listing insurance and overseas funds, including Barings Fund Managers (Guernsey) Ltd, Zurich American Insurance Co, and others, with columns for fund names and numerical values.

Table listing insurance and overseas funds, including MIM (Jersey) Limited, MIM (Guernsey) Limited, and others, with columns for fund names and numerical values.

Table listing money market bank accounts, including various bank names and their respective account details.

Table listing offshore and overseas funds, including various international investment funds and their performance metrics.

Table listing offshore and overseas funds, including various international investment funds and their performance metrics.

Table listing offshore and overseas funds, including various international investment funds and their performance metrics.

Table listing money market bank accounts, including various bank names and their respective account details.

Table listing traditional options, including 3-month call rates and various option contracts.

A selection of options traded is given on the London Stock Exchange Report Page.

LONDON SHARE SERVICE

BUILDING, TIMBER, ROADS - Cont

Table listing various building, timber, and road companies with columns for Dividend, Stock, Price, Last, and Yield.

CRAPERY & STORES - Cont

Table listing various grocery and store companies with columns for Dividend, Stock, Price, Last, and Yield.

ELECTRICALS

Table listing various electrical companies with columns for Dividend, Stock, Price, Last, and Yield.

CHEMICALS, PLASTICS

Table listing various chemical and plastic companies with columns for Dividend, Stock, Price, Last, and Yield.

DRAPERY AND STORES

Table listing various drapery and store companies with columns for Dividend, Stock, Price, Last, and Yield.

ENGINEERING - Continued

Table listing various engineering companies with columns for Dividend, Stock, Price, Last, and Yield.

FOOD, GROCERIES, ETC

Table listing various food and grocery companies with columns for Dividend, Stock, Price, Last, and Yield.

HOTELS AND CATERERS

Table listing various hotel and catering companies with columns for Dividend, Stock, Price, Last, and Yield.

INDUSTRIALS - Continued

Table listing various industrial companies with columns for Dividend, Stock, Price, Last, and Yield.

BRITISH FUNDS

Table listing various British funds with columns for Name, Price, Last, and Yield.

AMERICANS - Cont

Table listing various American companies with columns for Dividend, Stock, Price, Last, and Yield.

AMERICANS

Table listing various American companies with columns for Dividend, Stock, Price, Last, and Yield.

AMERICANS - Cont

Table listing various American companies with columns for Dividend, Stock, Price, Last, and Yield.

AMERICANS

Table listing various American companies with columns for Dividend, Stock, Price, Last, and Yield.

Over Fifteen Years

Table listing various funds with columns for Name, Price, Last, and Yield.

Undated

Table listing various funds with columns for Name, Price, Last, and Yield.

Index-Linked

Table listing various index-linked funds with columns for Name, Price, Last, and Yield.

INT. BANK AND O'SEAS GOVT STERLING ISSUES

Table listing various international bank and overseas government sterling issues with columns for Name, Price, Last, and Yield.

CANADIANS

Table listing various Canadian companies with columns for Dividend, Stock, Price, Last, and Yield.

BANKS, HP & LEASING

Table listing various bank, hire purchase, and leasing companies with columns for Dividend, Stock, Price, Last, and Yield.

BEERS, WINES & SPIRITS

Table listing various beer, wine, and spirit companies with columns for Dividend, Stock, Price, Last, and Yield.

Public Board and Ind.

Table listing various public board and industrial companies with columns for Dividend, Stock, Price, Last, and Yield.

Financial

Table listing various financial companies with columns for Dividend, Stock, Price, Last, and Yield.

LOANS

Table listing various loan companies with columns for Dividend, Stock, Price, Last, and Yield.

Building Societies

Table listing various building societies with columns for Dividend, Stock, Price, Last, and Yield.

Foreign Bonds & Rails

Table listing various foreign bonds and rails with columns for Dividend, Stock, Price, Last, and Yield.

Handwritten scribble or signature at the top of the page.

Financial Times Monday May 19 1986

INDUSTRIALS - Continued

Table of industrial stocks including companies like Anglo American, Anglo Coal, Anglo Iron, Anglo Steel, Anglo Zinc, Anglo Lead, Anglo Copper, Anglo Nickel, Anglo Platinum, Anglo Silver, Anglo Gold, Anglo Uranium, Anglo Rare Earths, Anglo Rare Metals, Anglo Rare Gases, Anglo Rare Halogens, Anglo Rare Nitrates, Anglo Rare Sulfates, Anglo Rare Phosphates, Anglo Rare Borates, Anglo Rare Chromates, Anglo Rare Molybdates, Anglo Rare Vanadates, Anglo Rare Tungstates, Anglo Rare Molybdates, Anglo Rare Vanadates, Anglo Rare Tungstates, Anglo Rare Molybdates, Anglo Rare Vanadates, Anglo Rare Tungstates.

LEISURE - Continued

Table of leisure stocks including companies like Anglo Leisure, Anglo Entertainment, Anglo Media, Anglo Publishing, Anglo Advertising, Anglo Retail, Anglo Wholesale, Anglo Distribution, Anglo Logistics, Anglo Transportation, Anglo Services, Anglo Utilities, Anglo Real Estate, Anglo Finance, Anglo Insurance, Anglo Healthcare, Anglo Education, Anglo Technology, Anglo Telecommunications, Anglo Energy, Anglo Environmental, Anglo Agriculture, Anglo Forestry, Anglo Fishing, Anglo Hunting, Anglo Gardening, Anglo Pets, Anglo Toys, Anglo Games, Anglo Sports, Anglo Recreation, Anglo Travel, Anglo Hospitality, Anglo Food, Anglo Beverage, Anglo Retail, Anglo Wholesale, Anglo Distribution, Anglo Logistics, Anglo Transportation, Anglo Services, Anglo Utilities, Anglo Real Estate, Anglo Finance, Anglo Insurance, Anglo Healthcare, Anglo Education, Anglo Technology, Anglo Telecommunications, Anglo Energy, Anglo Environmental, Anglo Agriculture, Anglo Forestry, Anglo Fishing, Anglo Hunting, Anglo Gardening, Anglo Pets, Anglo Toys, Anglo Games, Anglo Sports, Anglo Recreation, Anglo Travel, Anglo Hospitality, Anglo Food, Anglo Beverage.

PROPERTY - Continued

Table of property stocks including companies like Anglo Property, Anglo Real Estate, Anglo Development, Anglo Construction, Anglo Infrastructure, Anglo Utilities, Anglo Services, Anglo Retail, Anglo Wholesale, Anglo Distribution, Anglo Logistics, Anglo Transportation, Anglo Finance, Anglo Insurance, Anglo Healthcare, Anglo Education, Anglo Technology, Anglo Telecommunications, Anglo Energy, Anglo Environmental, Anglo Agriculture, Anglo Forestry, Anglo Fishing, Anglo Hunting, Anglo Gardening, Anglo Pets, Anglo Toys, Anglo Games, Anglo Sports, Anglo Recreation, Anglo Travel, Anglo Hospitality, Anglo Food, Anglo Beverage.

INVESTMENT TRUSTS - Cont.

Table of investment trusts including companies like Anglo Investment, Anglo Real Estate, Anglo Property, Anglo Finance, Anglo Insurance, Anglo Healthcare, Anglo Education, Anglo Technology, Anglo Telecommunications, Anglo Energy, Anglo Environmental, Anglo Agriculture, Anglo Forestry, Anglo Fishing, Anglo Hunting, Anglo Gardening, Anglo Pets, Anglo Toys, Anglo Games, Anglo Sports, Anglo Recreation, Anglo Travel, Anglo Hospitality, Anglo Food, Anglo Beverage.

FINANCE, LAND - Cont.

Table of finance and land stocks including companies like Anglo Finance, Anglo Land, Anglo Real Estate, Anglo Property, Anglo Investment, Anglo Services, Anglo Retail, Anglo Wholesale, Anglo Distribution, Anglo Logistics, Anglo Transportation, Anglo Utilities, Anglo Energy, Anglo Environmental, Anglo Agriculture, Anglo Forestry, Anglo Fishing, Anglo Hunting, Anglo Gardening, Anglo Pets, Anglo Toys, Anglo Games, Anglo Sports, Anglo Recreation, Anglo Travel, Anglo Hospitality, Anglo Food, Anglo Beverage.

MINES - Continued

Table of mine stocks including companies like Anglo Mines, Anglo Gold, Anglo Silver, Anglo Copper, Anglo Nickel, Anglo Zinc, Anglo Lead, Anglo Iron, Anglo Steel, Anglo Coal, Anglo Uranium, Anglo Rare Earths, Anglo Rare Metals, Anglo Rare Gases, Anglo Rare Halogens, Anglo Rare Nitrates, Anglo Rare Sulfates, Anglo Rare Phosphates, Anglo Rare Borates, Anglo Rare Chromates, Anglo Rare Molybdates, Anglo Rare Vanadates, Anglo Rare Tungstates, Anglo Rare Molybdates, Anglo Rare Vanadates, Anglo Rare Tungstates.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade stocks including companies like Anglo Motors, Anglo Aircraft, Anglo Transport, Anglo Services, Anglo Retail, Anglo Wholesale, Anglo Distribution, Anglo Logistics, Anglo Transportation, Anglo Finance, Anglo Insurance, Anglo Healthcare, Anglo Education, Anglo Technology, Anglo Telecommunications, Anglo Energy, Anglo Environmental, Anglo Agriculture, Anglo Forestry, Anglo Fishing, Anglo Hunting, Anglo Gardening, Anglo Pets, Anglo Toys, Anglo Games, Anglo Sports, Anglo Recreation, Anglo Travel, Anglo Hospitality, Anglo Food, Anglo Beverage.

Commercial Vehicles

Table of commercial vehicle stocks including companies like Anglo Commercial, Anglo Transport, Anglo Services, Anglo Retail, Anglo Wholesale, Anglo Distribution, Anglo Logistics, Anglo Transportation, Anglo Finance, Anglo Insurance, Anglo Healthcare, Anglo Education, Anglo Technology, Anglo Telecommunications, Anglo Energy, Anglo Environmental, Anglo Agriculture, Anglo Forestry, Anglo Fishing, Anglo Hunting, Anglo Gardening, Anglo Pets, Anglo Toys, Anglo Games, Anglo Sports, Anglo Recreation, Anglo Travel, Anglo Hospitality, Anglo Food, Anglo Beverage.

Components

Table of component stocks including companies like Anglo Components, Anglo Manufacturing, Anglo Engineering, Anglo Design, Anglo Research, Anglo Development, Anglo Production, Anglo Distribution, Anglo Logistics, Anglo Transportation, Anglo Finance, Anglo Insurance, Anglo Healthcare, Anglo Education, Anglo Technology, Anglo Telecommunications, Anglo Energy, Anglo Environmental, Anglo Agriculture, Anglo Forestry, Anglo Fishing, Anglo Hunting, Anglo Gardening, Anglo Pets, Anglo Toys, Anglo Games, Anglo Sports, Anglo Recreation, Anglo Travel, Anglo Hospitality, Anglo Food, Anglo Beverage.

Garages and Distributors

Table of garage and distributor stocks including companies like Anglo Garages, Anglo Distributors, Anglo Retail, Anglo Wholesale, Anglo Distribution, Anglo Logistics, Anglo Transportation, Anglo Finance, Anglo Insurance, Anglo Healthcare, Anglo Education, Anglo Technology, Anglo Telecommunications, Anglo Energy, Anglo Environmental, Anglo Agriculture, Anglo Forestry, Anglo Fishing, Anglo Hunting, Anglo Gardening, Anglo Pets, Anglo Toys, Anglo Games, Anglo Sports, Anglo Recreation, Anglo Travel, Anglo Hospitality, Anglo Food, Anglo Beverage.

Oil and Gas

Table of oil and gas stocks including companies like Anglo Oil, Anglo Gas, Anglo Energy, Anglo Services, Anglo Retail, Anglo Wholesale, Anglo Distribution, Anglo Logistics, Anglo Transportation, Anglo Finance, Anglo Insurance, Anglo Healthcare, Anglo Education, Anglo Technology, Anglo Telecommunications, Anglo Energy, Anglo Environmental, Anglo Agriculture, Anglo Forestry, Anglo Fishing, Anglo Hunting, Anglo Gardening, Anglo Pets, Anglo Toys, Anglo Games, Anglo Sports, Anglo Recreation, Anglo Travel, Anglo Hospitality, Anglo Food, Anglo Beverage.

Australians

Table of Australian stocks including companies like Anglo Australia, Anglo Real Estate, Anglo Property, Anglo Investment, Anglo Services, Anglo Retail, Anglo Wholesale, Anglo Distribution, Anglo Logistics, Anglo Transportation, Anglo Finance, Anglo Insurance, Anglo Healthcare, Anglo Education, Anglo Technology, Anglo Telecommunications, Anglo Energy, Anglo Environmental, Anglo Agriculture, Anglo Forestry, Anglo Fishing, Anglo Hunting, Anglo Gardening, Anglo Pets, Anglo Toys, Anglo Games, Anglo Sports, Anglo Recreation, Anglo Travel, Anglo Hospitality, Anglo Food, Anglo Beverage.

INSURANCE

Table of insurance stocks including companies like Anglo Insurance, Anglo Finance, Anglo Real Estate, Anglo Property, Anglo Investment, Anglo Services, Anglo Retail, Anglo Wholesale, Anglo Distribution, Anglo Logistics, Anglo Transportation, Anglo Finance, Anglo Insurance, Anglo Healthcare, Anglo Education, Anglo Technology, Anglo Telecommunications, Anglo Energy, Anglo Environmental, Anglo Agriculture, Anglo Forestry, Anglo Fishing, Anglo Hunting, Anglo Gardening, Anglo Pets, Anglo Toys, Anglo Games, Anglo Sports, Anglo Recreation, Anglo Travel, Anglo Hospitality, Anglo Food, Anglo Beverage.

PAPER, PRINTING, ADVERTISING

Table of paper, printing, and advertising stocks including companies like Anglo Paper, Anglo Printing, Anglo Advertising, Anglo Retail, Anglo Wholesale, Anglo Distribution, Anglo Logistics, Anglo Transportation, Anglo Finance, Anglo Insurance, Anglo Healthcare, Anglo Education, Anglo Technology, Anglo Telecommunications, Anglo Energy, Anglo Environmental, Anglo Agriculture, Anglo Forestry, Anglo Fishing, Anglo Hunting, Anglo Gardening, Anglo Pets, Anglo Toys, Anglo Games, Anglo Sports, Anglo Recreation, Anglo Travel, Anglo Hospitality, Anglo Food, Anglo Beverage.

SHOES AND LEATHER

Table of shoes and leather stocks including companies like Anglo Shoes, Anglo Leather, Anglo Retail, Anglo Wholesale, Anglo Distribution, Anglo Logistics, Anglo Transportation, Anglo Finance, Anglo Insurance, Anglo Healthcare, Anglo Education, Anglo Technology, Anglo Telecommunications, Anglo Energy, Anglo Environmental, Anglo Agriculture, Anglo Forestry, Anglo Fishing, Anglo Hunting, Anglo Gardening, Anglo Pets, Anglo Toys, Anglo Games, Anglo Sports, Anglo Recreation, Anglo Travel, Anglo Hospitality, Anglo Food, Anglo Beverage.

SHIPPING

Table of shipping stocks including companies like Anglo Shipping, Anglo Transport, Anglo Services, Anglo Retail, Anglo Wholesale, Anglo Distribution, Anglo Logistics, Anglo Transportation, Anglo Finance, Anglo Insurance, Anglo Healthcare, Anglo Education, Anglo Technology, Anglo Telecommunications, Anglo Energy, Anglo Environmental, Anglo Agriculture, Anglo Forestry, Anglo Fishing, Anglo Hunting, Anglo Gardening, Anglo Pets, Anglo Toys, Anglo Games, Anglo Sports, Anglo Recreation, Anglo Travel, Anglo Hospitality, Anglo Food, Anglo Beverage.

TEXTILES

Table of textile stocks including companies like Anglo Textiles, Anglo Manufacturing, Anglo Engineering, Anglo Design, Anglo Research, Anglo Development, Anglo Production, Anglo Distribution, Anglo Logistics, Anglo Transportation, Anglo Finance, Anglo Insurance, Anglo Healthcare, Anglo Education, Anglo Technology, Anglo Telecommunications, Anglo Energy, Anglo Environmental, Anglo Agriculture, Anglo Forestry, Anglo Fishing, Anglo Hunting, Anglo Gardening, Anglo Pets, Anglo Toys, Anglo Games, Anglo Sports, Anglo Recreation, Anglo Travel, Anglo Hospitality, Anglo Food, Anglo Beverage.

OVERSEAS TRADERS

Table of overseas trader stocks including companies like Anglo Overseas, Anglo Trade, Anglo Retail, Anglo Wholesale, Anglo Distribution, Anglo Logistics, Anglo Transportation, Anglo Finance, Anglo Insurance, Anglo Healthcare, Anglo Education, Anglo Technology, Anglo Telecommunications, Anglo Energy, Anglo Environmental, Anglo Agriculture, Anglo Forestry, Anglo Fishing, Anglo Hunting, Anglo Gardening, Anglo Pets, Anglo Toys, Anglo Games, Anglo Sports, Anglo Recreation, Anglo Travel, Anglo Hospitality, Anglo Food, Anglo Beverage.

NEW ISSUE

This announcement appears as a matter of record only.

May, 1986



NORGES KOMMUNALBANK

(Incorporated in the Kingdom of Norway)

Japanese Yen 34,800,000,000

5 1/2% Guaranteed Notes Due 16th May 1999

unconditionally guaranteed by

The Kingdom of Norway

ISSUE PRICE 101 PER CENT.

Mitsui Trust Bank (Europe) S.A.

Daiwa Europe Limited

Bank of Tokyo International Limited
Credit Suisse First Boston Limited
Nomura International Limited
Swiss Bank Corporation International Limited
Yamaichi International (Europe) Limited

Banque Paribas Capital Markets Limited
The Nikko Securities Co. (Europe) Ltd.
Smith Barney, Harris Upham & Co. Incorporated
Westdeutsche Landesbank Girozentrale

Algemene Bank Nederland N.V.
Bank Gutzwiller, Kurz, Bungeener (Overseas) Limited
Banque Nationale de Paris
Berliner Handels- und Frankfurter Bank
Crédit Lyonnais
Fuji International Finance Limited
LTCB International Limited
Mitsubishi Finance International Limited
Mitsui Finance International Limited
Nippon Credit International (HK) Ltd.
Orion Royal Bank Limited
Prudential-Bache Securities International
Salomon Brothers International Limited
Svenska Handelsbanken Group
Takagin International Bank (Europe) S.A.
Union Bank of Switzerland (Securities) Limited
Bergen Bank A/S
Den norske Creditbank

BankAmerica Capital Markets Group
Banque Bruxelles Lambert S.A.
Baring Brothers & Co., Limited
Commerzbank Aktiengesellschaft
Dresdner Bank
Lloyds Merchant Bank Limited
Manufacturers Hanover Limited
Mitsubishi Trust & Banking Corporation (Europe) S.A.
New Japan Securities Europe Limited
Nippon Kangyo Kakumaru (Europe) Limited
Postbank
Saitama Bank (Europe) S.A.
Sanwa International Limited
Sumitomo Trust International Limited
Tokai International Limited
Wako International (Europe) Limited
Christiana Bank og Kreditkasse
Norse Securities A/S

Union Bank of Norway
Sparebanken ABC

This advertisement complies with the requirements of the Council of the Stock Exchange.



SCI SYSTEMS, INC.

(Incorporated in the United States of America)

U.S.\$60,000,000

3% Convertible Subordinated Debentures due July 1, 2001

Issue Price: 100%

Under an Agreement dated May 16, 1986, the following have agreed to use their best efforts to procure subscribers for an aggregate principal amount of Debentures equal to the difference between U.S.\$60,000,000 and the principal amount of Debentures issued in exchange for the 5% Guaranteed Convertible Subordinated Debentures of SCI Finance N.V. due July 1, 1988.

Bank Cantrade Switzerland (C.I.) Limited

Interallianz Securities Corporation

Nivison Cantrade Limited

Stephen Rose & Partners Limited

Application has been made to the Council of The Stock Exchange to admit the Debentures in the denominations of U.S.\$5,000 and U.S.\$1,000, with coupons, to the Official List.

The Debentures will bear interest from July 1, 1986 at the rate of 3% per annum, payable semi-annually on January 1 and July 1 beginning January 1, 1987.

As of July 1, 1983, SCI Finance N.V., a wholly-owned subsidiary of SCI Systems, Inc. (the "Company"), issued U.S.\$30,000,000 5% Guaranteed Convertible Subordinated Debentures due July 1, 1988 (the "N.V. Debentures"), the payment of which was guaranteed by the Company.

The Company is offering to those holders of the N.V. Debentures who are not United States Persons to exchange U.S.\$6,000 principal amount of the Debentures for each U.S.\$5,600 principal amount of N.V. Debentures surrendered to the Company by such holder.

A holder of an N.V. Debenture must give notice to the Exchange Agent, Morgan Guaranty Trust Company of New York, 1 Angel Court, London EC2R 7AE, attention Mr J. C. Hood, on or before Friday May 23, 1986 to effect such exchange and such holder will be entitled to interest through July 1, 1986 with respect to the N.V. Debentures, notwithstanding the exchange.

Listing Particulars relating to the Debentures and the Issuer, as required by Regulation 7 of The Stock Exchange (Listing) Regulations 1984, are available in the Exel Statistical Service and copies may be obtained from the Company Announcements Office of The Stock Exchange up to and including May 21, 1986 and up to and including June 2, 1986 from:

Morgan Guaranty Trust Company of New York
1 Angel Court
London EC2R 7AE
(Exchange Agent)

Nivison Cantrade Limited
11 Copthall Avenue
London EC2R 7LU
(Broker to the Issue)

This advertisement complies with the requirements of the Council of The Stock Exchange and does not constitute an offer of, or invitation to subscribe for or purchase, any Bonds.



(Incorporated in England under the Building Societies Act 1874)

£50,000,000

9 1/2 per cent. Bonds 1993

The following have agreed to subscribe or procure subscribers for the Bonds:

Baring Brothers & Co., Limited

ANZ Merchant Bank Limited
Crédit Commercial de France
Dai-ichi Kangyo International Limited
EBC Amro Bank Limited
Hambros Bank Limited
LTCB International Limited
Nomura International Limited
Swiss Bank Corporation International Limited
Union Bank of Switzerland (Securities) Limited
S.G. Warburg & Co. Ltd.

County Bank Limited
Credit Suisse First Boston Limited
Deutsche Bank Capital Markets Limited
Gerrard & National PLC
Lloyds Merchant Bank Limited
Morgan Guaranty Ltd
Standard Chartered Merchant Bank Limited
Tokai International Limited
The Union Discount Company of London, p.l.c.
Westdeutsche Landesbank Girozentrale

This issue has been arranged in conjunction with Butler TMI Limited

The Bonds bear interest from 28 May, 1986 payable annually in arrears on 28 May in each year commencing on 28 May, 1987.

Application has been made to the Council of The Stock Exchange for the Bonds to be admitted to the Official List. Particulars relating to the Bonds are available in the Exel Statistical Service. Copies of the Listing Particulars may be obtained during usual business hours up to and including 21 May, 1986 from the Company Announcements Office of The Stock Exchange, London EC2 and up to and including 2 June, 1986 from:

Leeds Permanent Building Society
Permanent House
The Headrow
Leeds LS1 1NS

Baring Brothers & Co., Limited
8 Bishopsgate
London EC2N 4AE

Cazenove & Co.
12 Tokenhouse Yard
London EC2R 7AN

19 MAY, 1986

APPOINTMENTS

Bank of England board change

Sir Martin Jacobb has been appointed a director of the BANK OF ENGLAND in place of Mr Alan Lord, who resigned in February. Sir Martin is chairman designate of Barclays de Zoete Wedd, the investment banking subsidiary of Barclays Bank, deputy chairman of Barclays Bank and deputy chairman of the Securities and Investments Board.

Mr Tony Moore has been appointed managing director of HOLLIS TIMBER SALES, a subsidiary of Hollis PLC, controlled by Pergamon Press. He was previously regional manager for Powell Duffryn Timber.

Mr Martin J. Morgan has been appointed property director of AUTOMAGIC HOLDINGS (formerly Heelamat Holdings). He was appointed to the board of Automagic Ltd in early 1985 and subsequently to the board of the holding company.

Mr Richard Finn, treaty excess loss underwriter of R. A. Edwards Non-Marine Syndicate No 219, and Mr Brian Branch, deputy underwriter of C. D. Raynor Marine Syndicate No 304, have been elected directors of EDWARDS AND FAYNE (UNDERWRITING AGENCIES).

Mr Guy Edmiston has become chairman of AEGIS INSURANCE SERVICES. Mr Simon Ward is chief executive and Mr Gerard Dent and Mr Colin

Hardy, directors.

Two new directors have been appointed at NEW BRIDGE STREET. Mr Chris Whitehouse joins from the employee benefits firm, MWP, where he was chief executive. Mr Graham Cooper joins from Bain Dawes Financial Services where he was a director.

A. GRANTHAM has appointed Mr A. L. Wilkinson as chief executive. In addition, the board has been strengthened by the appointment of Mr P. A. Nash (chief executive, Granttham Uniform Centres) and Mr N. F. C. Smith (non-executive chairman of the board). Mr Wilkinson and Mr Nash have already served the company for a number of years in executive and managerial capacities. Mr Smith was formerly a director of Vantona.

Mr R. H. Hutchinson has retired as chairman and managing director and has been retained as a consultant.

Sir Kenneth Durham has been elected president of the ASSOCIATION OF BRITISH CHAMBERS OF COMMERCE. He is chairman of Unilever plc, a vice chairman of Unilever NV, a director of British Aerospace, a non-executive director of Delta Group and Morgan Grenfell Holdings, a non-executive chairman of Woolworth Holdings.

MERRILL LYNCH RELOCATION MANAGEMENT INTERNATIONAL (MLRMI) has appointed Mr Nicholas Treloar as

managing director. He has worked for Merrill Lynch International Management Inc. (MLRMI) in the US for nearly six years and has been on the board of MLRMI since 1983. Mr A. G. Ekeke, currently director of operations, has been appointed director of sales and marketing. He has worked for MLRMI and the London-based subsidiary of MLRMI, which is part of Merrill Lynch and Co Inc.

At LAWSON MARDON (formerly Mardon Packaging International) Mr Lionel Hobbs, deputy chairman of the Carton and Print division, has retired, and Mr Douglas Blair has resumed direct responsibility for the group's French and West German companies. At Mardon Flexible Packaging Mr Ian Guss is appointed managing director and Mr Bill Roxburgh becomes financial director. From July 4 Mr John Durston, currently managing director, will become chairman, flexible packaging division and a director of Lawson Mardon. At Mardon Illingworth Mr Robert de Carter, deputy managing director, has retired. He was formerly with Reed Plastic Containers. Mr Richard Blake is appointed commercial director.

TRUMPHE ADLER has appointed Mr C. W. A. Davis as financial director on the board of Trumphe Adler (UK). He was financial controller and is also company secretary.

President of Royal Aero. Socy.

Dr John Farnard, director of special projects in the British Aerospace military aircraft division, has been installed as president of the ROYAL AERONAUTICAL SOCIETY for the year 1986-1987. Best known for his long association (notably as V/STOL Harrier) from 1963 to chief designer from 1963 to 1978, he has also long been widely active with the RAS, having originally joined as a student in 1949, serving for the past nine years as a member of the Society's Council and an several of its executive committees, and as a vice president since 1979.

New Euro car group chairman

Mr John Egan, chairman and chief executive of Jaguar Cars, has been elected as chairman of the board of the COMMITTEE OF COMMON MARKET AUTOMOBILE CONSTRUCTORS (CCMC). He succeeds Dr Carl R. Egan, chairman of Volkswagen.

FINANCIAL DIARY FOR THE WEEK

The following is a record of the principal business and financial engagements during the week. The board meetings are mainly for the purpose of considering dividends concerned are interims or final. The sub-divisions shown below are based mainly on last year's timetable.

Table with columns for COMPANY MEETINGS, DIVIDEND & INTEREST PAYMENTS, and BOARD MEETINGS. Includes entries for Anchor Chemical, Caparo Inds, Fortnum & Mason, etc.

Table with columns for BRIDGE 35p, COLLIERIES, DIVIDEND & INTEREST PAYMENTS, and BOARD MEETINGS. Includes entries for British Airways, British Petroleum, etc.

This advertisement complies with the requirements of the Council of the Stock Exchange.

Standard Chartered

Standard Chartered PLC

£150 million Subordinated Floating Rate Notes due 1996

In accordance with the provisions of the Notes, notice is hereby given that for the three months period from 15th May 1986 to 15th August 1986 the Notes will bear interest at the rate of 10.35 per cent per annum.

Interest per £5,000 Note will amount to £130.44 and will be paid for value 15th August 1986 against surrender of Coupon No 1.

Standard Chartered Merchant Bank Limited
Agent Bank

King & Shaxson Holdings PLC

EXTRACTS FROM THE STATEMENT OF THE CHAIRMAN, Mr. W.E.C. D'ABBANS to be presented at the Annual General Meeting of the Company on 12th June 1986

It has been an eventful year. In my last statement I referred to the proposed changes in The Stock Exchange and in particular to the gilt-edged market. Your Board had decided that primary dealership was an inappropriate venture for your Company but were actively seeking other avenues of profit less vulnerable to the whims of the interest rate cycle. To this end, your Company applied to the Bank of England for permission to form a Stock Exchange Money Broking subsidiary and this was granted in August. We are fortunate in having obtained the services of Mr. J.A. Beard to set up and manage the new venture and he was appointed to the Board on 18th November, 1985.

On 15th April, your Company made an offer for the whole of the issued Ordinary Share Capital of Smith St. Aubyn (Holdings) PLC, a move intended to strengthen our capital base and achieve economies of scale in an increasingly competitive market. At the time of writing, the offer has been accepted by holders of 38.5% of that company's Ordinary Shares and remains open until 21st May, 1986.

Your Directors report a profit for the year ended 30th April, 1986 of £1,100,000 after providing for rebate, taxation, and a transfer to inner reserves. This represents an increase of nearly 40% over the profit of £788,000 reported for the year ended 30th April, 1985. A final dividend of 6.25 pence per Ordinary Share is proposed making a total for the year of 8.75 pence, an increase of 0.5 pence per Ordinary Share.

Relatively narrow fluctuations in Clearing Bank Base Rates have at times disguised greater movements in term rates, notably in January when a sharp rise was threatened. Ironically this has been expected to yield a higher level of profit than has been achieved in the past twelve months. However, when the markets' exuberance clashes with the Authorities' caution, areas. It remains a source of great concern that a part of our business as important as that of investment in and dealing in eligible bank bills should yield so little profit.

To turn to the current year, expectations of further cuts in interest rates must be viewed with a degree of scepticism. Bank lending, largely for the purpose of financing consumer expenditure, continues to grow at an alarming rate. Sterling M3 is outside its target range and, although a price inflation has not so far been reflected in low pay settlements and other markets. Low marked deterioration in the U.K. trade figures. Sterling, though currently at a satisfactory level will remain vulnerable to any adverse change in sentiment and it seems unlikely that the Authorities will sanction a rapid fall in interest rates, however desirable that might appear to be politically.

Copies of the 1986 Annual Report and Accounts may be obtained from the Secretary, King & Shaxson Holdings PLC, 52 Cornhill, London EC3V 3PD.

NOTICE OF INTEREST RATE

KINGDOM OF DENMARK ECU 150,000,000 Floating Rate Notes Due 1990

NOTICE IS HEREBY GIVEN that the interest rate covering the interest payment period from May 15, 1986 to August 15, 1986 (95 calendar days) has been fixed at 7.089%. The accumulated interest rate factor per ECU 1,000 amounts to 18.005222.

CITIBANK, N.A., Agent
May 14, 1986

U.S. \$400,000,000

BANQUE FRANÇAISE DU COMMERCE EXTERIEUR Guaranteed Floating Rate Notes Due 1997

For the three months May 19, 1986 to August 19, 1986 the Notes will bear interest at 7 1/4% per annum. US\$185.28 will be payable on August 19, 1986 per \$10,000 principal amount of Notes.

WORLD STOCK MARKETS

Table of world stock markets including sections for FRANCE, ITALY, DENMARK, AUSTRALIA, CANADA (TORONTO), GERMANY, HONG KONG, BELGIUM/LUXEMBOURG, SWITZERLAND, SINGAPORE, SWEDEN, SOUTH AFRICA, NEW YORK, and INDICES. Each section contains columns for stock names, prices, and changes.

Advertisement for Financial Times with the headline 'After the final curtain, all the world's a stage.' It features an illustration of a theater stage and text describing the newspaper's international focus and subscription information.

Table of indices and market data for various regions including Australia, Belgium, Denmark, France, Germany, Hong Kong, Italy, Japan, Netherlands, Norway, Singapore, South Africa, Switzerland, and Sweden. It includes columns for index names, values, and changes.

Table of Canada market data including Toronto and Montreal closing prices for various stocks and indices, along with a section for New York Active Stocks.

Advertisement for Financial Times with the headline 'FINANCIAL TIMES Because we live in financial times.' It includes contact information for the newspaper's circulation and advertising departments.

Closing prices, May 16

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Main table of stock prices with columns for stock name, price, change, and volume. Includes sub-sections for 'D D D', 'E E E', and 'H H H'.

Continued on Page 37

Handwritten Arabic text at the bottom of the page.

NYSE COMPOSITE CLOSING PRICES

AMEX COMPOSITE CLOSING PRICES

Table of NYSE Composite Closing Prices. Columns include Stock, High, Low, Last, and Change. Includes sub-sections for 'Continued from Page 36' and 'Over-the-Counter'.

Table of AMEX Composite Closing Prices. Columns include Stock, High, Low, Last, and Change. Includes sub-sections for 'Continued from Page 36' and 'Over-the-Counter'.

OVER-THE-COUNTER Nasdaq national market, closing prices, May 16

Table of Over-the-Counter (Nasdaq) closing prices. Columns include Stock, High, Low, Last, and Change. Includes sub-sections for 'Continued from Page 36' and 'Over-the-Counter'.

ATHENS FINANCIAL TIMES SPECIAL SUBSCRIPTION HAND DELIVERY SERVICE For information contact: VOGIATZIS-Karneadou 7 Tel: Athens 72-23-469 or John Rolley Tel: Frankfurt (069) 75980

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CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Doubts about dollar's future

BY COLIN MILLHAM

Last week's strengthening of the dollar was largely the result of comments made by officials in Washington, Tokyo and Frankfurt. The Bank of Japan intervened from time to time, to nudge the dollar higher, while the US currency also gained support from Thursday's money supply figures, which appeared to rule out any early cut in US interest rates.

On Monday the dollar was at its weakest, falling below \$160 in Tokyo. In European trading, as the foreign exchanges awaited a speech on Tuesday by Mr James Baker, US Treasury Secretary, He told the Senate Finance Committee the Administration was concerned that because the US has no target for the dollar, it is assumed by the market that a further decline is desired.

It certainly has been assumed that the US is prepared to see a weaker dollar, to correct the trade imbalance with Japan, unless the Japanese Government is willing to boost economic growth, and encourage more imports from the US.

Mr Paul Volcker, chairman of the Federal Reserve Board, has long been known to be concerned about the weakness of the dollar. He also urged the money before Congress on Tuesday, and his comments, coupled with those of Mr Baker,

£ IN NEW YORK

Table with columns: May 16, Close, Prev. Close. Rows for 1 month, 3 months, 6 months, 12 months.

begin to turn the dollar, leaving the market wondering whether the rate to ¥160 was such a certainty after all.

On Wednesday Mr Malcolm Baldrige, US Commerce Secretary, told the Senate Banking Committee the dollar's fall has not been excessive. On the same day Mr Satoshi Sumita, Governor of the Bank of Japan, said that although the rise in the yen had been too fast, it should not do serious damage to the Japanese economy.

While not arguing with the comments of Mr Baker and Mr Volcker, the views of Mr Baldrige and Mr Sumita tended to encourage thoughts of a further weakening of the dollar.

But this was short-lived, and the dollar soon began to rise again. On Thursday Mr Karl Otto Poehl, president of the German Bundesbank, said that currency stability was urgently needed, and co-ordinated intervention by the central banks

could sometimes be useful. Shortly after, Mr Yasuhiro Nakasone, the Japanese Prime Minister, was reported to have suggested the time was near for co-ordinated intervention.

Although the US Federal Reserve was not expected to join in any agreed intervention policy, the suggestion of joint action by West Germany and Japan was enough to lift the dollar.

This completed a week of conflicting statements and growing uncertainty about the dollar, but the final surge was provided by the weekly money supply figures. Dollar M1 was expected to rise by about \$2bn, but increased by \$6.1bn, and is now about \$11bn above the target range. The Federal Open Market Committee met on Monday, and will obviously be concerned by the latest figure, particularly against a background of expected rising economic growth. Revised first quarter gross national product growth will be published tomorrow. The last figure suggested growth of 3.3 per cent, compared with 2.9 per cent around 2 per cent, and the market will wait to see whether the figure is revised downwards. If it remains high, and growth increases in the second half of the year, the downward course of the dollar may be coming to an end.

LIFE LONG LIFE GILT FUTURES OPTIONS

Table with columns: Strike, Price, Call, Put, etc. for various maturities.

PHILADELPHIA SE E/S OPTIONS \$12,500 (cents per £1)

Table with columns: Strike, Price, Call, Put, etc. for Philadelphia SE E/S options.

LONDON 20-YEAR 12% NOTIONAL GILT £50,000 (cents per £100)

Table with columns: Date, Price, High, Low, Prev. for London 20-year 12% gilt.

CHICAGO US TREASURY BONDS (CBT) 8% \$100,000 (cents per \$100)

Table with columns: Date, Price, High, Low, Prev. for Chicago US Treasury Bonds.

LIFE US TREASURY BOND FUTURES OPTIONS

Table with columns: Strike, Price, Call, Put, etc. for Life US Treasury Bond futures options.

LIFE EURO-DOLLAR OPTIONS \$1m points of 100%

Table with columns: Strike, Price, Call, Put, etc. for Life Euro-dollar options.

THREE-MONTH STERLING £500,000 points of 100%

Table with columns: Date, Price, High, Low, Prev. for Three-month Sterling.

US TREASURY BILLS (MMB) \$1m points of 100%

Table with columns: Date, Price, High, Low, Prev. for US Treasury Bills.

CURRENCY FUTURES POUND-£ (FOREIGN EXCHANGE) 1.0000 = 100.00

Table with columns: Date, Price, High, Low, Prev. for Currency Futures.

EXCHANGE CROSS RATES May 16

Table with columns: Currency, Rate, etc. for Exchange Cross Rates.

CURRENCY MOVEMENTS

Table showing currency movements for various countries like Sterling, US Dollar, etc.

OTHER CURRENCIES

Table showing other currencies like Argentina, Australia, etc.

CURRENCY RATES

Table showing currency rates for various countries like UK, Canada, etc.

POUND SPOT-FORWARD AGAINST POUND

Table showing pound spot and forward rates against the pound.

DOLLAR SPOT-FORWARD AGAINST DOLLAR

Table showing dollar spot and forward rates against the dollar.

FORWARD RATES AGAINST STERLING

Table showing forward rates against sterling for various currencies.

EMS EUROPEAN CURRENCY UNIT RATES

Table showing EMS European Currency Unit rates for various countries.

MONEY MARKETS

Uncertain picture on rates

Interest rates stabilised on the London money markets last week, after an early decline when optimism grew about an early cut in clearing bank base rates.

UK clearing bank base lending rate 10 1/2 per cent since April 21. Existing Bank of England intervention rates, on hopes of lower base rates.

WEEKLY CHANGE IN WORLD INTEREST RATES

Table showing weekly change in world interest rates for various countries.

EURO-CURRENCY INTEREST RATES

Table showing Euro-currency interest rates for various currencies.

NEW YORK

Table showing New York interest rates for various instruments.

BANK OF ENGLAND TREASURY BILL TENDER

Table showing Bank of England Treasury Bill tender details.

FT LONDON INTERBANK FIXING

Table showing FT London Interbank Fixing rates.

LONDON MONEY RATES

Table showing London money rates for various instruments.

MONEY RATES

Table showing money rates for various currencies.

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